

EUROPEAN NEWS

West Germany to build world's biggest coal gasification plant

BY KEVIN DONE

WEST GERMANY is to press ahead with building of the world's biggest commercial scale coal gasification plant using modern technology. It will give a considerable boost to the country's ambitious long-term plans to develop techniques for producing gas and oil products from coal.

The plant is to be built by Rheinhafen (Rheinische Braunkohlenwerke), West Germany's biggest lignite producer, at a cost of DM 600m (£138m) and

without any financial support from the state. It will convert lignite into synthesis gas (carbon monoxide and hydrogen) for use as the feedstock for producing methanol, an important base petrochemical. Methanol is used, among other things, in manufacturing ammonia, but it can also be added to petrol for use as motor fuel.

The first stage of the plant should be completed in 1984. By 1988, when the plant reaches

full production, it will be capable of an output of about 1bn cubic metres of synthesis gas a year through the conversion of some 2m tonnes of lignite. This capacity will allow production of around 350,000 tonnes of methanol annually, replacing the equivalent of 500,000 tonnes of crude oil.

The Government is pursuing urgently the policy of cutting West Germany's overwhelming dependence on oil which still accounts for more than 45 per

cent of its primary energy consumption. Nearly two-thirds of the country's energy requirements have to be imported, and lignite, along with hard coal, represents the country's only abundant domestic energy resource.

Dr Peter Speich, Rheinhafen Board member for coal conversion and research said yesterday that the production of synthesis gas from lignite was already competitive with gas produced from fuel oil or

natural gas. The original (Winkler) lignite gasification process for producing synthesis gas was developed in Germany to a commercial scale during the 1930s. Gas production by Rheinhafen based on this old technology was continued until 1964 but had to be abandoned in the face of growing imports of cheap oil and natural gas.

The 15-fold increase in crude oil prices since 1973-74 has made lignite gasification competitive

again based on an updated process ("High Temperature Winkler") developed by Rheinhafen.

The company is also pursuing plans for building lignite conversion plants to produce substitute natural gas (methane) and also oil products but these are unlikely to be realised on a commercial scale before the beginning of the 1990s.

building of three commercial scale hard coal gasification plants with a total of DM 1bn in the years 1982-85. The Research Ministry has also earmarked a further DM 950m for spending on the development of coal conversion technology chiefly for coal liquefaction. Rheinhafen itself is also pushing ahead with lignite liquefaction in Australia in the second half of the decade with the aim of importing the resulting oil products to West Germany.

Turkey and U.S. likely to boost defence ties

By Mevin Munir in Ankara

CLOSER CO-OPERATION on defence between the U.S. and Turkey is expected to result from the visit to Ankara of Mr. Caspar Weinberger, the U.S. Defence Secretary, for talks with the military regime. It is expected in the Turkish capital today.

The two countries are expected to set up a committee of senior diplomats and generals, which will meet periodically to review defence and other developments in the region.

There are strong grounds for closer co-operation. President Ronald Reagan has given full support to Turkey's military leaders and Mr. Alexander Haig, his Secretary of State, has a good relationship with general Kenan Evren, Turkey's head of state, dating from Mr. Haig's days in NATO.

Both governments favour a tougher policy towards the Soviet Union and the U.S. can rely on Gen. Evren's fullest support in this matter. The



Mr Weinberger: due in Ankara today.

regime believes that the political terror which plagued Turkey for 15 months ago was part of a Soviet plan to destabilise the Middle East and gain control of the Arab oil fields.

President Reagan has asked Congress for \$703.5m in aid to Turkey next year, of which \$300m is for economic aid and \$403.5m military assistance. This is substantially higher than this year's \$547m in aid and the \$450m in 1980.

The Turkish Government wants help to modernise its armed forces whose equipment generally is of Second World War vintage.

A U.S. diplomat admitted that "not enough is being done" to modernise Turkey's forces. But added: "It is beyond the resources of the U.S. to provide the billions of dollars which are required, and afraid that the Turkish armed forces will have needs which will not be met."

Relations between the two countries started improving after the three-year-long U.S. arms embargo was lifted by the Carter Administration in 1976. In March last year, Gen. Evren signed a new defence treaty extending the life of U.S. bases in Turkey which had been shut down during the embargo.

Mr Weinberger's will be the first visit to Turkey by a senior U.S. official since the military takeover in September last year. He will stay at the presidential guest house, across the road from Gen. Evren's villa, as a demonstration of the importance the regime attaches to his visit.

Although officially he is the guest of Mr. Haluk Baykalkan, his Turkish counterpart, his most important discussions will be with Gen. Evren, with whom he will spend three and a half hours on Saturday, the day of his departure.

Commented one U.S. diplomat: "In terms of their goals, the generals are doing very well and the pace is up to them. If they move out too quickly this may be dangerous. We are not putting any pressure on them to come up with a timetable for the restoration of democracy."

This view is in sharp contrast to that of Western European governments which are happy with the regime's human rights record and the slow return to democracy.

The diplomat admitted that "the situation in this respect is serious and will probably get more serious. We have been arguing Turkey's case in Western Europe and we will continue to do so. But we could use a little help from Turkey."

It would appear that the Reagan Administration is keen to capitalise on the presence of the military administration, which is strongly anti-Soviet and needs the support of the U.S. in more than one field. Mr. Alexander Haig is also to pay an official visit to Ankara from December 18-19.

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AUTHORITIES RISK CONFRONTATION WITH SOLIDARITY

Polish police storm into college

BY CHRISTOPHER SOBINSKI IN WARSAW

THE POLISH authorities risked confrontation with Solidarity yesterday when they ordered police to expel about 330 trainees from the college in Warsaw.

A helicopter took police into the college courtyard while other units broke down the gates.

There were unconfirmed reports of several casualties.

It was the first time the authorities had used force in a major city since the crisis began 15 months ago. Solidarity had guaranteed the safety of the trainees, and it is believed they offered no resistance.

Troops were held in reserve during the operation which involved several thousand men and lasted two hours. Trainees packed belongings and were taken by bus to Warsaw railway stations.

They had been demanding that their college, which comes under the Ministry of the Interior, be demilitarised and run like any other institution according to a higher education act being debated in parliament.

The authorities insist it is a paramilitary institution and should be excluded.

Yesterday's action came after

warnings by the authorities to the students to leave the college. On Monday, the authorities decided to close the college for a strike alert and wait for another was set up formally yesterday.

The move followed a central committee meeting at the weekend which again insisted that the party leadership should adopt hardline policies. This is a call General Wojciech Jaruzelski, the party leader, cannot ignore because the fire brigade college comes under the hard-line Interior Ministry.

The sit-in followed student occupation at about 70 universi-

ties in protest at the allegedly undemocratic election of the head of an engineering college in Radom.

Yesterday, talks in Radom brought progress on resolving that issue, but the Warsaw incident will no doubt prolong student unrest.

The Warsaw union leadership met yesterday to decide on what action it would take. As soon as Mr Lech Walesa, the Solidarity leader, heard of the police action, he ordered the union's membership to prepare for a strike alert and wait for instructions.

Debt payments of \$1.3bn remain this year

BY ALAN FRIEDMAN

POLAND STILL owes Western governments and bank creditors \$1.3bn (£600m) this year in principal and interest, according to Mr Lawrence Brainard, a vice-president of Bankers Trust.

He said in London yesterday that Poland had contracted to repay around \$800m in principal to Western governments, excluding the United States. In addition, he estimated at nearly \$500m the amount of interest payments due to Poland's Western bank creditors. Of the \$500m, around 10 per cent was interest due to governments.

The \$800m said to be owed to Western governments may include part of the 10 per cent debt not rescheduled by agreement, as well as a series of other normal repayments for loans granted by various government-

related agencies.

"An impression has been created that the banks are putting the screws on Poland. The fact is that Western governments are at this very moment seeking \$800m in repayments of principal," explained Mr Brainard.

"What is missing is a co-ordinated programme from the Western governments to deal with the evident economic problems that Poland faces."

He predicted that it would take two to three years before the International Monetary Fund's "involvement" would make a positive contribution to Poland. Furthermore, this would happen only "if the IMF makes a major effort to improve its professional standards in analysis and dealing with countries

in Eastern Europe."

Mr Brainard, who is senior international economist at Bankers Trust, has been involved in the question of rescheduling Poland's debt to Western banks.

Delegates representing the country's 400 Western creditor banks reached an "agreement in principle" two months ago on the rescheduling of about \$2.4bn of commercial debt which falls due in the last nine months of this year.

The signing of this agreement may be delayed beyond the December 10 date set by the banks and Polish government officials. David Buchan adds from Washington: A U.S. cabinet officer yesterday promised a speedy decision on Poland's request for an emergency \$300m

first instalment of the \$740m in food aid credits which Warsaw is asking of Washington during the current fiscal year.

Mr John Block, the Agriculture Secretary, said "It would not be long" before the Administration took a decision on the request for immediate new credit guarantees so that Poland could buy food.

The aid which Warsaw is seeking would take the form of government guarantees of U.S. bank loans for Poland to buy U.S. foodstuffs. The request for \$740m in U.S. credit guarantees was submitted two months ago but because of prolonged Congressional wrangling about the budget and the U.S.'s own worsening food situation, Poland has now asked for an emergency instalment.

Lisbon curb on budget deficit

By Diana Smith in Lisbon

INTEREST PAYMENTS on Portugal's \$10.1bn public debt will account for two-thirds of the country's budget deficit of \$150.7bn (£12bn) next year. The proportion is the consequence of seven years of uncontrolled deficit financing.

Revealing details of the tight budget Sr Joao Salgueiro, the Finance Minister, said yesterday that this trend is now being gradually reversed. The 1982 deficit, he said, represents a real decrease over this year's and a nominal increase of only 4.8 per cent.

Rather than add to the income tax burden — at 31 per cent one of the highest in Europe — the Government is closing several civil service departments and directorates, clamping down on the budgets of the nationalised industries and curbing subsidies in order to narrow the gap between revenue and outlays.

Tax revenue next year is expected to rise \$532.3bn (£3.8bn), some \$81bn more than this year, the result of more energetic collection and the pursuit of fraud and evasion.

Sr Salgueiro admitted that the pattern of state spending in 1982 could change if the country's worst drought in 120 years does not break soon. The budget is based on the hope of a "normal" rain year.

The drought, with its damaging effects on production of foodstuffs and energy, has coincided with skyrocketing private consumption of consumer durables and demand for short-term credit, all of which have thrown the balance of payments into disarray.

The minister confirmed reports that the current account deficit on the balance of payments this year will be just over \$2bn. He hoped this could be reduced to \$1.4bn by the end of 1982. The visible trade deficit is expected to reach \$4.4bn this year.

Socialists 'lead in Denmark'

By Hilary Barnes in Copenhagen

DENMARK'S ruling Social Democratic Party faces one of its worst post-war results in next Tuesday's Folketing elections, according to a poll published by a Copenhagen newspaper yesterday.

It gave the party 31 per cent of the voting compared with almost 38 per cent in 1979. The winners, it said, will be the Socialist People's Party, going ahead by between 4 and 10 per cent. The Conservatives are predicted to gain 3 per cent to rise to 15 per cent.

Chorus of doubt and criticism greets Spain's cabinet changes

BY ROBERT GRAHAM IN MADRID

SPAIN'S NEW centre-right Cabinet was sworn in yesterday by King Juan Carlos amid a chorus of sceptical and critical reaction from the other main political parties, the Psoe and elements of the business community.

Announcing the changes on Tuesday night, Sr Leopoldo Calvo Sotelo, the Prime Minister, insisted that they were intended to last until the general elections in 1983. The tone of the reactions was extremely doubtful, however.

Sr Felipe Gonzalez, leader of the Socialist Party, said: "This is not a Government responding to the needs of Spain, but to the internal problems of the Union de Centro Democratico (UCD)."

The Communist leader, Sr Santiago Carillo, said it was not the kind of strong and largely the country needed and was unlikely to last more than months.

Similar fears were voiced by the right-wing Alianza Popular. Reacting to the Cabinet shuffle all four stock exchanges in Spain recorded modest drops in their indices — a negative view which the Government was said to be unhappy about.

Press reaction with a few exceptions, was more critical and the leading liberal daily, El Pais, complained of the lack of innovation. Indeed, a serious criticism is that the changes have been under consideration since the end of the summer, provoking a bitterly divisive debate within the party.

The end result is a dogged attempt at continuity and patched-over unity without any of the ideas once so strongly canvassed by Sr Calvo Sotelo.

Last September he sought to introduce a dependent cabinet, backed by successive majorities in the UCD. But this idea has been dropped at least for the time being. Further, the

recent power struggle between Sr Calvo Sotelo and Sr Adolfo Suarez, the former Premier, for control of the party is not reflected in the balance of factions in the new Cabinet.

Earlier this week, Sr Calvo Sotelo consolidated his hold over the party — after himself becoming its leader — by bringing in Sr Inigo Cervera as party secretary-general.

On paper, this gave the Premier a free hand to carry out a major Cabinet shuffle and appointing people completely loyal to him. This has not happened, however. Among the new ministers are no less than three prominent social democrats. This is a group within the UCD which only last month voiced its opposition to the rightwards drift of the party, reacting in the declared intention of the faction's leader, Sr Francisco Fernandez Ordoñez, to leave the party.

David Gardner, recently in Bilbao, examines Spain's continuing rows over devolution

Madrid's threats to home rule provoke the Basques

THE BASQUE country, the stability of which is central to the future of Spain's fragile democracy, is once again showing signs of volatility. This is in spite of the recent successes of the security forces in containing the activities of the Eta guerrilla movement and largely because of the central Government's actual and threatened reductions in the autonomous power available to the 18-month-old Basque Government, run by the conservative Basque Nationalist Party (PNV).

The most contentious issue in the latest trial of strength between the Basques and Madrid is a law put together by the ruling Union de Centro Democratico (UCD) and the Socialists, the main Spanish opposition party, designed to "harmonise" the revolutionary laws which contributed so notably to the disaffection within the armed forces that led to the abortive February putsch.

The outgoing administration of Sr Adolfo Suarez, who resigned the premiership shortly before the February coup, had sold devolution to the military under the cover of administrative decentralisation. At one level, home rule was offered to all of Spain's 17 regions, to prove that nothing was being given to the recalcitrant Basques and Catalans which, say, the Canary and Balearic islands could not have — always assuming they wanted it. At the same time, agreements were negotiated with the Basques and Catalans, the result of political negotiations, which were en-

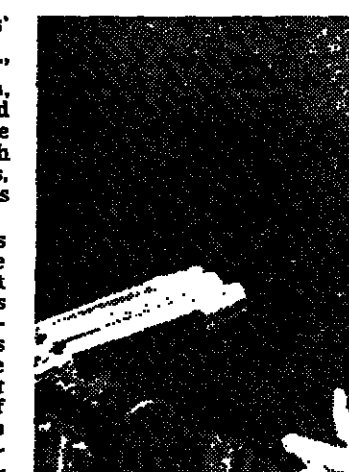
shrined in the two regions' statutes of autonomy.

The new "harmonisation" law, known as the Loapa, threatens to drive a coach and horses through what real home rule was extracted by both regions from this process, backed by successive majorities in referendum and elections.

The Loapa tightly restricts the legislative power of the Basque parliament, making it subject in principle to laws passed by Madrid and potentially at least, severely limits the jurisdiction of the Basque executives. In particular, it does away with the concept of "exclusive jurisdiction" in Basque territorial administration, which most Basques regard as critical to their own "national" reconstruction.

Furthermore, the financial underpinning of the venture — the most ambitious attempt at devolution in Europe since the establishment of the German Federal Republic in 1949 — is likely to be severely eroded. The system allows the Basques to collect all taxes for state expenditure beyond their jurisdiction, such as defence and foreign affairs. This amount was fixed for this year at some Ptas 41bn (£223m) — but the central Government is seeking nearly Ptas 78bn (£423m) for next year.

The Basque Government is willing to negotiate on the final sum, but regards as provocative the writing in of the higher figure into the national budget currently being fixed by the



Adolfo Suarez: sold devolution to the military under the cover of administrative decentralisation.

Madrid parliament. By contrast, the figure for the disputed, and separate, Basque province of Navarre, was raised from Ptas 3bn to Ptas 15bn, but only the lower figure was written into the budget. The Basque Government has available covers little more than running costs, with nothing left over for new investment; vital given the parlous state of much of Basque industry, 90 per cent of which is concentrated in light engineering, capital goods, steelmaking and shipbuilding.

The PNV-dominated Basque Government and the two other major nationalist groupings underlined their discontent by calling out well over 10,000 sup-



Sr Arzallus: Basque nationalist leader.

porters to demonstrate against the Loapa on October 25. For the Basques it is frustrating to be held responsible for something over which they have as yet, no power — in spite of central Government promises — and for which they earn only discredit. There is indeed a tendency among Basques to believe that the hold-up in the transfer of power is a deliberate attempt to discredit Basque institutions.

Sr Xabier Arzallus, the charismatic president of the PNV and a former Jesuit, subscribes broadly to this view. He claims, for example, that speeches he has given to party meetings have been circulated to army and para-military

police garrisons in the Basque country by the local offices of the Spanish national news agency, Efe.

In Spain's highly sensitised political climate, such tortuous means were needed to circulate Sr Arzallus's most provocative recent comments. In October he said that if Madrid wanted to take away Basque autonomy, it would have to "take it by force, as it did in 1936" when the Spanish Civil War broke out.

However, Sr Arzallus stresses that now is the last chance for moderation and dialogue. If this failed, the Basques would be thrust irrevocably down the road to independence. Although the rugged Catholic conservatives of the PNV should ideally be well matched with the right-wing Christian Democrats, who have the upper hand in the power struggle inside the crisis-ridden central government, it was precisely this sector which called for Sr Arzallus's prosecution, for giving succour to the terrorists of Eta, and their political adjuvant, one of the Basque country's two radical nationalist coalitions, Herri Batasuna.

In spite of the fact that the now absolute tutelage of Eta has reduced Herri Batasuna to an incoherent rabble, the coalition, still commands — until new elections prove the contrary — nearly a quarter of the Basque vote, making it the second largest grouping after the PNV.

Indeed there is evidence, in a controversial report commis-

sioned by the Basque Government, that support for the group could actually grow under certain circumstances.

Following a secret meeting in Madrid between two Herri Batasuna leaders and an Interior Ministry official, the radical nationalist coalition has been galvanised into mobilising its foot soldiers against what is at the moment described as "civil resistance".

Adding further to this panorama of instability is new evidence of police torture. Reliable medical sources claim that a combination of sensory deprivation techniques and hallucinogenic drugs are being used on selected Basque detainees. The most sinister aspect of the practice is that there is rarely any attempt to get information from the detainees; rather, the object appears to be to make an example of them.

There has, however, been a recent plus for Basque political stability with the emergence of a new party of the Left, mainly the result of the fusion of the radical nationalist coalition Euzkadi Ekerra (Basque Left) and most of the Basque Communist Party.

The new grouping, in its first major policy document issued last week, renounces insurrection and pledges itself to defend the Spanish constitution — which was overwhelmingly rejected by the Basques in the December 1978 referendum. It remains to be seen whether the new group can draw support from the radicals of Herri Batasuna.

Five charged with kidnapping after Seychelles coup attempt Pretoria frees 39 mercenaries

BY BERNARD SIMON IN JOHANNESBURG

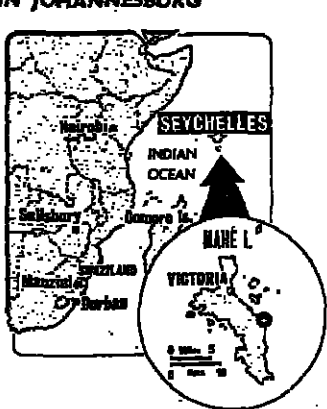
THE South African authorities have freed 39 of the 44 mercenaries who hijacked an Air India jet to Durban last week after aborting a coup attempt on the Seychelles Islands in the Indian Ocean. The other five, including the group's leader Col "Mad Mike" Hoare, were released on bail following a brief appearance in a Pretoria court yesterday.

The mid treatment given to the hijackers is bound to reinforce suspicions of official South African involvement in the bid to overthrow the Seychelles President, Mr. Albert Rene. South Africa had close links with his predecessor Mr. James Mancham, now living in exile in London.

The decision to release most of the men is understood to have been taken at a Cabinet meeting in Cape Town on Tuesday. Ministers and police spokesmen have refused to disclose the men's identities, but earlier reports indicated that most were South Africans.

According to Mr. Louis Le Grange, the Minister of Police, it was not necessary to charge them. He gave no further explanation. A provisional charge of kidnapping has been laid against Col. Hoare and his four associates, who include two Britons, a Zimbabwean and a South African. Col. Hoare, 62, is a veteran mercenary who rose to prominence during the civil war in the Belgian Congo (now Zaire) in the early 1960s.

The five men are due to



● Col "Mad Mike" Hoare, left, charged with kidnapping, but released on bail.

appear in court again on January 7. According to Mr. Le Grange, some of their colleagues may appear as witnesses for the prosecution.

The 44 men were arrested at Durban airport a week ago after commandeering the Air India Boeing 707 at Seychelles airport, where they had arrived earlier from Swaziland posing as a Rugby team. Shooting started when a Seychelles customs official discovered a firearm in one of the men's baggage.

A mercenary killed during the airport shootout was identified yesterday as Mr. Johan Fritz, 24, son of Mr. J. C. Fritz who heads the gold and uranium division of General Mining Union Corporation, South

Africa's second largest mining house.

Mr. Fritz, whose body was brought back to South Africa by the hijackers, was once a member of a crack South African parachute regiment.

The South African Government has previously taken a hard line on aircraft hijacking. The Civil Aviation Offences Act of 1972 lays down a minimum prison sentence of five years for interfering with an aircraft in flight.

During a debate in Parliament earlier this year when the law was strengthened, Mr. Hendrik Schoeman, Minister of Transport, said that "in some countries, international regulations are disregarded, whereas we

regard it as our duty to implement them. When one is travelling in an aircraft, one wants a feeling of protection when certain activities take place."

The Government's treatment of the Seychelles hijackers has been angrily condemned. Mr. Brian Bamford, chief whip of the South African Opposition Progressive Federal Party, said the decision to charge only five of them was "scandalous."

He added that the incident would "add fuel to the suspicions that people have voiced overseas about South Africa's alleged involvement" in the coup attempt.

Quentin Peel adds: South Africa's decision to release most of the mercenaries, in spite of their involvement in an aircraft hijacking, could leave Pretoria open to retaliatory international action for failing to prosecute or extradite hijackers.

Earlier this week, the British, French and West German Governments took such action against the Afghan national airline, Ariana, giving notice that existing agreements for flights to and from Kabul were to be cancelled because of the Afghan Government's failure to prosecute the hijackers of a Pakistan International Airlines aircraft.

The British Foreign Office declined to comment on the South African action yesterday. South African Airways operates daily flights to London, and several times a week to most European capitals.

20% rise in Egyptian petrol price

By Anthony McDermott in Cairo
THE EGYPTIAN Government has raised the prices of petrol, butane gas, kerosene and other oil products by 20 per cent for private industry, the Oil Ministry announced yesterday.

The move is the first stage in a plan, long urged by the World Bank and the International Monetary Fund, to phase out subsidies and to bring Egyptian energy prices in line with international rates.

The Oil Ministry said that prices for private industry were to rise by 20 per cent each year until 1985. Local consumption of oil products is expected to rise to 18.5m tonnes next year from 15m tonnes in 1980, which would account for almost half Egypt's oil production.

The extent to which both domestic and industrial consumers benefit from cheap energy prices was illustrated strikingly in a report issued by the standing committee on industry of the People's Assembly.

This indicated that during the first six months of 1980 the Government would have spent E£1.1bn (£718m) on petroleum products, while the consumer was being charged E£221m.

Civil administration sparks Gaza strike

BY DAVID LENNON IN TEL AVIV

A TWO-DAY general strike began in the occupied Gaza Strip yesterday in protest against Israel's appointment of a civilian administrator in place of the military governor. This move is viewed by the Palestinians as part of Israel's attempt to create the impression that the military occupation has ended.

"We are sure that this civil administration is meaningless," declared Mr. Rashid al-Shawa, the mayor of Gaza. "It has no substance to it. It is a continuation of the Israeli occupation under the disguise of 'civil administration'."

The new civil administrator is in fact the same Israeli general who has been military governor of Gaza until now.

"The Israeli grip on the Gaza Strip is getting stronger and stronger," said the mayor. "We want to make the world understand that we are not happy, that we are against occupation."

Mr. Shawa, who had long been regarded as one of the more moderate of the Palestinian leaders living under Israeli rule, added: "We stand for our full rights to self-determina-

tion and to have a state of our own."

Israel's citrus growers stopped picking fruit yesterday to protest against the Government's refusal to help them get a fair return for their exports.

The growers complain that inflation and the drop in the value of European currencies has caused them serious losses. They are demanding an improved exchange rate for this season and retroactive compensation for the losses of the past two seasons.

Citrus fruits are Israel's largest agricultural export and earnings. Last season from orange and grapefruit sales brought in \$240m.

The bulk of production is exported, with approximately 68 per cent of the exports going to EEC countries, 20 per cent to other European countries and the remainder to world-wide markets.

About 13,000 people are directly involved in growing while 35,000 are employed in packaging, marketing and transport. The citrus processing industry also employs several thousand workers.

5 Pakistanis killed in attack

ISLAMABAD — Two Afghan helicopter gunships attacked two buses inside Pakistan yesterday, killing five civilians and wounding three others, a Foreign Ministry statement said. The attack happened south-west of Quetta, capital of Pakistan's Baluchistan province where many Afghan refugees have settled.

The casualties were the highest in a series of border violations and attacks reported by Pakistan authorities this year.

After the last reported attack nearly three weeks ago, when Afghan helicopters fired machine guns and dropped mines on two refugee camps inside Pakistan, the Pakistani Foreign Ministry warned of serious consequences if the violations continued.

Yesterday's statement said that after attacking the two buses the gunships fired rockets at a Pakistani border post. They returned to their side of the frontier when Pakistani troops opened fire. Reuter

Budgetary alarms are ringing in Tokyo, writes Richard Hanson No simple cure for Japan's ills

JAPAN'S Finance Minister, Mr. Michio Watanabe, one of several key cabinet ministers left in place after Monday's cabinet reshuffle, was characteristically blunt in declaring the new cabinet could not promise the people "Utopia."

Indeed, the main task for Prime Minister Zenko Suzuki's second cabinet will be to tighten the fiscal belt even further, perhaps painfully so.

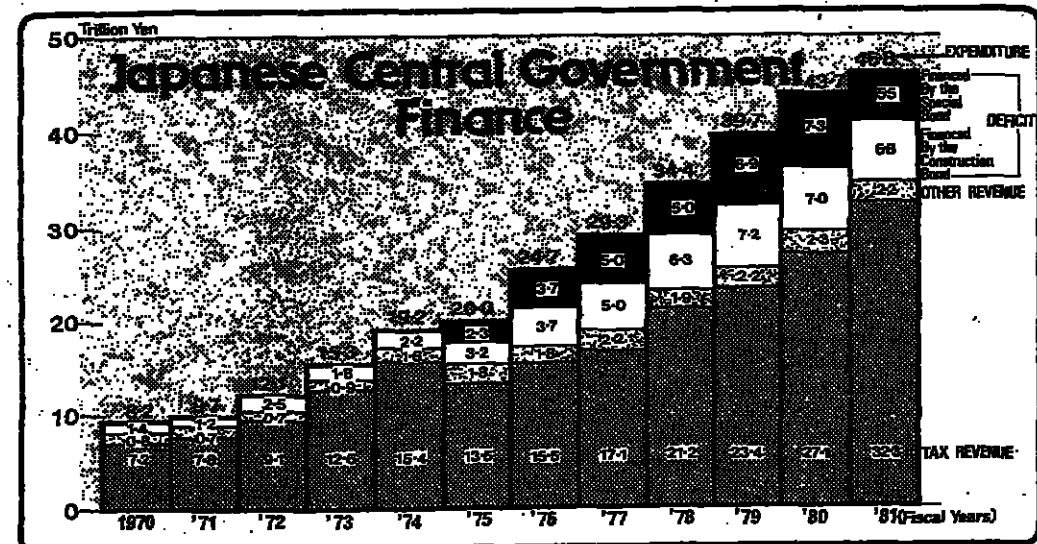
For the past several years, Japan has faced a fiscal crisis arguably more severe than that of any major industrial state. The U.S. under President Ronald Reagan paradoxically appears determined next year to plunge into an even deeper budget deficit than Japan. However, since the late 1970's Japan's budget deficits have equalled the combined deficits of the U.S., West Germany, France and the UK.

Shortfalls in tax revenue during that period forced the Government at worst to cover nearly 40 per cent of its general budget with long term bonds, compared to 26 per cent this year.

In the 1979 fiscal year, the budget deficit soared to a record of more than ¥15,000bn (¥35.82bn). When this fiscal year ends on March 31, 1982, the outstanding national debt will have reached ¥82,000bn (¥196.17bn), a figure equal to 80 per cent of Gross National Product, which has set the alarms screaming.

The origins of Japan's fiscal problems can be traced to the late 1960s when, after a decade of very rapid industrial growth, the nation suddenly awoke to the need for environmental and welfare spending.

Social security expenditure jumped from 14.4 per cent to 38.9 per cent of the national budget during the 1970s. Public spending also rose fast — particularly in 1977 and 1978 when the Government adopted a Keynesian reflationary policy under pressure from foreign trade partners who resented Japan's "export-led" growth. Meanwhile tax revenues, which had been resilient in the 1960s, began to lag behind.



However, the Government's attempts to correct the growing problem of budget deficits through tax reform met with defeat. One attempt to instal an unpopular Value Added Tax-style sales levy was at least partly responsible for a shocking setback for the ruling Liberal Democratic Party in the general election of Autumn 1978.

The late Prime Minister Masayoshi Ohira quickly dropped the issue. His successor, Mr. Suzuki, has instead chosen to concentrate on fiscal reform and chopping back the bloated government bureaucracy.

Mr. Suzuki's programme of fiscal reform next year emphasises holding expenditure rises down to a bare minimum and to zero for most controllable items.

The plan hopes, in principle, to avoid any major new taxes, or increases in income tax. Only certain parts of the budget, such as defence and foreign aid, will be partially exempt from the austerity drive.

An unfortunate combination of circumstances will mean that the cuts may have to be up to ¥1,500bn greater than originally thought.

Among the added expenses are a jump in the cost of debt servicing due to higher coupon rates on government bonds and

a rather modest pay rise for civil servants.

More serious than rising costs for the moment, however, is the apparent shortfall in tax revenues. So far this fiscal year, corporate revenue tax, in particular, has raised less than planned.

Unless taxes pick up dramatically to the projected base for 1982, the Finance Ministry will be faced with the onerous job of chopping even further into spending plans for next year.

There do not appear to be any silver linings in the current fiscal storm clouds and there is no sign that the Government will back down quickly on its resolve to reconstruct its finances.

This is understandable simply because the problem has grown dangerously large. One illustration of how serious (and long term) the problem of government bonds has become can be seen in the strategy to reduce to zero by the 1984 fiscal year the amount of "special" long-term government bonds the Finance Ministry issues ostensibly to cover shortfalls in current budget spending.

These are bonds not attributable to public works spending, for which the Government issues "construction" bonds.

Special bond issues, which are considered fiscally unsound, peaked at more than ¥8,000bn three years ago and are being gradually reduced. What the Government does not like to mention is that a third, and equally unsound category of bonds, is being created at a faster rate than special bonds are being eliminated.

"Conversion" bonds — those issued to replace maturing bonds — will more than triple in amount next year to ¥3,300bn and climb to about ¥6,000bn annually by 1985. This reflects the surge a decade ago in issues of original new bonds, which the Government cannot afford to redeem out of the budget.

Fiscal reform will mean that government spending for social security and other welfare projects will be cut to the bone. The domestic economy cannot expect much in the way of stimulus from the Government.

For the rest of the world, this may mean a longer wait for Japan's domestic economy to pull the weight now carried through exports by already angry trading partners.

The problem in the budget will for some time to come limit what the new cabinet can do to alleviate trade frictions, its second major priority.

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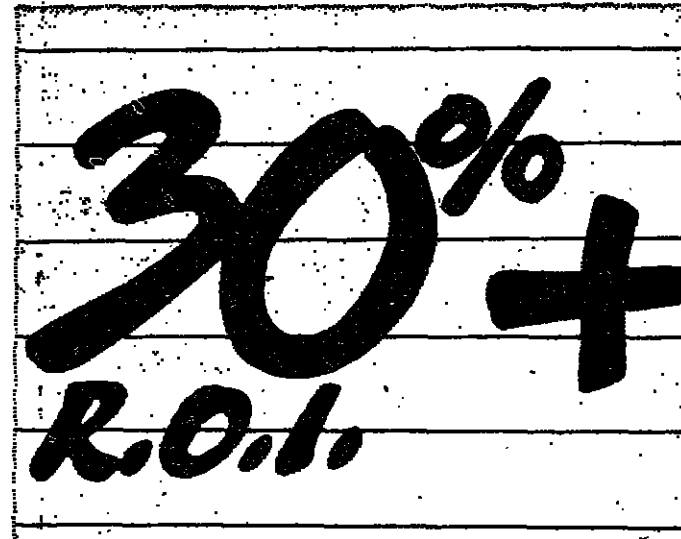
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AMERICAN NEWS

Reagan makes conciliatory gesture to air controllers

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan has made his first conciliatory gesture towards the 11,400 air traffic controllers he dismissed for striking in August, as part of a wider campaign to improve his chilly relations with organised labour.

At a White House meeting with leaders of the Teamsters Union, Mr Reagan said he was considering rescinding an order banning the controllers from all federal employment for three years. (Federal em-

ployees are not allowed to strike.)

The White House stressed that Mr Reagan was not considering re-hiring any of the strikers as air traffic controllers, a point echoed by Mr Drew Lewis, the Transport Secretary, at a Press conference in Tokyo. Officials added that the idea was to allow them to apply for other federal jobs, for example in the armed forces.

But the move nevertheless created a fairly widespread

impression in Washington that Mr Reagan, feeling he had made his point, might be beginning to open the door to the reabsorption of at least some of the strikers into the nation's hard-pressed air traffic control system.

A representative of the sacked controllers said that Mr Reagan's statement was ambiguous but was "a clear movement in a positive direction."

The now-legally defunct Professional Air Traffic Con-

trollers' Organisation (Pateco) could be in difficulties if Mr Reagan moves towards selective re-hiring because it has always insisted that all the strikers must be taken back.

Transport officials are reported to have studied possible ways of re-hiring about 3,000 of the controllers, the number they are said to believe is needed to accelerate the rebuilding of the system to its full strength. But these exploratory studies

have had no high-level approval.

Mr Reagan's cursory treatment of the controllers and their union was initially popular in many parts of the country, but it has been the biggest single reason for the current hostility towards him on the part of organised labour. Mr Reagan is trying, in a series of meetings with labour representatives in Washington this week, to mend some of his fences.

U.S. aviation faces deepest post-war crisis

BY IAN HARGREAVES IN NEW YORK

"SHOOTING THE wounded" was the phrase hurled at President Ronald Reagan last month by Mr Lane Kirkland, president of the AFL-CIO labour federation over the Administration's handling of the air traffic control dispute.

Mr Kirkland, of course, was referring to the effects of Mr Reagan's intransigence upon the 11,500 people and their families who have been out of work since August, most of them without unemployment pay because all but two states do not pay unemployment benefit to strikers.

Mr Kirkland's argument, which has a certain amount of support on Capitol Hill, is that having driven the Professional Air Traffic Controllers' Organisation (Pateco) to bankruptcy and formal decertification as the controllers' bargaining agent, the time had come for charity and compromise with the individuals involved. It is this argument to which Mr Reagan has now made the beginnings of a response.

But the longer this dispute drags on, the more it becomes evident that the U.S. domestic aviation industry is now joining the ranks of the wounded and cowering from further gunfire.

Wall Street now expects the large U.S. airlines to post an aggregate loss for this year of at least \$100m (£51m). In the third quarter alone, normally the industry's best, the big airlines lost more than \$50m (£25.5m), against profits of about \$180m in last year's third quarter.

It would be quite wrong, however, to suggest that the air traffic controllers' strike is entirely to blame for what is developing into the deepest post-war crisis in the U.S. airline industry.

A decline in overall traffic levels, down 5.6 per cent for domestic aviation in the first 10 months of this year, following a drop in 1980 which was the first in the industry's history, has been the main culprit. Other important factors have been the difficulties of big unionised carriers in competing with the new non-union carriers which have grown up since airline deregulation, high fuel costs and the need for massive capital spending to improve fuel-efficiency and noise standards in aircraft.

Indeed the strike itself, in spite of the fact that the Federal Aviation Administration (FAA) is supposed to have enforced a 22 per cent reduction in the number of flights,

July 29: 11.4 per cent pay offer rejected by 95 per cent of Pateco members.

August 2: Strike begins.

August 4: In New York, Federal judge fines union \$100,000 an hour. Washington court levies \$250,000-a-day fine on Government request.

August 5: Reagan orders dismissal of striking controllers. Five union leaders jailed.

August 7: International Federation of Air Traffic Controllers' Associations urges its 59 members to withhold clearance for aircraft flying to U.S.

August 9: Four of five jailed Pateco officials released.

August 19: Federal investigation into safety of U.S. airspace.

October 22: Federal Labour Relations Authority decertifies Pateco.

has had very little effect upon the number of seat-miles being flown by the industry, which in October were down only 8.5 per cent on October 1980. This is because airlines have wherever possible used larger aircraft.

But there have been a number of insidious effects. The FAA says that 3 per cent of flights are being delayed by 30

minutes or more, which is three times the number of delays before the strike.

These figures, however, almost certainly understate the delays and correspond neither with personal experience since the strike began nor the content of travellers' tales. It has become common at busy airports like Chicago O'Hare, New York La Guardia and Pittsburgh, to wait two hours for take-off, and then to hear a weary pilot say: "We are now 28th in line for take-off."

These kinds of problems are undoubtedly to blame in part for the fact that October traffic was down 1.5 per cent from October 1980. The situation will get worse as winter weather and the recession play their part.

What is more serious for the airlines is that they have been unable to continue with the route re-shaping process which for several of them, such as Pan Am, Eastern and United, is an essential response to increasingly competitive conditions in the industry.

The same applies to some small growing airlines like New York Air, which has been forced to cancel its Boston-New York service because the number of flights permitted by

the FAA makes it uneconomic. New York Air lost \$4.5m in the third quarter of this year.

All of these problems have been compounded by the fact that the persistence of poor traffic levels—aircraft on average are flying with only 56 per cent of their seats filled—has ensured that fare cutting has continued to be widespread.

So far, however, the airlines have contented themselves with complaining about these things in private, partly because they like the airline pilots, felt that the Pateco people were themselves often unco-operative and inefficient in the way they ran the control towers before the strike.

But that does not mean the voice of the airline industry will not now be added to that of the labour movement in suggesting that having breached the principle of no re-hiring, exceptions could quietly be made in order to get the air traffic system back to working at an acceptable level.

That would probably mean rehiring 3,000-5,000 of the former Pateco people, who would then join the 5,700 controllers and 3,000 supervisors who did not strike and the "several hundred" people the FAA says it now has in training as controllers.

Launch day for offshore banking

By David Lascelles in New York

OFFSHORE BANKING—long the preserve of international financial centres like London, Bahrain and Singapore—became possible in the U.S. today, thanks to the special dispensation of the Federal Reserve Board.

Long in the works, the move marks a significant change in U.S. banking policy and could lead to the long-term reshaping of the Euro-markets, although bankers do not expect it to produce an immediate rush of business away from foreign centres into New York.

According to the Fed, nearly 170 banks plan to open International Banking Facilities, which will be the vehicles for offshore banking in the U.S., although the number taking immediate advantage of the new rules will be closer to 140. They include most major international banks from the U.S., Europe, Japan, Latin America, and a handful from the Middle East.

Offshore banking involves dealing in currencies away from their home countries, and therefore free from those countries' banking regulations. Its major manifestation is the trillion (one billion million) dollar Euro-market.

U.S. banks have been able to participate in the Euro-markets, but only by setting up subsidiaries in offshore centres. This places them at a slight competitive disadvantage against other foreign banks.

After being pressed by the banks for years, the Fed finally recognised this disadvantage last year.

NY financial services, Page 15

CIA's director criticised after Senate inquiry

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. SENATE Intelligence Committee has rather grudgingly found Mr William Casey "not unfit" to continue in his post as Director of the Central Intelligence Agency. But in a report published yesterday it criticised him for "inattention to detail" in disclosing his past business dealings.

Democrats on the committee were particularly scathing about Mr Casey, a former chairman of the Securities and Exchange Commission, at the end of a 44-month investigation into his business dealings.

But even a Republican member of the committee, Senator Harrison Schmidt, said: "It is safe to say that the whole situation is not flattering." The committee had uncovered "omissions" in Mr Casey's financial reports to the Senate when he was appointed earlier this year, which, though inadvertent, were still omissions, Mr Schmidt said.

Senator Patrick Leahy (Democrat) of Vermont said he felt that some of the questions raised about Mr Casey were "a heck of a lot more serious" than those raised in recent inquiries into the activities of Mr Richard Allen, the National Security Adviser, who is still under investigation by the Justice Department.

Senator Walter Huddleston, (Democrat) of Kentucky said he thought the committee's report contained enough evidence for President Reagan to conclude that it might not be in the



William Casey: heavy fire from Democrats.

best interests of the CIA to keep Mr Casey on.

"The ball is back in the President's court," Mr Huddleston said.

Mr Allen, who is on "administrative leave," was cleared earlier this week of wrongdoing in accepting \$1,000 (£520) from a Japanese magazine, but inquiries are continuing over his receipt of two lady's watches from the same source and, into his financial disclosures.

A final White House decision on his future will not be taken until these two inquiries are completed, but it is thought in Washington that he will not automatically get his job back even if he is exonerated.

Quebec to seek court ruling

By Robert Gibbins in Montreal

QUEBEC'S provincial Government has served notice that it will go to court to establish whether it has the legal right to veto constitutional change in Canada. The move came in a declaration laid before the Assembly on Tuesday.

The provincial government said it would present a measure seeking to ask the Quebec Court of Appeal for an opinion on whether Quebec could uphold its traditional veto. Final recourse would be to the Supreme Court of Canada. In a previous case the Supreme Court denied that any one province might veto changes in the constitution.

Canada's Prime Minister, Mr Pierre Trudeau, has rejected Quebec's claim to a veto. He said he would proceed with his constitutional plans without waiting for the Supreme Court's opinion on the Quebec claim. Mr Trudeau's proposal, agreed to by the other nine provinces, would abolish the right of the British Parliament to have the last word in Canadian constitutional matters.

Stormy scenes likely at OAS conference

BY HUGH O'SHAUGHNESSY IN CASTRIES, ST LUCIA

A POTENTIALLY stormy annual assembly of the Organisation of American States started in St Lucia yesterday amid indications that the U.S. was to take a much more combative attitude to left-wing movements in the hemisphere. At the same time it will have to accept criticism from the Latin Americans over its economic strategies and from the Caribbean nations over its foreign and human rights policies.

Amid the storm signals, however, there were hopes that a meeting of Mr Alexander Haig, the U.S. Secretary of State and the Nicaraguan Foreign Minister, Sr Miguel d'Escoto, might help to reduce the tension between Washington and Managua.

Yesterday's inaugural session was delayed as many Latin American Foreign Ministers arrived late after a caucus meeting in Panama devoted to aligning their economic demands to the Reagan Administration. Mr Haig, who arrived yesterday, postponed his expected policy statement until today.

While much expectation centres on Mr Haig's speech, Mr

Peter Josie, the Foreign Minister of the St Lucian Government, surprised many delegates with a bitter condemnation of the strengthening by the Reagan Administration of U.S. links with South Africa.

Mr Josie's speech was seen as characterising the general disappointment of many of the smaller Caribbean countries with U.S. policies towards apartheid in particular and human rights in general.

As the delegates met, the St Lucians gave a rumbustious display of their own talent for party political controversy which, however flattering it may be in the rest of Latin America, is certainly strong in the island.

Referring to the left-of-centre Government headed by Mr Wilson Benoit, the left-wing Crusader newspaper commented, in an open letter to conference delegates: "As soon as you have left our shores the people of St Lucia will take up cudgels to remove this disgraceful regime from off their back."

Despite verbal pyrotechnics, however, the atmosphere remains calm and relaxed.

New call to limit Japanese cars

TOKYO—Mr Drew Lewis, the U.S. Transport Secretary, yesterday called for a tightening of the pact under which Japan agreed last year to limit its car exports to the U.S.

He indicated that Congress might impose restrictions on imports of Japanese cars unless Japan agreed to a review of the agreement because of the depressed state of the U.S. car market.

Although the Reagan Administration remained opposed to import limits, Mr Lewis said during a visit to Tokyo that "a large measure depends on what action is taken by Congress" members of which come up for election next year.

Last May, largely due to threats of legislation by Congress, Japan agreed to limit car exports to the U.S. to 1.68m units in the 12 months to next April, and increase them the following year by 16.5 per cent of any rise in overall U.S. car sales.

Mr Lewis said that as the U.S. market expanded, he hoped Japan would not export more than 1.68m cars.

Similar statements by Mr David Macdonald, the U.S. deputy trade representative, on Tuesday brought strong reaction from Japanese Government and

car industry officials. Government officials said Japan would not accept any U.S. request for a review of 1982 car exports, which a U.S. trade team headed by Mr Macdonald is expected to seek during talks in Tokyo next week.

When Japan agreed to curb exports, total 1982 U.S. car sales were expected to rise to 1.1m but latest estimates put the figure closer to 9m.

The president of Japan's Automobile Manufacturers' Association, Mr Takashi Ishihara of Nissan Motors, said the industry could not accept any proposal to limit shipments to 1.68m next year. It was a life or death question for the industry, he said.

David Buchanan writes from Washington: Next week's talks in Tokyo come on the heels of a new U.S. Commerce Department study that paints a gloomy picture of the low level to which the U.S. car industry and sales market have sunk. "The most startling trend," it notes, is that the working capital of the Big Four U.S. motor companies plummeted from \$18bn (£8.6bn) at the end of 1978 to \$300m (£154m) by October 1 this year.

Overall car sales in the U.S.

are now likely to fall well below the levels forecast earlier by the Administration.

The net result is that, though Japan has stuck to its promise so far of shipping cars to the U.S. this year at an annual rate of 1.68m units, its market penetration in the depressed U.S. economy will be around 10.3 per cent in 1981. Mr Macdonald said. The aim of the April agreement had been to get the Japanese market share down to 16.8 per cent.



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Deadlock in fares row between SAS and Air France

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

A ROW between Scandinavian Airlines System (SAS) and Air France over businessmen's air fares is expected to be taken up at Government level after Scandinavian and French civil aviation authorities failed to find a compromise at a meeting in Copenhagen this week.

Air France has objected to the Euroclass business fare which SAS introduced on November 1, offering improved facilities for passengers paying full economy class fares.

The French airline has adjusted its seat reservation computers so that they always show SAS's Euroclass fully booked.

The French authorities have not approved SAS's winter traffic programme and have raised the possibility of banning SAS flights to France.

This would prompt retaliation against Air France from Denmark, Norway and Sweden.

Air France claims that SAS's Euroclass is equivalent to its own "classe affaires" for which fares are 18 to 20 per cent higher.

SAS maintains that its Euroclass meets all the rules laid down by the International Air Transport Association (IATA).

The Euroclass offers passengers paying full economy prices faster check-ins, a separate waiting lounge, more leg-room and free drinks on board.

SAS has invested an initial SKr 100m (£9.5m) in the plan and calculates it will need SKr 40m a year in extra operating costs to recover its investment.

Preliminary estimates indicate that SAS increased by at least 4 per cent the number of passenger kilometres flown on its European routes last month compared with November 1980.

Mr Jan Carlzon, the new managing director, has said that the Euroclass project, together with a cost-cutting programme, should turn SAS's 1980/81 loss of around SKr 120m-150m into a profit of the same size in 1981/82.

Its Euroclass has also been opposed by other airlines, notably Iberia of Spain which has refused to supply passengers with special boarding cards at Madrid and Barcelona airports.

SAS has been prevented from advertising the Euroclass in West Germany. British Airways and the British authorities have approved the new SAS venture.

Westland wins £17m helicopter order

By Our World Trade Staff

Westland Aircraft said it has a £17m order for Westland Lynx helicopters from the newly formed fleet arm of the Nigerian Navy.

Deliveries will start at the end of 1983, and talks are continuing for further Nigerian work.

Gulf Air has signed a \$3.6m medium term facility to help finance the purchase of five sets of Rolls-Royce RB-211-524B-02 reworked engines for its fleet of Lockheed TriStars. Midland Bank said it was the joint provider of the funds with Gulf International Bank ESC.

Racal Tacticon, a division of the UK electronics concern, has won a £25m defence communications contract providing for the production in Austria of the company's military vehicle radios.

Under the contract, which was awarded by the Austrian Ministry of Defence, Racal AG, the Austrian electronics group, will co-operate in a joint venture with Racal for the quantity production of the Racal VRM 5080 VHF military vehicle radio.

Matra boost for Australian space project

BY PATRICIA NEWSY IN CANBERRA

MATRA, THE French aerospace company, has signed a memorandum of understanding with the Australian National University in Canberra to transfer space technology to Starlab, an Australian project, which could lead to a national aerospace industry.

The move, outlined to Australian industry at a symposium in Canberra this week, should greatly enhance the chances of the British Aerospace-Matra joint venture company, Satcom International, winning the A\$300,000 (£176,500) domestic satellite contract due to be announced soon.

Under Australian Government purchasing policy, large contracts must contain so-called offset provisions for the transfer of work or technology to the value of one third of the contract.

British Aerospace, through its wholly-owned subsidiary British Aerospace Australia, is already in a position to transfer work—not necessarily related to satellites—and technology to the Australian operation.

The move by Matra to transfer technology to increase what are called offset credits, must be regarded favourably by the Australian Government. Satcom is one of 20 groups which have bid for the space segment of the Australian Domestic Satellite, recently named Aussat.

The willingness and ability of foreign contenders to transfer technology—or work—to Australian industry is a factor in assessment of government purchases.

The policy has its critics, including the Australian Treasury which says offsets are often a means of shoring up uncompetitive Australian industries and are a cost to the tax-payer since the purchase price of big ticket items is inflated to take into account the expense of transferring work to Australia.

However, advocates such as the Department of Industry and Commerce argue that offsets are an excellent means of acquiring for Australia high technology capability which in the long-term will make industry more efficient.

For example, it is argued that Australia must have an aerospace capability if only to enable the country to service and maintain its imported aircraft.

Starlab, which will cost about A\$20m over the next five years, will provide an instrument package for a space telescope to be launched aboard the Nasa space shuttle in 1989.

First Boeing 757 airliner is nearing completion

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

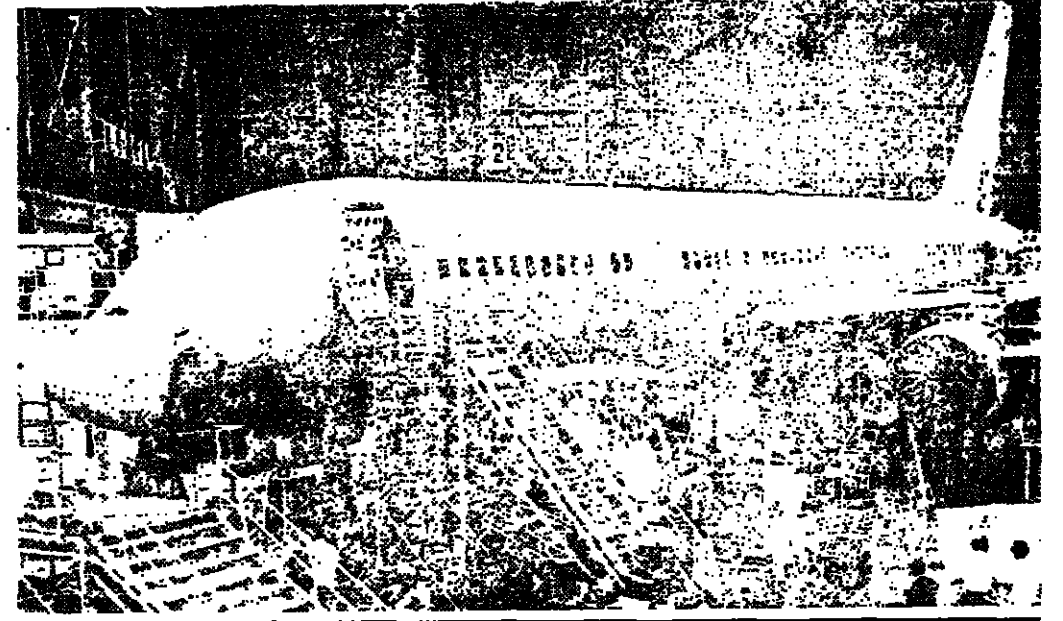
THE FIRST Boeing 757 twin-engine jet airliner (right) is nearing completion at Boeing's Seattle (U.S.) factory, and is to be rolled-out on January 13.

The aircraft will make its maiden flight in February, and after an extensive ten-month test programme is due to receive its Federal Aviation Administration airworthiness certificate in December, 1982, clearing the way for deliveries to airlines to start in the same month.

To date, 136 Boeing 757s have been ordered firmly, with a substantial additional

number of options. Of these, 101 firm orders and options are for 757s using the Rolls-Royce Dash 535C version of the RB-211 engine. The first Dash 535s have been delivered to Boeing, and have been hung on the first 757.

The remaining 757s ordered so far will use Pratt and Whitney PW-2037 engines. The five Rolls-Royce 757 customers are British Airways (19), Eastern Airlines (U.S.), Monarch Airlines (U.K.), Transbrasil, and Air Florida (U.S.). Eastern will get the first 757, with British Airways taking deliveries from early 1983.



French, Algerians reach accord on LNG price

PARIS — France and Algeria have reached tentative agreement on the price Algeria will charge for its liquefied natural gas, after more than a year of negotiations, the French Government announced yesterday.

M. Pierre Berégovoy, President François Mitterrand's chief of staff, said the accord was reached between M. Mitterrand and Algerian President Chadli Bendjedid.

M. Mitterrand ended a two-day official state visit to Algeria on Tuesday after holding an unscheduled, one-hour meeting with the President to discuss the natural gas question.

The accord was seen as a major success for M. Mitterrand's visit, which was only the second made by a French president since Algeria won independence in 1962 after an eight-year war with France.

Before M. Mitterrand's trip, the LNG negotiations had been deadlocked over Algeria's insistence on signing the price of its gas to that of crude oil. France relies on Algeria for about 15 per cent of its gas supplies.

M. Berégovoy said the two leaders have directed their respective foreign ministers to put the finishing touches on the tentative agreement. He said a final accord should be reached in one month.

The Elysee Palace official said it was impossible to disclose details of the tentative accord, adding that if any obstacles were encountered they would be handled directly by the two Presidents.

AP

France tries to cut trade deficit in leather products

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government is aiming to cut the country's enormous FFr 1.3bn (£119m) trade deficit in leather products and shoes to achieve a breakeven point within the next three years.

The project forms part of the ambitious plans for "reconquering" the domestic market that are a key element in the new Socialist Government's industrial policy.

Other agreements covering textiles, furniture and toys have already been drawn up and will be followed by further announcements for industries where the authorities believe that France should be able to compete effectively with overseas suppliers.

Both manufacturers and distributors are involved in the leather industry project, which will be backed by some Government aid for developing the tanning sector.

The overall aim will be to put pressure on companies in both fields to turn to French suppliers. Shoe manufacturers, for example, will be given import licences in proportion to their success in reaching certain export targets, while distributors will have to buy certain quotas of French goods before being allowed to import.

At the same time, the Government is aiming to establish stronger controls over the tannery industry by a system of licensed dealers and auctions. Some industrialists in this field are to set up plants with Government financial backing.

production of PVC and polypolyethylene, where domestic production would be short of consumption, or from polystyrene, for which no production plans had been announced.

But Europe would lose some of its external polyethylene markets to Middle Eastern producers and would also suffer from Middle Eastern penetration of the European market.

This could cut West European producers' expected sales of LDPE by 530m pounds in 1985 and 1.15bn pounds in 1990, and sales of HDPE by 375m pounds in 1985 and 530m pounds in 1990.

Middle Eastern competition was one of several factors forcing the European plastics industry into a fundamental restructuring.

IBM in Bundespost deal

BY JONATHAN CARR IN BONN

INTERNATIONAL BUSINESS Machines has won a DM 50m (£11.6m) order from the Bundespost—the federal post office—to supply central computers for the Bildschirmtext system, the West German version of Britain's videotext. The system conveys information by telephone line to the television screens of subscribers.

The award of the contract to IBM Deutschland, the Stuttgart-based subsidiary of IBM, is considered of interest for two main reasons.

Although the value of the deal is not large, it may lead to others. The Bundespost is hoping for about 1m users of the Bildschirmtext by the end of 1985, and is expected to invest about DM 500m (£120m) in the system over that period.

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Mid-East threat looms for European bulk plastics

BY MARTIN DICKSON

MIDDLE EASTERN countries will start to produce substantial export surpluses of polyethylene bulk plastics from the mid-1980s, with major repercussions for Western European manufacturers, a leading analyst for Imperial Chemical Industries said yesterday.

Mr Paul Ray told a plastics conference in New York that by 1985 Middle Eastern countries could be exporting 65m pounds of low density polyethylene and 200m pounds of high density polyethylene. By 1990, exports of LDPE could have risen to 600m pounds, out of total Middle Eastern production of 2.5bn pounds, while HDPE exports could have increased to 250m pounds out of production of 850m pounds.

There was no strategic threat to Europe from Middle Eastern

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UK NEWS

Water Council borrows £33.6m

By Robin Pauley

THE NATIONAL Water Council has taken three new loans totalling £33.6m to help finance water, sewerage and reservoir projects in England.

Two of the loans are from the European Investment Bank and comprise £11.1m for 12 years at 13.30 per cent and £2.5m for 10 years at 13.30 per cent.

The larger loan is to help finance water supply and sewerage schemes by the North West Water Authority in Merseyside, Greater Manchester and Kendal. The works are due to be completed by the end of 1984 at a total estimated cost of £53m.

The smaller loan is towards work by the Anglian Water Authority to improve the sewerage system of Corby and to provide a trunk water main in the Scunthorpe area. The total cost is estimated at £5.3m, with completion set for mid-1983.

The third loan will be for £20m for 12 years at an average rate of 14 per cent from the New Community Instrument for Borrowing and Lending for work on the £167m Kielder Dam project by Northumbrian Water Authority.

The £140m dam will be 50m high and provide a reservoir of about 200m cubic metres. It will provide a system for regulating the flow of the Tyne, Wear and Tees rivers.

These loans bring the total amount advanced to the National Water Council since 1975 to finance works by English and Welsh regional water authorities to £404.5m.

The Government's proposals to cut the local authority representation on the Welsh Water Authority by 80 per cent, down from 20 to 4 members, has been attacked as a "blow for the whole democratic process" by Mr Ian McCallum, chairman of the Association of District Councils.

The move would leave the authority in the hands of people appointed directly by the Secretary of State for Wales, and such centralisation was being disguised as speedier decision-making and management improvements, he said.

The proposed consumer council could not be a substitute for direct local democratic involvement, and would be no more successful in relation to water than they had been for gas and electricity, Mr McCallum said.

Plastics processors face need for investment

By Martin Dickson

THE UK plastics processing industry is facing its most serious crisis since the war and will have difficulty in surviving unless it squares up to its problems, Mr Ron Lewis, director of the British Plastics Federation, said yesterday.

His warning came as the federation published the results of a survey suggesting that the plastics industry—covering machinery makers, materials suppliers and processors—had reached the bottom of the recessionary trough and was showing signs of modest recovery.

However, Mr Lewis cautioned that the picture given in the federation's latest business trends survey was not one of uniform and vigorous recovery. Opinion was divided among the 133 respondents to the poll on the direction they expected sales volume to take over the coming year.

"Twenty-three per cent still anticipate a fall in sales volume for their products in the home market over the next 12 months," Mr Lewis told a London conference.

Optimism for improved prospects over the next three years was high—even though processing companies' investment plans were alarming. Over the

past year, only 27 per cent of companies surveyed had initiated substantial capital expenditure. In the coming year, only 31 per cent intended to do so. And only 39 per cent thought they would be in a position to make substantial investment over the coming three years.

"This situation is rendered even worse by the fact that, in each period in question, less than four companies in 10 that are investing are doing so to expand capacity," Mr Lewis said.

He asked how processors could expect considerable growth with very little capital expenditure. "If the industry wants a future it needs to invest more now, then ever before."

He called for a greater export drive, more import substitution and Government help in fighting unfair foreign competition.

"With world competition knocking at the door of the UK, it is essential that processors concentrate their efforts on developing particular skills in specialised areas so they can hold with confidence the home market and compete strongly world wide," Mr Lewis said.

The survey also showed that almost 30 per cent of respondents saw the possibility of further redundancies in the year ahead. But there had been significant improvements in value added.

By sector the survey shows:

● Most materials suppliers have seen their UK sales fall over the past 12 months a third of them by over 10 per cent and less than half expect a rise in volume over the next year.

● Processors are more optimistic expecting an upturn in their UK sales. But over 60 per cent see no profits improvements.

● Machinery manufacturers who depend on the performance and investment of the processing sector see no improvement in sales volume over the coming year with opinion divided about the prospects for an improvement or deterioration in profits.

● British Steel's tubes division has won a contract from Shell worth more than £10m to supply 142 miles of pipeline which will link Shell/Esso's gas separation plant at St Fergus on the Scottish East Coast to the major petrochemicals complex being built at Mossburn in Fife.

Cheaper air fares likely with 'travel only' plan

By Michael Donne, Aerospace Correspondent

UK AIRLINES can apply to the Civil Aviation Authority for the right to sell "travel only" tickets at cheap fares on their holiday charter flights. They stand a reasonably good chance of having their plans approved by that body.

Such schemes would still also need the approval of any foreign governments whose cities were served and the negotiations could prove difficult. But the Civil Aviation Authority and the airlines—especially the independents—see the move as another way of trying to reduce European fares.

Passengers on holiday charter (package tour) flights have paid an all-in sum for travel, hotels and often also ground transport at their destination. The latest idea is that up to 15 per cent of the seats on package tour flights could be offered to passengers wanting "travel only."

Their fares would be the same as those in the total holiday package price based on rates substantially below normal scheduled air fares. The plan would mean big fare cuts.

In most cases flights would not compete with scheduled airlines. This is because the flights on which "travel-only" seats were sold would link only UK provincial cities—excluding Heathrow and Gatwick—with holiday destinations.

Examples would be Leeds/Bradford to Malaga, East Midlands to Palma, or Birmingham to Corfu.

Britannia Airways, a major independent some time ago originated such a plan although it was rejected by the CAA, on the grounds that the time was not ripe. Yet the CAA admitted the idea had merit and was worthy of further study.

At that time Britannia said it wanted to offer "travel only" seats on about 60 routes between UK provincial cities and the Continent—many of them Mediterranean destinations that were not served by scheduled flights from the UK.

The CAA has published its proposals in its official record, which means that they are effectively CAA licensing policy. Any airline making an application is likely to have it granted unless opposed by another airline, in which case, a public hearing would be held.

The CAA is believed to feel the more UK airlines apply for such rights, the more pressure can be brought to bear on foreign governments.

Foreign objections are likely to centre on the fact that the scheme will effectively be introducing cheap scheduled services between the UK and the Continent.

Government urged to discourage further rise in value of £

By Max Wilkinson, Economics Correspondent

PROFESSOR ALAN BUDD, director of the London Business School's Centre for Economic forecasting, urged the Government yesterday to pursue policies to discourage a further rise in the value of sterling.

Professor Budd, who had an important influence on the shaping of the Government's monetary strategy, believes monetary policies need to be recast in terms of a wider range of targets including the exchange rate.

He said with the wisdom of hindsight it was clear the Government's squeeze on sterling M3 (the wider measure of money) last year and the consequent rise in interest rates contributed to an excessive rise in the exchange rate.

In spite of the overshooting of the Government's sterling M3 target in 1980 there was evidence that money was in short supply at the time.

In these circumstances "it was a mistake for the Government to allow the exchange rate to rise so much." The rise of sterling had put a squeeze on industry which was too great he believed.

"What we believe has happened is that the rise in the exchange rate controlled inflation entirely at the expense of profit margins. A fall in the exchange rate now would largely go to restoring profit margins without having too much effect on inflation."

Dr Budd believes there is a lot of evidence that sterling M3 is a misleading target on which to base monetary policy in the short run although in the longer term it is a good indicator of likely inflation rates.

The business school is trying to work out in detail how monetary policies could be directed at a range of monetary targets, while taking into account the desirable level of the real exchange rate.

This exercise runs parallel with an intensive discussion in the Treasury about how the Government's Medium Term Financial Strategy should be presented at the next Budget. There are many officials who would like sterling M3 to be demoted from its central place in the strategy.

Abbey cuts lending rate for first mortgages

By Chris Rapoport

STRONG COMPETITION from the banks has prompted Abbey National, one of Britain's top five building societies, to slice 1 per cent off the standard mortgage rate of 15 per cent in a scheme for new entrants to the housing market.

First-time buyers can now borrow up to £15,000 from Abbey National at 14½ per cent for the first year of the mortgage. After that, the loan reverts to the standard rate.

The Abbey is also modifying its stop-ladder of increased interest rates for mortgages over £15,000. Those who borrow between £15,000 and £25,000 will now pay the flat 15 per cent standard rate. Mortgages between £25,000 and £30,000 will carry a 15½ per cent rate, while those over £30,000 will be subject to 16 per cent interest. Under the old system, some Abbey National borrowers have been paying as much as 17 per cent on their mortgages.

"We're facing increasing competition from banks which have moved into the housing market because they can't lend enough money to industry," the society said.

The building societies say banks have cornered about a third of the mortgage market, lending £200m a month compared with £400m a month advanced by the societies.

The Abbey said its move should aid the UK housing market "through lean times at the moment."

Among the big five, only Leeds Permanent has not announced plans to drop higher rates on large mortgages. Leeds said yesterday, however, that it was likely to fall in line soon.

"It's not a moral problem, it's a market problem," said Mr Stanley Walker, chief general manager of Leeds.

Abbey National is not the first building society to offer special rates for first-time buyers. Last month Bristol and West launched a £100m, 11½ per cent Bristol Bond, and earmarked £50m of the funds for first-time buyers.

£5m facelift for Scottish hotels

By Mark Meredith, Scottish Correspondent

TWO OF SCOTLAND'S luxury hotels, Gleneagles in Perthshire and the Caledonian in Edinburgh, will become even more luxurious under a £5m expansion and improvement plan started yesterday by Gleneagles Hotels.

Gleneagles Hotels, a private company, bought the Caledonian, Gleneagles and the North British Hotel—also in Edinburgh—from the British Transport Hotels division of British Rail last June for £12.5m. The sale came under the Government's plan to sell off parts of state corporations to the private sector.

The improvements will push the Caledonian up one star to become Edinburgh's first five-star hotel. The red sandstone

exterior will be cleaned and extensive redecoration carried out to the reception area.

This will largely eradicate an adventurous bout of interior decorating from the late 1950s, which included a ceiling in the lobby brightly painted with bird life.

About £2.5m will be spent on the hotel. Improvements will include the construction of a small garden on the site of the present car park.

At Gleneagles nearly half the £2.5m set aside for improvements will go on a leisure complex, making the hotel a year-round resort. It now closes in the winter.

The complex will depend on Scottish Tourist Board financial assistance, presently under discussion—including a second swimming pool, squash courts, sauna baths and other facilities under a glass dome.

More modest improvements, totalling £2,500, are initially planned for the North British Hotel, at the station end of Princes Street, down from the Caledonian. Mr Peter Tyrrie, chief executive of Gleneagles Hotel, said more elaborate improvements awaited negotiations with Edinburgh District Council.

A shopping complex is planned beside the hotel, next to the station. The hotel hopes for access through the market to allow it to open up its lower floors as part of the shopping complex.

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Call for European CB radio standard

By Elaine Williams

A CALL for unified European standard for citizens' band radio systems has been made by Mr Alasdair Hutton, a Scottish Euro-MP.

"At the moment the regulations are a mess, with the biggest mess in Britain where we have legalised a system completely different to anywhere

else in the world, let alone Europe," Mr Hutton said. Britain introduced CB a month ago amid criticism that it was not in line with other European systems. CB pressure groups continue lobbying the Government to make changes in the technical specifications.

CB users break the law if they try to operate CB sets while visiting foreign countries. "If you drive from Scotland to Greece you will break the laws of each country you drive through," Mr Hutton said.

The lack of co-ordination made it difficult for European manufacturers to take advantage of the potential market.

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Top civil servants to go

By Robin Pauley

A NUMBER of the most senior jobs in the Civil Service will be eliminated as part of a rigorous assessment of all senior posts ordered by the Government.

This follows a study of the "open structure" of the Civil Service by a team led by Sir Geoffrey Wardle, formerly second Permanent Secretary at the Environment Department.

The open structure comprises 41 permanent secretaries, 144 deputy secretaries and 537 under secretaries.

About 60 per cent of these jobs are held by civil servants with an administrative background. The rest are mainly concerned with medical, legal or scientific advice.

The review team decided that all the existing grades in the open structure are necessary

and should remain but that a number of senior posts could and should be removed.

The Government has accepted this and another proposal that there should be regular reviews of all senior posts including examination by the Treasury.

Mr Barney Hayhoe, Treasury Minister, said Treasury officials and outside consultants will now help each government department to review "rigorously" all its senior civil service posts.

Sir Derek Rayner, Mrs Thatcher's personal adviser on Whitehall waste and bureaucracy will also be involved.

The Foreign and Commonwealth Office will conduct a similar review of senior diplomatic posts in London and senior officers of the armed forces will be included in the Defence Ministry analysis.

STOCK EXCHANGE BUSINESS IN NOVEMBER

Gilt-edged turnover at 22-month high of £17.1bn

By Nigel Spall

Fuelled by interest rate optimism, business in the gilt-edged sector of the Stock Exchange last month expanded to its highest since January 1980.

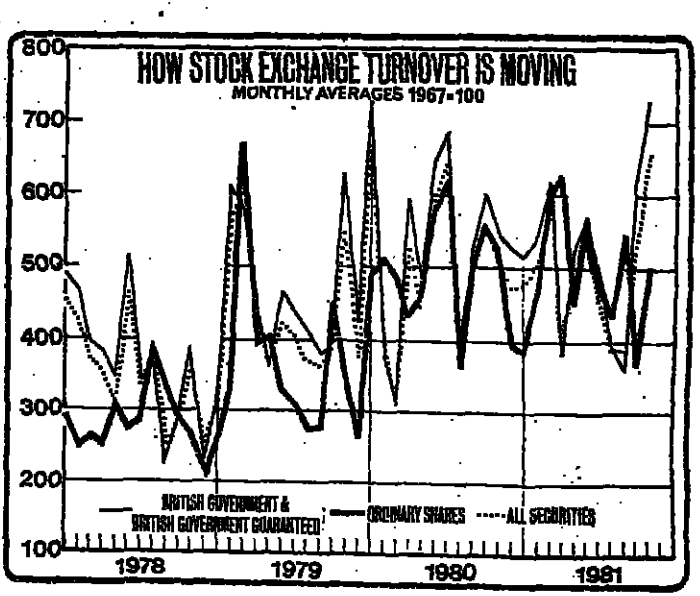
The spur was a drop in U.S. short-term interest rates and the surprise move by the major UK clearing banks in cutting their base rates from 15½ to 15 per cent. Widespread optimism about the trend continuing triggered all-round demand and the mood was reinforced by the unexpected exhaustion of the partly-paid £1bn long tap stock, Exchequer 15 per cent 1997, only a week after it was first activated.

The authorities subsequently issued a new £1bn issue, Exchequer 14 per cent 1986 and, following heavier-than-expected demand, created three lines, each of £250m of existing medium to long-dated stocks.

Turnover in gilt-edged securities during the month increased by £2.5bn or 17.4 per cent, to £17.1bn from October's £14.6bn.

Trade in longer-dated stocks increased by 38 per cent to £3.16bn, compared with October's £2.29bn, while the average value per bargain in this category expanded by £40,888 to £144,896. Business in short-dated stocks improved by £0.3bn to £3.98bn. The FT turnover index for Government Securities last month jumped to 725.5 from 617.8 in October, and compares with the 1980 monthly average of 535.0.

Gilt-edged prices moved forward during the month and the FT Government Securities index rose from an end-October level of 61.16 to 64.73, representing a five-week advance from a five-year low.



Business in equities, down to its lowest level since August 1980 in October, picked up considerably—by £746m, or 36.3 per cent, to £2.5bn. The month featured the flotation of Cable and Wireless, which made a highly successful market debut, and the subsequent launch of money broker Exco, scene of chaotic first-time dealings.

Equities were generally buoyant on hopes of further cut in base rates and the Financial Times Industrial Ordinary Share Index surged through the 500 mark with ease and closed the month 69.3 points higher at 537.8.

The number of equity dealings increased by 57,604 to 302,480, and the average value per equity bargain was £589 higher at £9,263. The FT turnover index

for ordinary shares rose from October's 368.8 to 500.0. The 1980 monthly average was 458.0. Business in all securities rose by £3.79bn, nearly 22 per cent on the month, to £21.29bn. The FT Turnover Index for all securities jumped to 652.4 in November from October's 536.2, compared with the 1980 monthly average of 501.2.

Gold share prices had a poor month reflecting a fall in the price of gold bullion to below \$400 an ounce. The gold price fell from an end-October level of \$428 and touched \$395½ before rallying to close the month \$19 down on balance at \$408. The FT Gold Mines index mirrored the bullion trend and dipped to 298.2 on November 24 before closing the month a net 27.4 down at 323.0.

Category	Value of all purchases & sales £m	% of total	Number of bargains	% of total	Average value per day £m	Average value per bargain £	Average number of bargains per day
British Govt. and British Govt. Guaranteed:							
Short dated (having five years or less to run)	8,977.5	42.2	29,756	7.1	427.5	301,702	1,417
Others	8,164.4	38.3	56,347	13.5	388.8	144,896	2,683
Irish Government:							
Short dated (having five years or less to run)	555.2	2.6	1,523	0.4	26.4	344,543	73
Others	383.9	1.8	2,695	0.6	18.3	142,443	128
UK Local Authority	272.0	1.3	4,017	1.0	12.9	67,702	191
Overseas Governments:							
Provincial and Municipal	25.8	0.1	773	0.2	1.2	33,393	37
Fixed Interest stock pref. and pref. ordinary shares	109.6	0.5	20,515	4.9	5.2	5,342	977
Ordinary shares	2,802.0	13.2	302,480	72.3	133.4	9,263	14,404
Total	21,290.4	100.0	418,106	100.0	*1,102.8	*50,921	19,910
* Average of all securities							

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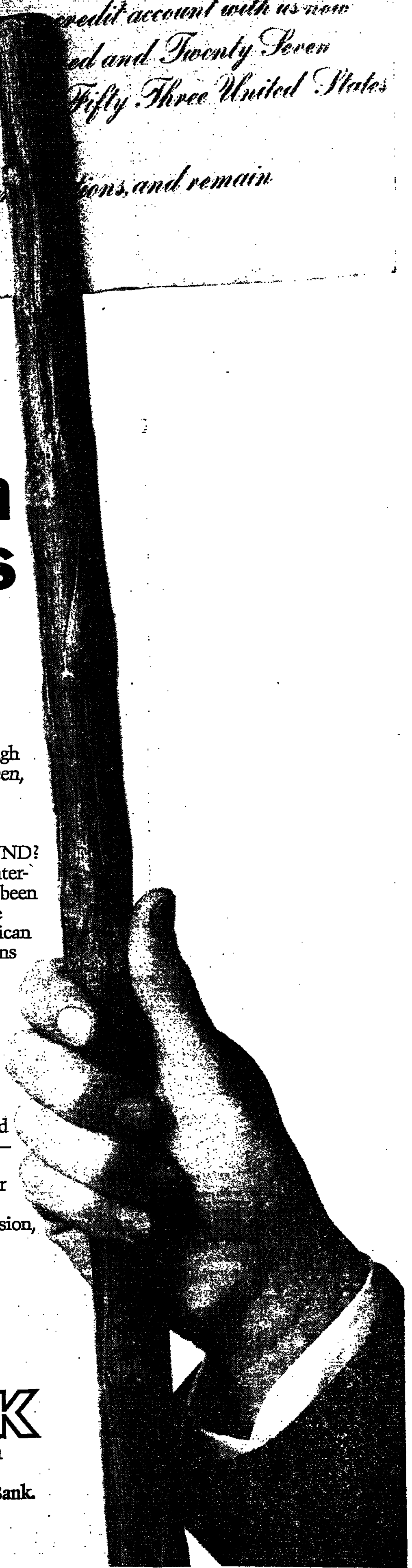
HOW CAN I FIND OUT MORE

ABOUT CHEMLINK? We'd be pleased to send you our booklet on the system—and to arrange a demonstration of ChemLink in use. Please write on your company letterhead to David E. Nye, Vice-President Financial Services Division, Chemical Bank, 180 Strand, London WC2R 1ET. Or telephone 01-379 7474.

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UK NEWS

Aid for W. Yorks jobless urged

By Nick Garnett

WEST YORKSHIRE has lost 10 per cent of its jobs in three years and there are virtually no signs of a sustained improvement in business confidence, a report on the county says today.

The economic trends report by the county council says the ability of local authorities, particularly in depressed areas, to tackle "environmental, social and economic tasks which the shake-out of labour and capital has left behind" are also being hampered by a lack of resources and business confidence.

The local authorities in the county, which includes some significant manufacturing areas, say the European Social Fund should be doubled and should make specific provision for funding job creation projects.

They also want Yorkshire and Humberside designated a Youth Unemployment Priority Region for next year's application for youth projects.

Textile and clothing workers and the young and long-term unemployed should be helped by a programme for textile and clothing areas co-ordinated by the Manpower Services Commission, industry training boards and other organisations.

The loss of jobs has accelerated steeply since 1978. However, the job replacement ratio — comparing jobs gained to jobs lost — has improved this year over 1980.

Last year, six jobs were lost for every one created, but this year has averaged two jobs lost for every one created. But fewer jobs were created in the county in the six months to the end of September than in the previous half-year.

Fifteen times as many people aged 16-18 were chasing each Careers Office-advised vacancy in July this year than in July 1979, the report says. The number of Careers Office vacancies required in West Yorkshire to provide the same chance of employment for people in this age group in 1981 as in 1979 is 1,800, the report says. Only 110 are listed.

In a separate survey of North Yorkshire employers, the businesses forecasting the lowest increase in jobs are those employing fewer than 10 people. Less than a quarter expect to hire more people before spring 1983.

Concorde cancellation 'as expensive as continuing'

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

CANCELLATION of Concorde by the UK and French governments would cost more than continuing the present level of financial support for the aircraft.

This is the conclusion of a study by officials of the Department of Industry and their counterparts in France, after the recent Anglo-French ministerial meeting which reviewed the Concorde venture.

The study, requested by the ministers, has shown that efforts to bring down support costs (incurred through financing the manufacture of spare parts for the aircraft in British Airways and Air France service and in financing fatigue testing), have resulted in substantial savings.

The estimated net cost of cancellation in the five years from 1982 to 1987 would amount to £34m a year to the UK, in compensation payments to contractors and others, while the cost of continuing would be only £2m.

Another of the main conclusions from the latest review is

that because of the implementation of cost saving measures, the overall cost of support for Concorde in service will be cut by 33 per cent in 1982-83, 56 per cent in 1983-84 and 53 per cent in 1984-85, with further cuts likely in the following two years.

The two ministers, Mr Norman Lamont, Minister of State, and Mr Charles Fiterman, French Transport Minister, are due to meet again in the New Year to consider these and other detailed studies of Concorde which officials have been undertaking.

At their last meeting they took no decision on whether to continue supporting Concorde, in the absence of sufficient detailed financial information.

This information is now partially available as a result of the work already done by the officials, and by the New Year meeting much more information will be to hand.

That meeting will still have before it the question of cancelling Concorde, but in view

of the improved cost savings now emerging cancellation is unlikely.

The cost savings are arising from such things as curtailing the fatigue testing of the aircraft, cutting down engine and airframe spares provisioning, reducing in-service support on the engines, reducing support for the manufacture of engine spares, and reduced insurance costs.

However, the two ministers will still have to consider whether in the long-term a phased run-down of the programme is desirable, or whether they are prepared to continue with it indefinitely.

Much will depend on how the operating costs of Concorde in service with British Airways and Air France turn out.

The estimated net cost of continuation of about £6m a year over the five years from 1982-83 to 1986-87 is derived after taking account of an anticipated surplus on Concorde operations by British Airways of £35m, or about £7.4m a year after 1982-83.

Gallaher to cut 800 jobs because of falling sales

By David Churchill, Consumer Affairs Correspondent

THE GALLAHER tobacco company plans to cut 800 production jobs early in 1982 as a result of falling demand for cigarettes following the extra duty imposed by the Government.

Cigarette sales, which slumped more than 20 per cent by volume after the Budget, are running about 15 per cent below last year's levels and are likely to be about a tenth down for the full year. The Chancellor added 14p duty on a packet of cigarettes in his spring Budget and a further 3p in July.

Gallaher, which produces such popular brands as Benson and Hedges Special Filter and Silk Cut, hopes the bulk of the 800 jobs will be lost from the Hyde and Middleton factories near Manchester. Redundancies at the Cardiff and Port Talbot plants in Wales will be "minimal".

Gallaher said yesterday it was talking with the trade unions about the details of the redundancies. "The biggest reduction will come in the Belfast and Ballymena factories in Northern Ireland, where cuts of about 500 jobs are planned. A further 300 jobs will be lost from the Hyde and Middleton factories near Manchester. Redundancies at the Cardiff and Port Talbot plants in Wales will be "minimal".

Imperial Tobacco, the UK's largest tobacco producer, has already shed about 1,000 jobs in the past year, leaving a workforce of about 15,500. The staff cuts, a result of the sales slump, were mainly voluntary.

Carreras Rothmans said yesterday it had foreseen the slump in sales and had already started voluntary redundancies and plant modernisation. Up to 800 jobs could be lost in a three-year programme, which began this year.

But about 30 new jobs will be created by the company today with the opening of a warehouse and distribution centre at Rotherham.

David Fishlock awarded prize

DAVID FISHLOCK, Science Editor of the Financial Times, has been awarded first prize, £1,500, in the Worthington Pump Award for scientific and technical journalism.

The award was announced yesterday by the bureau of the European Union of Science Journalists' Associations, for an article, entitled "Nuclear industry tackles self-control," in the Financial Times.

Other winners in the newspaper section were Edith Darroch of the *Kurier*, Vienna, and Jean-Jacques Daele of *24 Heures*, Lausanne.

Energy demand falls at slower rate and oil still hardest hit

By RAY DAFTER, ENERGY EDITOR

THE FALL in UK energy demand is slowing, according to figures released by the Government yesterday.

The Energy Department's provisional statistics indicate that consumption in the August-October quarter was the equivalent of 68.9m tonnes of coal — 1.5 per cent below the level in the corresponding period last year.

In the first 10 months of this year, energy demand fell 5.0 per cent compared with the same period in 1980. Demand in 1980 was down 7.8 per cent against 1979.

Oil continues to be the energy sector most affected by the economic recession, conserva-

tion measures and a switch by fuel users to other energy forms, like coal.

Demand for petroleum products fell by 4.8 per cent in the August-October quarter, compared with the same period last year. In contrast demand for natural gas rose by 3.2 per cent — reversing a trend of falling consumption since the beginning of last year — and demand for coal remained static.

Another trend, evident from the statistics, is that the UK is producing an increasing surplus of exportable energy. In the August-October quarter, indigenous production of energy — essentially coal, oil and

natural gas — reached the equivalent of 80.5m tonnes of coal, a 6.7 per cent rise on the corresponding period last year and almost 17 per cent more than the demand level.

Last year's energy production was just 2.5 per cent above the UK demand level; in 1979, the country used substantially more energy than it produced.

North Sea oil production continues to rise. Output in the August-October quarter was 22.8m tonnes, 3.4m tonnes or 17.3 per cent more than in the same period last year. Cumulative oil production to the end of October was 73.8m tonnes, 11.7 per cent more than in the first 10 months of 1980.

Optimism as BSC cuts losses

By HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

THE LOSSES of the British Steel Corporation in the first half of the current financial year totalled £196m compared with £279m in the same period last year.

The reduction in losses had been widely anticipated following the trend towards improved productivity, a slight increase in volume sales, and some strengthening of prices.

Cautious optimism was expressed in a statement by BSC yesterday that further reductions in the rate of loss can be expected in the current half year. If achieved, this will contrast with the growing rate of loss in the second six months of the 1980-81 financial year, which led to BSC's record loss of £665m in the full year.

Mr Ian MacGregor, the chairman, has indicated that the corporation should be moving towards break-even by the end of next year on the assumption that the price increases scheduled for January 1982 will be sustained and that there will be continuing improvements in efficiency levels.

The improvement in the financial position in the first half of the current year reflects a reduction in losses at the trading level from £187m last year to £154m this year, and a lower interest charge (£42m against £92m last year) as a result of the Government writing off some of BSC's long-term debts in the Iron and Steel Act earlier this year.

BSC's liquid steel production in the first 27 weeks of the current year totalled 7m tonnes, against 6.1m tonnes in the first 26 weeks of 1980/81 and 5.8m tonnes in the second half of last year.

Deliveries of finished and semi-finished steel products totalled 5.3m tonnes against 5.1m tonnes in the same period last year. Hot-rolled coils fell from 4.1m tonnes to 3.8m tonnes.

Considerable consumer resistance to the projected price increases in January is being met in the UK, but the BSC statement emphasises that its current prices "have only just returned to and begun to exceed the level they had reached in 1979".

Highland Venture Capital to help meat processor

By ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

HIGHLAND Venture Capital, formed at the start of this year to help developing businesses in the Scottish Highlands and Islands, has made its first investment.

It is taking a 35 per cent stake costing £75,000, in the equity of Cairn of Calthness, a small company developing an integrated meat processing business in the far north of Scotland.

Highland Venture Capital was set up by the Highlands and Islands Development Board, which is Government-sponsored, the Bank of Scotland and the Industrial and Commercial Finance Corporation. The investment in Cairn will be funded equally by the three partners.

HCV has been set up with the help of Venture Founders, an American group looking for investment opportunities. Venture Founders has already been associated in this country with Rainford Venture

Capital in St Helens, which has the financial backing of Pilkington Brothers, the glass group.

Mr Keith Farquharson, head of industrial development at the board, said yesterday that this form of support for growing companies was a new departure in identifying entrepreneurial schemes and developing them.

Mr Peter Want, who holds just over half the capital of Cairn, is an agricultural scientist. He employs eight people and the initial three-year expansion programme should add another 20.

HCV's choice of entrepreneur to back has been made after a series of workshops, in which 24 of the 300 applicants for assistance took part.

The two day workshops were run by the Americans and each applicant's plans were examined.

HCV will probably announce further investments in the new year.

Date set for by-election at Lloyd's

By John Moore

THE FIRST by-election at Lloyd's of London, the insurance market, will be held on January 13 and is likely to prompt political in-fighting.

The date of the election was set yesterday a week after the surprise resignation of Mr Robert Kiln, a senior member of the Lloyd's committee. It has been called to replace him on the committee, and the date was set as Mr Leslie Dew, a former deputy chairman of Lloyd's, launched an attack on the procedure.

Writing in Lloyd's List Mr Dew, now an underwriter in Bermuda, warned of the danger: "If a by-election is called in the current atmosphere, suspicions of gerrymandering and rigging will attract larger audiences in this current revival of Lloyd's long-run 'trans-comedy'".

He suggested the person who polled fifth position in a recent election should be appointed to the committee.

BBC puts £8.8m into Xmas schedule

By JAMES McDONALD

THE BBC will be spending £8.8m on its Christmas television programme in the fortnight up to New Year's Day. A greater proportion of the money than last year will be spent on home produced programmes

and less on feature films, mainly imported.

Mr Alasdair Milne, managing director of BBC Television, said in London yesterday that of the £8.8m, £6m was accounted for

by BBC productions and £2.8m by purchased films. The total was £300,000 more than in the same period last year but, taking inflation into account, this year's programme was less costly.

Tube's new look

Work on a £3m modernisation programme for the Bakerloo Line areas of Charing Cross Underground station starts on Monday.

The platforms will have melamine murals along their walls, similar to those on the Northern Line at the station. The design, based on paintings from the National Gallery and National Portrait Gallery, will be unveiled when the two-year job is completed.

Welsh tourism plan

TOURIST CHIEFS in Wales are to spend £750,000 on a four-month advertising campaign to attract holidaymakers from other UK regions next year.

Cancer project aid

GRANTS totalling nearly £632,000 have been awarded to Oxford University by the Cancer Research Campaign to support 16 existing and new research projects into the disease's causes and treatment.

By enabling trading in forward contracts, financial

'Unique contracts' in financial futures market

By DAVID MARSH

THE LONDON financial futures market, planned to start in September next year, will attract European and Middle East participation by offering a range of distinguishing features compared with the established markets in Chicago, Mr Michael Jenkins, chief executive of the exchange, said yesterday.

He told a seminar on financial futures, organised by the First National Bank of Chicago, that the London market would offer "unique contracts" designed for European users.

By enabling trading in forward contracts, financial

futures markets provide companies, banks and traders with an opportunity to cover risks or to speculate in fast-moving currency and credit rates.

Contracts in London are planned in four key currencies against the dollar, in short-term dollar and sterling interest rates, and in long-term gilt-edged stocks.

The exchange was considering whether to locate trading in the dollar/sterling currency "pit" on the market floor as the Euro-dollar interest rate contract. This would enable users to

cover their foreign exchange positions at the same time as dealing in dollar interest rates.

The London market — which will occupy the courtyard of the City's Royal Exchange building now being refurbished — was in the right time zone to link up with business both in the Far East and in the U.S.

A further attraction of the London market was the non-statutory regulatory framework in the City, Mr Jenkins said. The Bank of England would be responsible for the market's overall supervision, but the London Exchange would be self-regulating and run according to

the City's own rules and customs.

Clearing arrangements on the London market, like in Chicago, would be based on a system of compulsory margins under which users would have to balance their position with the market on a daily basis. This was not universally popular, Mr Jenkins said, but was necessary to establish the "integrity" of the market.

The structure of the London market would be different from that in Chicago, where there is a higher preponderance of speculators and local-based traders.

ment could frustrate the new area and lead to more bank lending, but he said many banks could develop second thoughts about lending to Asia, particularly as rewards had been limited.

Mr Carlos Santistevan, general manager for Central Bank Affairs at Libra Bank, told the seminar that last year Latin American countries had to spend \$25bn (£12.8bn) on servicing their debts — now around \$146bn — and that this was a big contributor to last year's current account deficit of \$27bn.

He forecast that the region's external financial gap would be around 9 per cent of GNP in the years 1981-5 but would decline to 6.5 per cent in 1986-1990.

Mr Santistevan called for more attention to the profitability of investment financed from borrowed funds. Export credit should be combined with credit from international lending agencies and credit from private banks.

Mr Claus Labes, executive director of Credit Suisse First Boston, proposed that bodies such as the World Bank should guarantee bond issues by developing countries, at least in their initial stages.

Energy development fund 'should start without U.S.'

By DAVID TONGE

WESTERN COUNTRIES should set up a body to finance energy development, even if the U.S. does not join, Mr Maurice Strong, chairman of the International Energy Development Corporation, said yesterday.

"We are past the day when we used to wait for the U.S.," he told the Financial Times seminar on international finance for development in London.

Washington has blocked World Bank plans to set up an energy affiliate, but Mr Strong referred to last week's speech in Vienna by Sheikh Ahmed Yamani, the Saudi Minister of Petroleum and Mineral Resources, who supported such an affiliate though saying it was less than the Saudis wanted for developing countries.

Mr Strong said the real crisis for developing countries was a shortage of money, not of energy. He contrasted the 14,000 wells sunk in Organisation for Economic Co-operation and Development countries in 1979 with the 640 sunk in the non-oil developing world.

The political risks in developing countries were exaggerated, he said. He proposed establishment of an exploration insurance fund, financed by production proceeds and allowing the start of loan financing on a project basis for exploration.

FINANCIAL TIMES INTERNATIONAL FINANCE FOR INVESTMENT CONFERENCE

recycle through commercial Euro-loan syndications. He believed other big international banks would soon reach this limit too.

He denied that the Arabs had been cautious in financing developing countries. Arab members of OPEC were contributing 2.34 per cent of their GNP to aid, while members of the Paris-based OECD contributed 0.37 per cent.

Arab aid was almost entirely in cash, while Western aid included project-related assistance and the exports of plant, equipment and know-how, he said.

He was disappointed at the results of the recent Cancun summit in Mexico and regretted that the Arabs, as new "members of the Rich Men's Club", did not have the institutions to break away from methods of Western banking and help productive investment in the Third World.

Loans were not enough, he said.

Mr Roger Azar, chairman of Arab SA, stressed the volume of aid given by Arab countries. The indirect benefits to the industrialised countries of Arab aid to developing countries might exceed the total of Western development aid.

Mr Hossain Najafi, chairman of the Bahrain-based Arab Asian Bank, warned that the big Arab money banks would soon reach a limit to the amount of oil funds they can

Back the creation of an international exploration and development fund, he said there were signs that the big oil companies were stepping up exploration in the developing countries. These countries contain 2 per cent of proven world oil reserves but might have 15 per cent of ultimately recoverable reserves.

The national oil companies of oil-importing countries could join this fund, while the International Finance Corporation, a branch of the World Bank, could help catalyse private interest.

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REPORT ON ALTERNATIVE CASH SOURCES

Pressure on the NHS

EVIDENCE of the strain on National Health Service funding has been visible for some years, accompanied by increasing pressure from certain sections of the Conservative Party for an overhaul of the system.

The House of Commons Public Accounts Committee recently criticised manpower and financial controls in the NHS, and ministers will be facing a Christmas with a report from an interdepartmental group on alternative methods of funding.

The National Health Service is the UK's largest employer. With a budget in the current financial year of £11.12bn in England alone, it has a major impact on the rest of public spending. In September 1979 it employed 766,958 people in England and had 361,670 beds in some 2,000 hospitals. It employs 930,000 full-time in the UK.

Health authority spending has remained constant in real terms under the present Government, although the proportion of the UK's gross national product spent on health care is one of the lowest in Western Europe. Spending on health care in the UK took 5.4 per cent of GNP in 1975, well down on the European Economic Community average.

The main source of funding for health care in the UK since the establishment of the service in 1948 has been through general taxation.

The Consolidated Fund provides 90 per cent of the cost, the proportion of the National Insurance contribution allocated to the NHS adds another 8 per cent, and charges to patients are worth another 2 per cent.

NHS treatment for emergency operations and illnesses is seen generally as satisfactory, but there are long waiting lists for non-emergency medical surgery and treatment. The NHS has found that improvements in treatment created additional demand for services.

party is allowed to consider all options has led to health service unions already seeking a meeting to plan possible action to preserve the way the NHS is run and funded.

The first development is the rise of "privatisation" ideology in the Conservative party, helped by the emotional commitment of the Prime Minister and Mr Norman Fowler, Social Services Secretary, one of the Cabinet's most ardent privatisers. In his last job as

THE national health service is the UK's largest employer and its budget has an impact on the rest of public spending. Gareai Griffiths looks at the changes being considered in the way it is funded.

Transport Secretary, he hinted in September that "the ambulance service could be privatised".

The Institute of Economic Affairs in September expressed doubts about whether the NHS could survive. An IEA paper argued that by 1995, 40 per cent of the population would be in private health schemes.

Forecasts about the growth of private health schemes on such a scale horrify the private medical sector geared to emergency surgery and generally excluding long slow care.

Dr Gerard Vaughan, Health Minister, suggested that 23 per cent of the population would be covered by private health within the next few years, but this was treated with scepticism by the private medical sector.

The British United Provident Association (BUPA) has already said the sector could not cope with the massive growth estimated by extrapolating existing trends. Private medical cover grew by 33 per cent between 1978 and 1980, and the rate of expansion has already slowed.

A second development has been the strains in the existing system of finance and organiza-

tion. The Government is looking at ways of improving financial links between the health authorities and local authorities. The initiative in NHS health care funding during the past five years has been concentrated on joint financing delays between the two sets of authorities, particularly on projects for the elderly and the mentally handicapped.

Local authority expenditure restraints have meant that some schemes have failed to materialise, and contributed to underspending of £11m on regional authorities' budgets last year, a subject of recent ministerial criticism.

At the same time, the system of financial and manpower controls in the NHS have been criticised by the Commons Public Accounts Committee.

The final development is the attractions of a two-tier system of treatment, with private patients footing more of the costs through private medical schemes. The Government has been particularly impressed by the West German system, where some 80 per cent of the population belong to one of nearly 1,500 sickness insurance schemes. Employers and employees pay a levy averaging 11.5 per cent of income.

The attraction of a social insurance scheme for the Government is that it allows more play to market forces. But controls on spending are likely to lessen, because market oriented health schemes tend to push up costs. Increased demand for cover from the better-off inflates the total cost as is demonstrated in the U.S. which spends a far higher proportion of its GNP on health than the UK.

Whatever changes the working party on NHS finance recommends are likely to meet with considerable resistance. The worry among DRSS officials is that the possible NHS reforms on funding could stir up a hornet's nest similar to that which erupted over local government finance two years ago.

UK NEWS - THE ECONOMIC PACKAGE

Continuing economic recovery in 1982 forecast

Forecasts of Expenditure, Imports and GDP

General Government expenditure on goods and services										En in 1975 prices, seasonally adjusted			
	Consumers' expenditure	Final consumption	Fixed investment	Total	Other fixed investment	Exports of goods and services	Change in stocks	Total final expenditure	Less imports of goods and services	Less adjustment to factor cost	Plus statistical adjustment	GDP at factor cost	GDP index 1975=100
1979	71,400	23,850	3,250	27,200	17,350	33,050	1,500	180,700	35,300	12,400	650	128,650	109.9
1980	71,450	24,450	2,850	27,400	17,350	33,300	-2,800	148,000	34,150	12,450	-50	101,350	107.5
1981	71,550	24,450	2,850	26,750	17,350	31,450	-2,300	144,850	32,750	12,100	-850	99,150	105.2
1982	71,700	24,550	2,200	26,750	17,400	32,700	300	148,800	32,400	12,400	-50	100,200	106.4
1980 First half	35,800	12,150	1,550	13,700	9,050	16,350	-580	75,090	17,800	6,200	300	51,300	108.8
1980 Second half	35,650	12,300	1,400	13,700	8,500	16,350	-1,500	73,000	16,350	6,250	-250	50,050	106.2
1981 First half	35,900	12,200	1,200	13,400	8,550	15,700	-1,800	71,750	15,700	6,100	-300	49,450	105.0
1981 Second half	35,750	12,250	1,100	13,350	8,450	16,750	-580	73,200	17,050	6,000	-450	49,700	105.5
1982 First half	35,850	12,250	1,100	13,250	8,400	15,850	100	74,150	17,650	6,200	-450	49,500	105.1
1982 Second half	35,850	12,300	1,100	13,400	8,950	16,250	200	74,650	17,950	6,200	-250	50,250	106.7
ANNUAL PERCENTAGE CHANGES													
1979 to 1980	0	2½	-12	0½	1½	1	-2	-2	-3½	0½		-2	
1980 to 1981	0	0	-21½	-2	-2½	-5½		-2	-4	-3		-2	
1981 to 1982	0	0	0	5	0	2½	-2½	2½	8	2½		1	
Notes:													
1 GDP figures in the table are based on "compromise" estimates of gross domestic product.													
2 Figures in En are rounded to 500. Percentage changes are calculated from unrounded levels and then rounded to ½ per cent. The													
GDP index in the final column is calculated from unrounded numbers.													
3 Data on exports and imports for the first half of 1981 are based on very partial information.													

UK NEWS - THE ECONOMIC PACKAGE

SOCIAL SECURITY

Short-term benefits are trimmed

THE GOVERNMENT'S attitude to social security payments outlined by the Chancellor's statement reflects the Prime Minister's personal commitment to maintain the real value of pensions. But the purchasing power of payments to the unemployed and those on short-term benefit will fall over the next year.

A shortfall in the real value of old age pensions and long term benefits—which account for 60 per cent of total social security spending—during the next 12 months will be compensated for by extra increases next November. Short-term benefits—unemployment, sickness and short-term earnings related benefits—will not have the same adjustments and therefore their recipients will see a real long-term fall in the value of benefit.

Sir Geoffrey said the 2 per cent shortfall in the value of pensions over the past year would be compensated for in the case of long-term benefits in the November 1982 uprating of payments. The shortfall was caused by differences between the estimated rise of 10 per cent in the retail price index made last year and the actual increase of 12 per cent in the 12 months

to November. Short-term benefits, however, would be increased only by the expected rise in the RPI during the next 12 months. The Government says the additional cost of pensions next year will be nearly £1.5bn.

Expenditure on unemployment benefit is expected to go up according to the Government because of a further small rise in unemployment.

● National Health Service charges for prescriptions, dental treatment and spectacle lenses are to be increased in April by more than the assumed rate of inflation, although the Government remains committed to keeping prescription charges in particular at below their true cost.

Health Service prescription charges are to go up to £1.30 from £1.00 and the annual prepayment certificate for prescriptions to £20 from £15. The maximum charge for a course of routine dental treatment will go up to £13 from £9 and for other treatment to £30 from £20. The maximum charge for spectacle lenses will be increased from £8.30 to £15 per lens.

Gareth Griffiths

Continued from previous page

Spending review

The total also includes provision for the further training measures to be announced by the Secretary of State for Employment. There are some partly offsetting savings, details of which will be announced in due course.

Department of Transport The increased provision includes higher local authority current spending (but not to cover the full extent of cheap fares policies) and continued support to the ports of London and Liverpool.

As a partial offset local capital spending is reduced. Because of a significant fall in tender prices between 1980-81 and 1981-82 it has also proved possible to make a reduction in planned provision for motorways and trunk roads without significant effect on existing plans, such as the completion of the M25 and the Armitage bypass schemes.

Department of Environment-Housing The programme mainly covers housing subsidies (to both local authorities and individuals) and capital investment. There is no significant change in the total.

Consultations are beginning on the rent assumption and the increase in local contribution to housing costs for Rate Support Grant and subsidy purposes respectively. Subject to those consultations and to a continuing increase in council house sales, actively on public housing construction and improvement should be maintained at approximately the same level as this year.

Property Services Agency The reduction is expected to be found mainly through increased receipts from disposals of property but also by savings on running costs.

Department of the Environment-Other environmental services

Over half of this programme is local authority current expenditure and reflects the increase mentioned in the second paragraph. There are reductions in other items, including capital expenditure by local authorities and by Regional Water Authorities.

The authorities are benefiting from the fall in construction tender prices between 1980-81 and 1981-82 which has meant that more work can be done for the money available. Details of the reductions in provision will be given in due course.

Home Office The continuing emphasis on the fight against crime is reflected in the net increase. This is mostly for the police, but there is also additional provision for prisons.

Department of Education and Science Most of the education programme is a local authority activity and provision for it therefore reflects the increase in local authority current expenditure mentioned in the second paragraph, including the extra £50m announced in July for 16-19 year-olds staying on in full-time education.

The only other significant change is that student awards will be constrained to a 4 per cent increase at their next revision. The parental contribution scale will be unchanged, but the minimum award will be kept at its present cash value. The Secretary of State for Education and Science will be giving details of his programme in due course.

Office of Arts and Libraries The central government element of the programme is reduced by 13 per cent (£33m). This will require economies but not fundamental changes in the arts programme. The new British Library building and preparations for the introduction of Public Lending Rights will go ahead as previously announced.

DHSS-Health The increase in the estimated cost of spending on the health

programme will be partly offset by efficiency measures (£27m) together with increases in certain NHS charges (£40m).

The prescription charge per item will go up to £1.30 from April 1982. There will be some increases in dental charges, for example raising the maximum cost of a routine course of treatment by £4, an increase in charges for spectacle lenses, raising the maximum cost per lens by £6.70.

No new charges to patients are being introduced and the present wide-ranging exemptions will still apply. The cash provision for the health service is expected to permit continued growth in the provision of services.

DHSS-Personal Social Services The provision reflects the increase in local authority current expenditure mentioned in the second paragraph.

DHSS-Social Security Expenditure is expected to increase significantly between 1981-82 and 1982-83; most of the increase is on pensions. As indicated in paragraph 6 of the text in the Official Report there may be further additions to be made in 1982-83 on account of revised economic assumptions.

The bulk of the savings in 1982-83 compared with previous years are attributable to changes in estimates of numbers entitled to benefits—mainly sickness benefit. There will be some savings from improved efficiency in administration.

For most benefits the rates to be announced in the budget for implementation in November 1982 will provide for the forecast increase in prices since the November 1981 uprating.

In addition, for the long-term benefits including retirement pensions, the November 1982 uprating will make good the shortfall between the forecast RPI movement between November 1980 and November 1981, embodied in the November 1981 uprating, and the actual outturn.

Scotland, Wales, Northern Ireland The net increase in the territorial programmes mainly reflects changes in comparable programmes in England. The Secretaries of State have discretion within their own blocks to make allocations which take account of local factors.

Other Departments The provision for other departments reflects a general cut of 2 per cent in cash-limited expenditure and within that, the continuing reduction in civil service numbers. The other main change is the effect of the 1981 increase in local authority rates on payments in respect of government property.

External financing limits (EFLs) are a form of cash limit for individual industries. They control the amount of finance (grants and borrowings) which an industry can raise in any financial year from external sources.

They are the difference between very much larger flows of revenue and expenditure, both capital and current, and may therefore change sharply in response to trading conditions.

The limits for 1982-83 have been set following consultations with the industries. They increase the external finance available to the industries by £1.3bn, about half what the industries asked for.

They will require continuing action by the industries to contain current costs but on this basis should allow the industries in aggregate to maintain about the same level of capital expenditure as was envisaged in the last White Paper.

Details of programmes and EFLs of individual departments and the EFLs of nationalised industries should be directed to the relevant department.

EXTERNAL FINANCING LIMITS

State industries unhappy at borrowing cut

THE ANNUAL battle between the Government and nationalised industries over external financing limits surfaced again yesterday when Sir Geoffrey Howe announced the results of weeks of behind-the-scenes bargaining between the industries, the Treasury and other Whitehall departments.

The Chancellor presented the limits for 1982-83 in a way which showed he had successfully persuaded the industries to curb their demands, but had nevertheless allowed them a total of £1.3bn more than had been provisionally allocated.

Industries' chairmen, however, have a different view of the figures and believe the Chancellor has in fact cut their limits by a total of £150m or as much as £500m to £600m if special factors affecting British Gas are taken into account.

Most individual industries have had their hoped-for allocations cut back and last night British Telecom was the only one to be openly pleased with its figure of £340m. And this may rise by about £100m or more if it managed to agree with the Treasury on floating a BT Bond worth £150m (possibly in two stages) during the coming months.

The most openly unhappy was the Post Office and National Giro (now separated from British Telecom) which said it was "very disappointed" that it

was going to have to give the Government £25m instead of receiving funds (possibly as much as £75m) to help it modernise post offices and postal equipment.

External financing limits are the nationalised industries' version of the cash limits used in other parts of the public sector. They control how much the industries can borrow and are seen by the Government as a means of controlling and managing the industry's financial and so is the source of continual haggling.

Sir Geoffrey Howe said yesterday that the industries had asked for about £2.5bn extra to be added in 1982-83 to the £1.47bn that had been provisionally allocated a year ago. He said only about half this increase—£1.3bn—was being allowed, so the total for 1982-83 would be £2.77bn.

He said that the industries should be able to live with these figures without having to cut their investment programmes providing they continued their "drive to contain current costs, both by increasing efficiency and by making moderate pay settlements."

No precise figure for pay rises has been forced on the industries but the Government

NATIONAL INDUSTRIES' EXTERNAL FINANCING LIMITS

	£1.12bn	£1.02bn
National Coal Board	£112m	£112m
Electricity Supply Industry (England and Wales)	£210m	£210m
North of Scotland Hydro-Electric Board	£22m	£22m
South of Scotland Electricity Board	£7m	£7m
British Gas Corporation	£390m	£390m
British National Oil Corporation	£220m	£220m
Post Office and National Girobank	£18m	£18m
British Telecom	£340m	£340m
British Airways	£101m	£101m
British Airways Authority	£14m	£14m
British Railways Board	£320m	£320m
British Transport Docks Board	£5m	£5m
British Waterways Board	£32m	£32m
National Bus Company	£75m	£75m
Scottish Transport Group	£17m	£17m
British Shipbuilders	£150m	£150m
British Steel	£730m	£730m

* This may be increased if a BT Bond is issued.
† Effects of gas levy payments taken into account.
‡ Provisional figures.

clearly hopes they will all get as near as possible to the 4 per cent target set for the public services. Many will settle above this figure, the precise amount depending to a large extent on the bargaining power of individual groups—like the miners.

So Sir Geoffrey is arguing that it is up to the industries themselves to arrange their affairs so as to offset the amount by which their original bids were reduced.

Some industries put in high bids, rather in the style of a trade union pay claim, knowing

they will be cut back, while others put in bids that are not much more than they actually want.

It is therefore difficult to interpret the significance of Sir Geoffrey's alleged reduction of half the total extra asked for, especially since the Treasury

refuses to publish figures for individual bids. Individual industries are also usually reluctant to reveal them. But the industries' chairmen are likely to argue that Sir Geoffrey has cut them back far more than he is admitting. The industries acknowledge

that the figures show an increase over the originally envisaged £1.3bn. But they say the total of £2.77bn should not be compared with that estimate which last year was based on the wholly unrealistic expectation that the industries would become self-financing within a couple of years.

The chairmen would rather compare the £2.77bn with the current limits total which, when converted into 1982-83 figures, is £3.9bn. Therefore, the chairmen argue, they are being allowed £150m less next year, not £1.3bn more and that reduction of £150m grows to £500m-£600m if the implications of the British Gas levy is taken into account.

So several industries were far from happy last night. They included British Rail, which has special problems, and British Gas which is likely to have to prune its investment programme of about £850m by some £50m next year.

The electricity supply industry will also be in the firing line, having finished up about £300m short of what it had hoped to achieve.

The National Coal Board has the largest of all the limits, but still feels its figure will prove to be tight. Much depends on the outcome of the current miners' pay negotiations, but the board does not expect to have to cut back on its large capital investment programme.

The future of its pit closure programme however is far from clear. This programme led to the current year's limit being raised from £380m to £1.17bn after the miners' dispute early this year. Pressure may now mount again for further closures.

Final figures for British Steel and British Shipbuilders will depend on the corporate plans they eventually agree with the Industry Department. British Steel's provisional £350m figure announced yesterday is roughly half its existing 1981-82 limit. This cut partly reflects improvements in the financial performance of the industry, whose half year results were announced yesterday.

British Shipbuilders' final figure will depend on how much aid it is allocated by the Industry Department for individual ship orders through its intervention fund. This year the fund stands at £45m but will be reduced next year.

British Airways' limit has dropped sharply to a negative figure, partly because it will be raising funds in the coming year from disposals of assets sales and staff cut-backs. The British Airways Authority's limit has gone up to help it fund large-scale airport developments.

John Elliott

LOCAL GOVERNMENT

Burden shifts to rates

THE MAIN effect of the Chancellor's statement on local government finance is that local councils will have a much easier time trying to get their spending on target in 1982-83, but that ratepayers will have an even harder time trying to pay their rate bills.

The admission of defeat in trying to bring council spending down to the Government's planned levels will be a great relief for all councils. If the Government had kept to its plans and insisted on the planned cuts, plus the bringing in line of this year's estimate, the total of nearly £1bn cash, a cut would have been required next year of about 9 per cent on the volume of current expenditure.

The Chancellor said yesterday this would be unrealistic and an extra £1.35bn would be added to the target for current expenditure in England, Scotland and Wales. This would effectively raise the target from £17bn to just over £18bn in England.

On the other hand the Chancellor announced that the Government was not prepared to fund as big a proportion of council expenditure, as before. He cut the percentage of current expenditure funded by grant from 59 per cent to 56 per cent, the largest cut since Mr Denis Healey reduced the percentage from 65.5 per cent to 61 per cent in 1977-78.

The new level of grant means councils in England will share a total of about £11.5bn in grant next year. This seems to imply that the level of contribution from the rate will rise from about £7.5bn this year to about £9bn, a rise of about 19 per cent compared with the Government's assessment that the likely level of inflation in the next financial year will be about 10 per cent.

The Chancellor's statement indicates that the Government has decided to finance a volume of services which will be virtually at a standstill so the difference between the inflation rate and the rate increase really represents the extent to which the Government is using the imposition of higher rates to reduce

the public sector borrowing requirement.

This is in spite of the profound unpopularity of rate increases and the fact that they fall heavily on commerce and industry. The CBI estimated last night that industry's rate bills might rise by £400m next year.

If the grant percentage had been kept at 59.1 per cent for England the aggregate level of grant would have been about

THE CHANCELLOR said the extra plans would not affect the Government's grant to cut the size of the Civil Service. The reductions are on line for the target of £34,000 fewer than when the Government took office and the Civil Service is already the smallest since the end of the war. When the Government took office in 1979 there were 2,093,901 full-time equivalent civil servants (including law and order) in England and Wales. The latest figure is 2,036,383, a reduction of only 2.75 per cent.

£11.4bn with a rates contribution to expenditure of about £7.9bn or only 5.3 per cent more than this year.

It was to try to get nearer to this low level of implied increases to average rate bills that Mr Michael Heseltine, Environment Secretary, argued in Cabinet that the level of grant should be kept at as high a level as realistically possible.

Technically, each percentage point cut in the level of grant means a 2.5 per cent increase in rates so a three per cent cut would add about £19 to the average domestic rate bill in England.

But the calculation which includes the changes in expenditure levels and results in an implied rise of 19 per cent would add an extra £45 to the average English rate bill.

In terms of target expenditure for councils the Government appears to have been generous in its admitted attempt to be realistic. A 9 per cent volume cut would have comprised all of this year's

overspend (about 5 per cent), 1 per cent implied in the current public expenditure white paper and a further 2 to 3 per cent for the Government's refusal to "validate" or update its inflation assumptions.

Whichever "perm" is taken to arrive at 3 per cent it will be difficult for council leaders to argue that they have not been headed and sympathetically treated.

It will be equally difficult for them not to meet the targets and allow Mr Heseltine inevitably to claim a year hence that he has finally forced councils to toe the line.

The Government was meeting local authority leaders yesterday and will have further meetings next week to explain how the individual systems of targets within the new expenditure and grant figures will work.

Councils will be given a target based on the previous volume of their current expenditure and on the Government's assessment of how much they need to spend to provide a standard level of services.

Spending above this mixed target will be penalised quickly and severely in sharply reducing levels of grant.

A further complication for councils will be the proposed Local Government Finance Bill which will, if the Government can manage to get it onto the statute books before the rate-fixing deadline of March 31, have a further impact on some rate bills.

There will also be some cuts in the cash provision for local authority capital expenditure, no details of which have yet been announced, although the expected underspend this year might mean that the reduced plans for 1982-83 will still allow an increase in activity between the two years.

However, councils are wondering with some apprehension about what might happen to next year's housing investment programmes and to what extent, if any, they might have to be subsidised by rents.

Robin Pauley

NATIONAL INSURANCE

Employees bear the brunt

FOR THE second year running, the main burden of meeting the rising costs of providing social security benefits, running the National Health Service and meeting other social service costs is placed on the shoulders of those still at work.

The Government has raised the National Insurance contribution rates for employees by one percentage point to 81 per cent for those not contracted-out of the State scheme and to 64 per cent for contracted-out employees. Employers' rates remain unchanged at 13.7 per cent for not contracted-out and 9.2 per cent for contracted-out employees.

Employees earning at least £220 a week will be paying an extra £3.75 a week if in the State scheme and £3.22 if contracted-out.

Last year the Government lifted employees' contributions by 1 per cent while leaving employers' contributions unchanged. The Government has taken the opportunity in this year's review to further reduce the Treasury supplement to the National Insurance Fund, a reduction that started last year. The rate is cut by 11 per cent from 14.5 per cent to 13.4 per cent of combined employee/employer contributions and will save £261m in the Consolidated Fund.

This reduction is offset by a

NEW CONTRIBUTION RATES FOR THE EMPLOYED

Weekly earnings	Not contracted out		Employers	
	Employee	Employer	Employee	Employer
£	£	£	£	£
100	8.75	1.00	13.70	—
150	13.13	1.50	20.55	—
200	17.50	2.00	27.40	—
250 or more	21.88	2.50	30.15	2.74
Contracted out				
£	£	£	£	£
100	6.99	1.17	10.53	0.11
150	10.11	1.56	15.13	0.31
200	13.24	2.07	19.73	0.51
250 or more	16.49	2.52	21.57	1.35

0.25 per cent increase in the employees' contribution. A further 0.1 per cent of the increase goes towards the cost of National Health Service. The Government believes that part of the increased cost burden of the NHS should come from direct contributions rather than putting the whole burden on general taxation.

The remaining 0.65 per cent of the employees' increase arises because of the worsening unemployment situation. This is split into two parts—a further 0.35 per cent being made to the employment protection allocation in order to keep the Redundancy Fund within the borrowing limit recently agreed by Parliament.

The final 0.3 per cent is made to keep the National Insurance

Fund broadly in balance. The fund is expected to run a substantial deficit in the current financial year, the loss coming from higher benefits paid to the unemployed and a shortfall in contribution income.

But both employees and employers will be making higher NI payments in the next financial year simply because of the effects of inflation. The earnings ceiling on which contributions are levied is being lifted from £200 to £220 a week in line with the procedure laid down in Social Security legislation. The lower earnings limit under which people earning below this figure do not pay NI contributions is lifted from £27 a week to £29.50.

Eric Short

EMPLOYMENT

Increased spending on job training programmes

THE COST of the proposed major expansion of training for 16 to 18 year olds is evidently not included in the £770m which the Chancellor said would be added to 1982-83 spending on programmes related to unemployment.

This sum relates only to the increases in expenditure on the existing Youth Opportunities Programme and in the State Redundancy Fund which were announced by the Prime Minister in July.

The training expansion which Mr Norman Tebbit, the Employment Secretary, is expected to announce soon, will probably be included in 1983 at a further cost of about £500m. Without this amount the total 1982-83 budget for all the employment assistance programmes would be nearly £2.7bn.

The expansion, proposed by the Manpower Services Commission, and revealed on Wednesday, would move training for school-leavers in Britain towards the far more comprehensive pattern adopted in West Germany—a model admired by the Prime Minister and many of her colleagues. Full-time training in skills for working life would be provided for teenagers unable to find jobs, and part-time study off-the-job for those recently recruited.

Details of the scheme are still not settled. One mooted point is whether unemployed young people should be compelled to take part in the scheme—perhaps by denying supplementary benefit to those who refused to do so. Fairly strong measures of compulsion are understood to be favoured by Ministers, but are opposed by the trades union representatives in the Manpower Services Commission.

Another controversial question is how much allowance should be paid to those in the training programmes? Teenagers in present schemes such as work experience receive £23.50 a week over the approximate six-month length of the schemes, an allowance which has stayed the same for two years.

The Commission wishes this to be increased to £28 a week, which would presumably apply to young people on the proposed training courses. But Ministers are said to think the allowance paid by the Exchequer to the trainees should be lower—one proposal is that it should be no more than about £15 weekly.

That figure would compare with just over £30 a week for a full year which would be paid to undergraduate students living away from home while studying (outside London) for a degree, which will result from the 4 per cent increase in student grants announced by Sir Geoffrey Howe for 1982-83.

This rise will bring the increase in student grants since 1976-77 to about 32 per cent, compared with an increase in the retail price index of at least 10 per cent since then.

The ceiling of residual income above which parents are expected to contribute towards the living costs of children who are students, will remain at £6,600.

Michael Dixon

COUNCIL HOUSE RENTS

Average tenant set to pay £2.50 more

UNDETERRED by the memory of last year's rowdy picket line in the chamber of the House of Commons, the Government yesterday told MPs and the country's 5m council tenants that rents are set to rise yet again.

The announcement of a proposed £2.50 a week average rise in council rents did not, in the event, provoke a repeat of last year's wild scenes.

This time Mr Michael Heseltine, Secretary for the Environment, was able to announce an increase substantially below last year's £3.25 average and—as everyone in the House knew—the proposed rise could have been as high as £4.50 if the Treasury had got its way.

But the fact that the Department of the Environment itself was pushing for a figure closer to £1.50 will not protect Mr Heseltine and his colleagues from the blast of criticism which has already followed the decision, based on the inability of less well off members of the community to cope with another leap in their basic living costs at a time of high unemployment and squeezed incomes.

The latest increase, to be put out for consultation with the local authorities and due to take effect in April, will push up the average council house rent in England and Wales to £14 a week against an average male manual workers' weekly wage of a little over £120 a week, and under £80 for women. Tenants in some high-cost housing areas will be paying over £30 a week in rent, exclusive of service charges and rates.

The Government says that present average rents account for only about 6.5 per cent of national average earnings and the latest increase is unlikely to change that broad relationship. In 1974-75, rents accounted

for 8 per cent of national earnings.

Ministers also say that almost half of council tenants receive some assistance towards their weekly rent, either in supplementary benefit or rent rebates.

Mr Heseltine said yesterday that the rent increases would have no impact on over a million tenants while those on higher incomes would still be spending a smaller proportion of their earnings on housing than their counterparts in the private sector.

The Minister has previously pointed out that council tenants are not necessarily at the bottom end of the earnings scale.

A quarter of local authority households have total incomes of more than £8,000 a year and a third have over £7,000 a year coming in.

Apart from tenants totally covered by rebates and supplementary benefits (approaching 30 per cent of all tenants)—the two systems are due to be combined in time for the next financial year—20 per cent of local authority tenants will have a proportion of any increase met by the state.

The current maximum ceiling on rebates is now £35 a week in London and £30 outside the capital. This year the central government will pay rebates worth £522m at 1981 prices.

In his speech, the Chancellor committed the government to maintaining existing levels of capital expenditure on housing, a pledge which brought howls of derision in view of the low level of current housing expenditure.

BEC 1

9.05 am For Schools, Colleges.
12.30 pm News After Noon. 1.00
Pebble Mill at One. 1.45 Pigeon
Street. 2.00 You and Me. 2.15
For Schools, Colleges. 3.00
Snooker: Coral UK Professional
Championship. 3.55 Regional
News for England (except
London). 4.55 Play School. 4.20
Touché. 4.25 Jackanory.
4.40 Scooby and Scrappy Dog.
5.00 John Craven's Newsround.
5.05 Blue Peter. 5.35 The
Amazing Adventures of Morph.

5.40 News.
6.00 Nationwide (London and
South-East only).
6.25 Nationwide.
6.55 Tomorrow's World.
7.20 Top of the Pops.
7.55 Blankety Blank.
8.30 Second Out.
9.00 News.
9.25 Tenko: The story of a
group of European women
intertwined by the Japanese
in World War II (part 7).
10.20 Question Time: Current
affairs discussion chaired
by Robin Day.
11.15 News Headlines.
11.20 Snooker highlights.

All IRA Regions as London
except at the following times:-

ANGLIA

1.20 pm Anglia News. 4.15 Dick
Tracy. 4.20 Vicky the Viking. 4.45
The Further Adventures of Oliver Twist.
5.00 About Anglia. 5.25 Arena. 6.30
Crossroads. 7.15 News. 10.30 Darts.
11.00 The Medicine Men. 11.20 Hagen.
12.25 am Christmas in Action.

ATV

1.20 pm ATV News. 4.15 The New Kind of Family.
1.20 ATV News. 4.15 The New Kind of Family.
1.20 ATV News. 4.15 The New Kind of Family.
1.20 ATV News. 4.15 The New Kind of Family.
1.20 ATV News. 4.15 The New Kind of Family.

BORDER

1.20 pm Border News. 4.15 Cartoon
Time. 4.20 Vicky the Viking. 4.45
200-Robert. 4.50 Lookaround Thursday.
6.35 Haze. 6.50 Crossroads. 7.15
Take the Stage. 10.30 Maria Gordon.
11.00 The Medicine Men. 11.30
Border News Summary.

CHANNEL

1.20 pm Channel Lunchtime News.
What's On Where. 4.15
Cartoon (Dick Tracy). 4.20 Palmatone
town. 5.15 Take the Stage. 6.00
Channel Report. 6.30 What's On Where.

(S) Stereophonic broadcast
(Q) Quadrophonic broadcast
M Medium Wave

RADIO 1

5.00 am An Radio 2. 7.00 Mike Read.
8.00 Simon Bates. 11.30 Dave Lee
Travis. 2.00 pm Paul Burnett. 3.30
Steve Wright. 5.00 Peter Powell. 7.00
Paul Gambaccini with an appreciation
of The Temptations. 8.00 David Jensen.
10.00-12.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry
Wogan (S). 10.00 Jimmy Young (S).
12.00 John Dunn (S). 2.00 pm Ed
Stewart (S). 4.00 David Hamilton (S).
5.45 News. 6.00 Don Durbridge
with Much More Music. 8.00 Country
Club with Willie Whitten (S). 9.40
Alan Dell with The Big Band Sound
(S). 9.55 Sports Desk. 10.00 The
News Headlines with Ian Hud. 10.20
Star Sound Extra. 11.00 Brian Matthew

TELEVISION

Chris Dunkley: Tonight's Choice

Tonight the schedulers have slipped up: there are three
documentaries, none of which overlap at any point. BBC's
Living On The Land is another of Don Haworth's deeply-felt
films about farmers and farming, a repeat of "A Man Of The
Black Mountains". It was shot during the summer round-up of
the sheep and concentrates on Trevor Powell who was born on a
hill farm and is seen here with his neighbours bringing down
their vast flocks from the high ground.
Forty Minutes, also on BBC-2, follows up an episode of
"Man Alive" seen earlier this year featuring Alison French, an
18 year old girl who was born paraplegic. That programme ended
with her poised to leave the protective surroundings of a special
college for the disabled to try to make it on her own in the
outside world. Tonight's programme starts with her last few
days at college and sees her dealing with her first boyfriend.
Enterprise on ITV (some areas) is one of John Swinfield's
excellent forays into the world of risk capital, this one looking
at show business in London and New York.

BEC 2

11.00 am Play School.
12.00-1.30 pm Open University.
3.55 Women of Our Time.
4.45 The Camera and the Song.
5.15 Personal Pleasures with
Sir Hugh Casson.
5.40 The Five Faces of Doctor
Who.
6.05 Monster Movie: "Gorgo,"
starring Bill Travers.

6.35 Crossroads. 7.00 Benson. 7.30
Cartoon. 7.55 News Summary.
8.25 Living on the Land.
8.30 Russell Harty.
9.00 Happy Endings.
9.30 Forty Minutes.
10.10 Cameo.
10.20 World's End.
10.45 Newsnight.
11.30-12.15 am The Old Grey
Whistle Tune.

6.35 Crossroads. 7.00 Benson. 7.30
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9.30 Forty Minutes.
10.10 Cameo.
10.20 World's End.
10.45 Newsnight.
11.30-12.15 am The Old Grey
Whistle Tune.

RADIO

with Round Midnight. 1.00 am Truckers'
Hour (S). 2.00-5.00 You and the Night
and the Music (S).

RADIO 3

6.55 am Weather. 7.00 News. 7.05
Morning Concert (S). 8.00 News. 8.05
Morning Concert (continued). 8.50
News. 9.05 The Week's Composer:
Sibelius (S). 10.00 The Sixteen give
a recital of English Renaissance Choral
Music (S). 11.00 Mozart: Schubert and
Brahms piano recital (S). 11.40 French
Orchestral Music (S). 1.00 pm News.
1.05 Bristol Lunchtime Concert (S).
2.00 An Open from the Cuckoo.
"Abraham and Earl" by Zekary
Pittsforth (sung in Georgian) (S).
4.25 Freestyl and Scarlatti: large
chord recital (S). 4.55 News. 5.00

RADIO 4

6.00 am News Briefing. 6.10 Farming
Today. 6.25 Shipping Forecast. 6.30
Today. 8.25 Yesterday in Parliament.
9.00 News. 9.05 Checkpoint. 9.30
The Living World. 10.00 News. 10.02
Enterprise. 10.20 Daily Service. 10.45
Morning Story. 11.00 News. 11.05

LONDON

9.30 am Schools Programmes.
12.00 Little Blue. 12.10 pm Get
Up and Go! 12.30 The Sullivans.
1.00 News, plus FT Index. 1.30
Thames News with Robin
Houston. 1.50 Taff Acre. 2.00
After Noon Plus presented by
Judith Chalmers and Trevor
Kyett. 2.45 Hazell. 3.45 Three
Little Words. 4.15 The Walt
Disney Classic. 4.20 Palmerstown.

5.15 Take the Stage.
5.45 News.
6.00 Thames News.
6.25 Sounds Like London.
6.55 The Streets of San
Francisco.
7.50 "Hot Rod," starring
Gregg Henry, Robert Culp
and Pernell Roberts.
9.30 TV Eye.
10.00 News.
10.30 Minder: Dennis Water-
man and George Cole in
"Monday Night Fever."
11.30 Enterprise.
12.00 What the Papers Say.
12.15 am Close: Sit Up and
Listen with Lt-Col
Blasford-Snell.

† Indicates programme is
black and white

6.25 Northern Lite. 7.15 Take the Stage.
10.30 North-East News. 10.32 Job Slot
Erra. 10.35 Barney Miller. 11.00
Come In. 11.30 The Medicine Men.
12.00 II.

ULSTER

1.20 pm Lunchtime. 4.13 Ulster
News. 4.15 Cartoon. 4.20 Little House
on the Prairie. 4.25 Crossroads. 6.00
Good Evening Ulster. 6.50 Police Six.
7.00 Cartoon Time. 7.15 Take the Stage.
10.25 Ulster Weather. 10.30 Coun-
terpoint. 11.00 The Medicine Men. 11.30
Bedtime.

WESTWARD

12.27 pm Honeybun's Birthdays.
1.20 Westward News Headlines. 4.15
Cartoon (Dick Tracy). 4.20 Palmatone
town. 5.15 Take the Stage. 6.00
Westward Diary. 6.30 Crossroads. 7.00
Benson. 7.30 Current Affairs. 10.32
Westward Late News. 10.35 Preview
West. 11.00 The Medicine Men. 11.30
Unforgettable. 12.00 Faith For Life.
12.15 am West Country Weather.
12.18 am Forecast.

YORKSHIRE

1.20 pm Calendar News. 4.15
Cartoon Time. 4.20 The Further Adven-
tures of Oliver Twist. 4.30 The
Archers. 1.55 Shipping Forecast. 2.00
News. 2.02 Woman's Hour. 3.00
News. 3.02 Afternoon Theatre (S).
4.00 Home Base. 4.15 Bookshelf. 4.45
Story Time. 5.00 PM: News magazine.
5.50 Shipping Forecast. 6.55 Weather
programme news. 6.58 News. Including
Financial Report. 6.59 Any Answer?
6.55 It's a Bargain. 7.00 News. 7.05
The Archers. 7.20 Time For Verse (S).
7.30 Kaleidoscope (S). 8.00 Royal
Philharmonic Orchestra Concert, part 1:
Brahms (S). 8.00 Blue Train
to Alphen Border (Leslie Gardiner
triple through Pelikan). 9.20 Concert,
part 2: Ravel, Stravinsky (S). 10.05
The World Tonight. 11.00 A Book at
Bedtime. 11.15 The Financial World
Tonight. 11.30 Today in Parliament.
12.00 News.

IN THE twilight of an uncertain
banking law, the narrow path
of virtue may offer greater
safety than reliance on legality.
This moral may be drawn from
the recent trial of Herr Ludwig
Poullain, formerly chief executive
of the West German Land-
esbank (WLB).

Four years ago, Herr Poullain
was accused first of tax evasion
and then of fraud and taking
bribes. He has now been cleared
by the Great Bench for Economic
Crime of the Regional Court
in Münster. However, the Public
Prosecutor is likely to appeal to
the Federal Supreme Court (BGH)
and, if he does, another
year or two may elapse before
a judgment. Even if the BGH
confirms Herr Poullain's inno-
cence, he will have suffered
some five to six years of investi-
gations and trials.

In the light of the Münster
judgment of November 16, it
now appears that whatever Herr
Poullain did was perfectly legal.
But some will continue to doubt
whether it was becoming for the
head of a large banking institu-
tion to act as consultant to
one of the bank's credit-
taking customers. It was cer-
tainly not wise, and would not
have been so even if the WLB
did not have certain public
duties as the state bank of
Northrhine Westfalen, in addi-
tion to its commercial activities
as the central institution of a
network of savings banks.

Though Herr Poullain's con-
sultancy may not have been
compatible with his position, the
fees he earned were commensu-
rate. These came to public
attention when, in the course
of an investigation into the
affairs of Herr Franz Josef
Schmidt, a credit broker of Con-
stance, the inspectors found
that a payment of DM 1m in
banknotes had been made to
Herr Poullain. Herr Dieter
Posser, then Minister of Finance
in Northrhine Westfalen, told the
Diet that, according to his
experience, if someone accepted
such a large sum in cash, he
did so in order to evade tax-
ation. This proved a rash state-
ment: Herr Poullain included
this consultancy fee in his tax
return.

However, by then, the scandal
had passed the point of no
return. The revelation of the
cash payment, the great power
that the banks wield over the
German economy and the still
fresh memories of the Herstatt
failure meant that action was

BUSINESS LAW

Of banks and bankers

BY A. H. HERMANN, Legal Correspondent

inevitable. Criminal proceedings
were initiated. The board of
the WLB came under heavy
criticism in the press and threw
Herr Poullain overboard to
pacify the storm.

As the Judge, Heinrich
Neurath, presiding, said, the
court could find no fraud.
Firstly, the bank suffered no
damage. It was not even put
unduly at risk as Herr Schmidt's
credits were amply secured.
Secondly, there was no decep-
tion, no evil intent and no
recklessness. Herr Poullain
informed the board correctly
about the credit granted to Herr
Schmidt, its conditions and
security. He appeared to have,
at least tacitly, approved loan
payments ahead of authorisation
from the credit committee of
the bank but the court did not
see any serious infringement of
the rules in that.

There remained the issue of
bribery. The court's decision
was of far-reaching importance
for all employees, and particu-
larly for the management of the
WLB and of similar institutions
in Germany. Employees of the
Landesbank were not civil ser-
vants but they might be con-
sidered to be public servants,
as the WLB was also the state
bank and had the statutory duty
to support the regional govern-
ment in a wide range of activi-
ties, including regional develop-
ment and the assistance to small
businesses, for example. Under
the German criminal code,
bribery was an offence which
could be committed only by, or
in connection with, civil or
public servants.

The regional legislation estab-
lishing the WLB had nothing to
say in this respect about the
status of its employees and
managements. Could the com-
mercial activities of the bank be
separated from its public tasks?
One German court had already
held that such separation was
not possible and, according to
this view, the members of the
management at least had the
status of public servants. How-
ever, Professor Halstenberg,
former Minister of Finance of
Northrhine Westfalen, came to
the rescue and told the court
that it was not intended that
Herr Poullain's appointment
should make him into a "public
servant" in the area of the
commercial activities of the
bank.

If one accepts this concept,
the status of the managers
would change according to their
preoccupation at the moment.

they could be public servants
when granting a credit justified
by the policy of regional de-
velopment and private em-
ployees the next minute when
approving a purely "commer-
cial" credit.

Such legal acrobatics are not
a very satisfactory solution but
it is a possible one, provided
that the two types of bank-
ing activities—private and pub-
lic—can be separated. The court
held that they could, drawing
a parallel with Volkswagen:
although an enterprise of that
size could not conduct its busi-
ness without regard to the pub-
lic interest in preserving jobs,
and was backed by government,
it could hardly be described as
part of the public administra-
tion, said the presiding judge.

The public prosecutor may
choose to test this ruling in the
BGH. But even if it is reversed,
Herr Poullain may still be left
with the defence of an excusable
error: his status was not defined
by legislation or contract and
his misconception was shared
by the Government which
appointed him, as well as by
many legal authorities.

Sometimes it is useful to
think ahead when drafting bank-
ing statutes, and it is always
safer to avoid legal brinkman-

ship, particularly if you are at
the top.

Banks engaging in rescue
operations in Germany will
tread more warily now that the
BGH has made the Hessische
Landesbank pay DM 1m (plus
legal costs) to the creditor of
a company which the bank
tried to rescue.

The company encountered
financial difficulties in
connection with a large building
project. As part of a rescue
package the bank acquired,
through one of its fully-owned
subsidiaries, a majority interest
in the ailing company. The
bank then extended the previ-
ously terminated credits and
granted additional credits to
the company which now was
under its control.

According to German
company law (Section 30 of the
GmbHG): credit granted by a
partner to a company is viewed
as a replacement of any capital
previously lost by the company.
Reversing two courts below, the
BGH held that the credits
granted by the bank created a
guarantee fund for all contem-
porary or future claims of
creditors, even if there was no
causal connection between the
bank credits and the claims.

†BGH AZ II ZR, 104/80.

RACING

BY DOMINIC WIGAN

ON AN afternoon which again
sees racing in the North, South
and Midlands, it could be that
the day's two best bets are in
13-runner novices events.

At Warwick Mrs Jenny Pit-
man's course winner, Royal
Friend, should finally make the
winner's enclosure after two
near misses. At Taunton York
Terrace strikes me as well
worth waiting for in the closing
division of the Bickholler
Novices Hurdle.

Royal Friend, whose task in
the Temple Grafton Chase has
almost certainly been made a
good deal easier by the with-
drawal of Blue Patrol, might
well have bustled up Full
Sutton at Windsor last time out
but, for a blunder two fences
out, making steady progress at
the time, Royal Friend was
travelling better than any apart
from the winner, and would
doubtless have proved more
than a match for the favourite,
Rusthall, to whom he lost second

spot by just three-quarters of
a length.
With a considerably easier
task in front of him this time
Royal Friend, a chestnut son
of Be Friend, ought to have
few problems.

York Terrace, whose stable
companion, Heighlin, struck
with a vengeance in turning
over Ekbalco at the weekend,
has not of late looked worth
the 5,200 guineas laid out for
him at Newmarket's autumn
sales. But I suspect that David
Elsworth now has him back to
somewhere near his best. If
that proves to be the case, the
Derrings-Dolt will prove more
than a match for Gold Racer and
Indian Lyric in the West
Country.

WARWICK

12.45—Barrow
1.45—Tilthammer Mill
2.45—Royal Friend**
3.45—AVR
12.30—William the First*
1.00—Tengwin
2.30—Mister Moonshine
3.00—Sovereign Landing
TAUNTON
12.45—Somers Heir
1.15—Massena
3.15—York Terrace***

NEW ISSUE

This announcement appears as a matter of record only.

December 3, 1981



NEW ZEALAND

DM 200,000,000

9%% Bearer Bonds of 1981/1989

Issue Price: 100%%

COMMERZBANK
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AMRO INTERNATIONAL LIMITED
DEUTSCHE BANK
Aktiengesellschaft

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KIDDER, PEABODY INTERNATIONAL
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Arnhold and S. Bleichroeder, Inc.
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Banco di Roma per la Svizzera S.A.
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Bank of America International Limited
Bank für Gemeinwirtschaft
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Blyth Eastman Paine Webber
International Limited
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Chase Manhattan Limited
Citicorp International Group
Commerzbank International S.A.
Commerzbank (South East Asia) Ltd.
Copenhagen Handelsbank
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Dahwa Europe Limited
Deutsche Bank
Den Danske Bank af 1871 Aktieselskab
Den norske Creditbank
Deutsche Girozentrale
— Deutsche Kommunalbank —
D.C. Bank
Deutsche Genossenschaftsbank
Dillon, Read Overseas Corporation
Dominion Securities Ames Limited
Dresdner Bank Aktiengesellschaft
Effectenbank-Warburg
Aktiengesellschaft
EuroPartners Securities Corporation
European Banking Company
Limited
Girozentrale und Bank
der österreichischen Sparkassen
Aktiengesellschaft
Goldman Sachs International Corp.
Groupement des Banquiers Privés
Genevois
Hambros Bank Limited
Hamburgische Landesbank
— Girozentrale —
Georg Hauck & Sohn Bankiers
— Kommanditgesellschaft auf Aktien
Hessische Landesbank — Girozentrale —
Hill Samuel & Co. Limited
Industribank von Japan (Deutschland)
Aktiengesellschaft
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Kreditbank N.V.
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Lloyds Bank International Limited
UBS International Limited
Manufacturers Hanover Limited

Merck, Finck & Co.
Merrill Lynch International & Co.
B. Metzler seel. Sohn & Co.
Morgan Grenfell & Co. Limited
Morgan Guaranty Ltd
Morgan Stanley International Limited
The National Bank of New Zealand Ltd.
Nederlandsche Middenstandsbank N.V.
The Nikko Securities Co. (Europe) Ltd.
Nippon European Bank S.A.
Nomura International Limited
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Société Générale de Banque S.A.
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Swiss Bank Corporation International
Limited
Tinkaus & Burkhard
Union Bank of Finland Ltd.
Union Bank of Switzerland (Securities)
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Verband Schweizerischer
Kantonalbanken
Vereins- und Westbank
Aktiengesellschaft
J. Vontobel & Co.
Westdeutsche Landesbank Girozentrale
Westfälische Bank Aktiengesellschaft
Wood Gundy Limited
Yamachi International (Europe) Limited

THE FINANCIAL STATE
OF TEXAS

Texas is a step ahead. And we're right in step with Texas.

The Texas economy is unique
and diverse in its composition.
A rare combination of indus-
tries has served to keep the state
well above national averages
in terms of both production
output and employment
growth. It has also kept the
regional economy relatively
stable, even in times of national
economic unrest.
The state of prosperity.
Energy in Texas is a multi-
faceted industry. With respect
to petroleum, Texas leads the
nation in reserves of natural
gas and natural gas liquids. And
it holds 28.2% of the U.S. total
of crude oil reserves.

Texas is also a major agricul-
tural center, with 138.4 million
acres of farms and ranches.
Although Texas is known best
as the nation's largest cattle
producer, crops have played
an increasingly important role,
contributing to roughly half of
the total value of Texas agricul-
tural output.

Manufacturing in Texas
was once heavily dependent
on petroleum production and
refining. But in recent years,

the field has expanded into
computers, transportation
equipment, and aerospace and
communications products. A
favorable business climate has
encouraged this expansion and
has attracted both foreign and
domestic investment to the state.

Growth of the Texas economy
has led to growth in construc-
tion. In 1980, when many
states experienced construction
declines, Texas construction
expanded and logged its
second-best year on record.
Today, Texas ranks second in
construction value and is ex-
pected to maintain its status as
a national leader.

Trade and transportation
demonstrate Texas' domestic
and international importance.
Texas boasts 72,400 miles of
designated highways and 79,400
miles of pipeline. This, combined
with 400 miles of intracoastal
waterway and last year's sub-
stantial increase in international
air cargo, makes Texas the
national leader in movement of
goods and services.

The state of opportunity.
This balance of opportunity
and economic diversity has

made Texas the land of oppor-
tunity. Consequent relocation
of business, industry, and their
workers demonstrates the ex-
pansion and stability of the
Texas economy. Even with
rapid population growth, the
Texas unemployment rate has
remained lower than national
averages, largely because of the
state's job-creating capabilities.
The state of First City.

TECHNOLOGY

EDITED BY ALAN CANE

Polystyrene in the foundry

BY ALAN CANE

ANY FOUNDRY with £5m or so to spare could instal an automatic casting machine capable of turning out 300 respectable castings an hour. Most foundries are not in

that league, however, and that is why the Steel Casting Research and Trade Association (SCRATA) is so excited about its latest casting technique, Replicast (see

the Financial Times, December 1).

In Replicast it has a process which is not actually novel: all the elements have been known to the casting business for at least a decade. What SCRATA has done is make it work.

It has combined the use of patterns made of cheap, disposable expanded polystyrene with refractory paint to create a sand mould in which the sand holds the shape of the pattern by vacuum alone.

Mr Philip Webster, senior lecturer in foundry practice at West Bromwich College of Technology, in the West Midlands, the largest school of foundry techniques in the UK, said: "It looks like a very useful addition to the range of foundry techniques."

Mr Webster, editor of The Fundamentals of Foundry Technology just published by Portcullis Press at £24, went on: "The basis of the technique is sound. Over the years a number of attempts have been made to create moulds of this type using, for example, magnetic moulding materials, but the SCRATA technique seems to have many advantages."

In traditional casting technology, the pattern of the piece to be cast is cut in wood

or plastic in two pieces. Sand mixed with a bonding agent is poured around the half-pattern and special pieces, "cores", used to maintain the fine detail inside the casting.

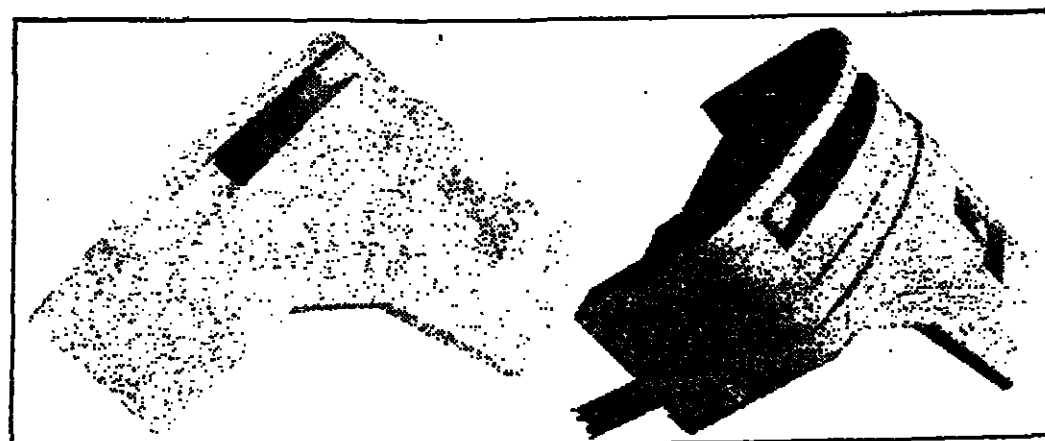
The pattern is removed from the mould, the two halves clamped together and molten metal poured in to complete the casting.

Problems? The resin bonded sand is expensive: up to £30 a tonne compared with £12 for dry silica sand. Furthermore, the resin burns on contact with the hot metal giving off fumes which the Factory Inspectorate is likely to view with disfavour.

The casting, once removed from the sand requires shot blasting for cleaning. The surface may be suspect because of the inclusion of sand and slag and odd bits of rough metal. "Flash" has to be removed, often manually, from the surface of the casting.

The bonded sand can be reclaimed, but again it is an expensive process.

The Replicast system starts with a pattern fabricated from expanded polystyrene. SCRATA has adopted the methods used by the packaging industry to develop the tools necessary to create the patterns. If necessary, a pattern can be built up by



Polystyrene mould (left) and the finished casting.

gluing bits of polystyrene together.

The pattern is then coated with refractory paint to a depth of about one millimetre, dried and placed in a sand-box. Clean dry sand is poured around and over the pattern and vibration applied until the sand consolidates around the pattern, especially under horizontal faces and undercuts.

Vacuum, typically half an atmosphere, is applied. According to SCRATA: "The vacuum in the bed of sand creates a pressure drop across the refractory coating which holds it in place against the consolidated sand even though the expanded polystyrene collapses immediately molten metal is poured into the mould."

Castings so prepared have no parting line where the two

halves of the mould are put together in the conventional technique. Little sand adheres to the surface and little shot-blasting is required.

There is little or no flash, and no fumes from burning resin. Casting up to two tonnes in weight have been poured at SCRATA. Metals ranging from aluminium to steel have been successfully poured.

The only limitation on the technique at present is for very high integrity steels where the carbon in the polystyrene can form an impurity in the metal. There is no reason, it seems, why the polystyrene should not be burned away before the metal is poured.

According to Mr John Brown, manager for special projects at Fosco Foundries International, which is mar-

keting Replicast for SCRATA (021-327 1911), the average cost for installing the equipment from scratch including the licence fee would be between £100,000 and £200,000 giving the potential to produce 15-20 tonnes of castings a week.

There is also a modest royalty on each casting. He thought that savings of more than 25 per cent in metal casting costs could be achieved. Taking all costs into consideration, he thought savings of 3 per cent could be achieved, which could have considerable effect on most foundries' profit margins.

Foundrymen, careful and conservative as they are, are leery of the word "break-through." But they seem anxious to give SCRATA's latest development a fair trial.

IMPROVE PRODUCT QUALITY

Contact Dept. PPR: 01-560 5166



Accuracy at the weighbridge

A VEHICLE weighbridge that can deal with nominal loads of 20 tonnes and be out by no more than 0.02 per cent is being made available in the UK by ASEA.

Overloads of up to twice the rated load can be accommodated without risk of damage. Furthermore, side loads of five per cent of the measured load can be applied without affecting measuring accuracy.

The control unit for the weighbridge has up to 32,000 bytes of working memory and can also hold 164,000 characters on two discs.

Using keyboard and screen, the operator can call up various statistics such as the total weighed by customer, by vehicle or by material type. All the operations are stored in files for goods, customers, suppliers, vehicles and orders.

The system can also be programmed to control traffic lights gates, doors and other devices such as replenishers. More on 061 485 7121.

Marconi to spend £5m on development

BY GEOFFREY CHARLISH

THE EXTENT of the change taking place at Marconi Instruments of St Albans was pointed out by Colin Gaskell, managing director, this week, when he disclosed that the company, part of GEC, will be spending £5m in development next year in a turnover predicted to top £30m.

This spend rate of 17 per cent of sales is planned to be repeated "for the next few years" and the lion's share will be going into automatic test equipment (ATE) development.

It is a clear sign that GEC intends to maintain a strong presence in autoset, not only for its growing in-house applications but for the external home and export markets as well.

Difficulty

Gaskell speaks of introducing new products at the rate of eight to ten a year and claims that the only thing holding back expansion is the difficulty of recruiting the right people.

Recently, MI opened an office in Sunnyvale, California, and Gaskell expects to open another in the Far East "in a few months."

These are bold moves in a board-testing market containing names such as Fairchild, Fluke, GenRad, Gould, Hewlett Packard, Racal, Teradyne and Zehntel. There is also heavy U.S.-based dominance; apart from MI, only Racal can now be properly described as British owned.

It is a sizeable market however. ATE world business in all areas (boards, semiconductors and measurement/test) can hardly be less than \$900m this year, 45 per cent of it in board testing.

Contact

Meanwhile, MI has launched two new products calculated to enhance its position.

One will help to clear up a problem MI says it often encounters in the field — that of "bad of nails" fixture design. This is the set of carefully placed contact points on the board is brought down on the board to make contact in the right place for testing — and it is often

the weakest link in the chain. So, MI is now offering a service called Fixture-fast. A £250,000 installation at St Albans will digitise customers' artwork and produce tapes for pin placing and for wiring up the fixture back-plane on a semi-automatic machine.

The complete test fixture is available in kit form; either MI, or the customer will convert it to its usable form.

Maximum

Also developed in time for the ATE show in Brighton next week is System 80X, an in-circuit tester able to deal with the more complex boards found increasingly in digital communications and computers.

The maximum test point capacity is four times higher than the previous model 80 and there are improvements in signal conditioning to give better performance.

With up to 2048 test points the system can cost more than £150,000. Already three orders have been taken totalling over £250,000, and two of them are from the U.S.

Codascan for bar codes verification

A PORTABLE instrument for verifying bar codes, called Codascan, has much more measuring ability and intelligence than the normal "light wand" used at retail outlets.

Measuring 194 x 76 x 67 mm, the unit runs from battery or mains and is simply run over the code in the ordinary way. However, it carries out a number of measurements apart from simply indicating whether the bar structure is in or out of spec.

It decodes and displays the scanned number, followed by values of light and dark reflectance, print contrast, magnification factor, bar tolerance, the average bar width error and a detailed dimensional analysis of each character. More from the makers, Kings Town Photocodes, Beverley, Yorks (0482 867321).

ALL MALT WHISKIES are good. A few, sublime. Among these, there is some gentlemanly jostling for pride of place.

The Old Contenders

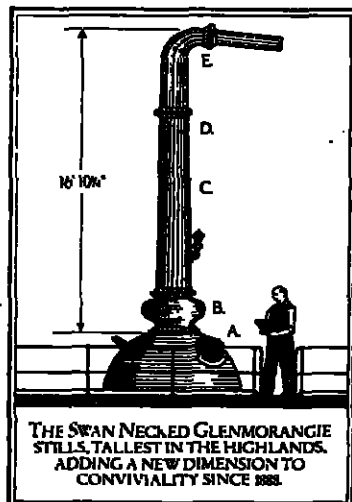
SOME POINT to their product's mist-shrouded history; some to their peat and their barley; others yet to the chilly waters of the burn that feeds the distillery; or to the length of time the finished liquor matures and burgeons in the wood.

Primus inter pares

ONLY ONE, HOWEVER, stands literally head and shoulders above the rest.

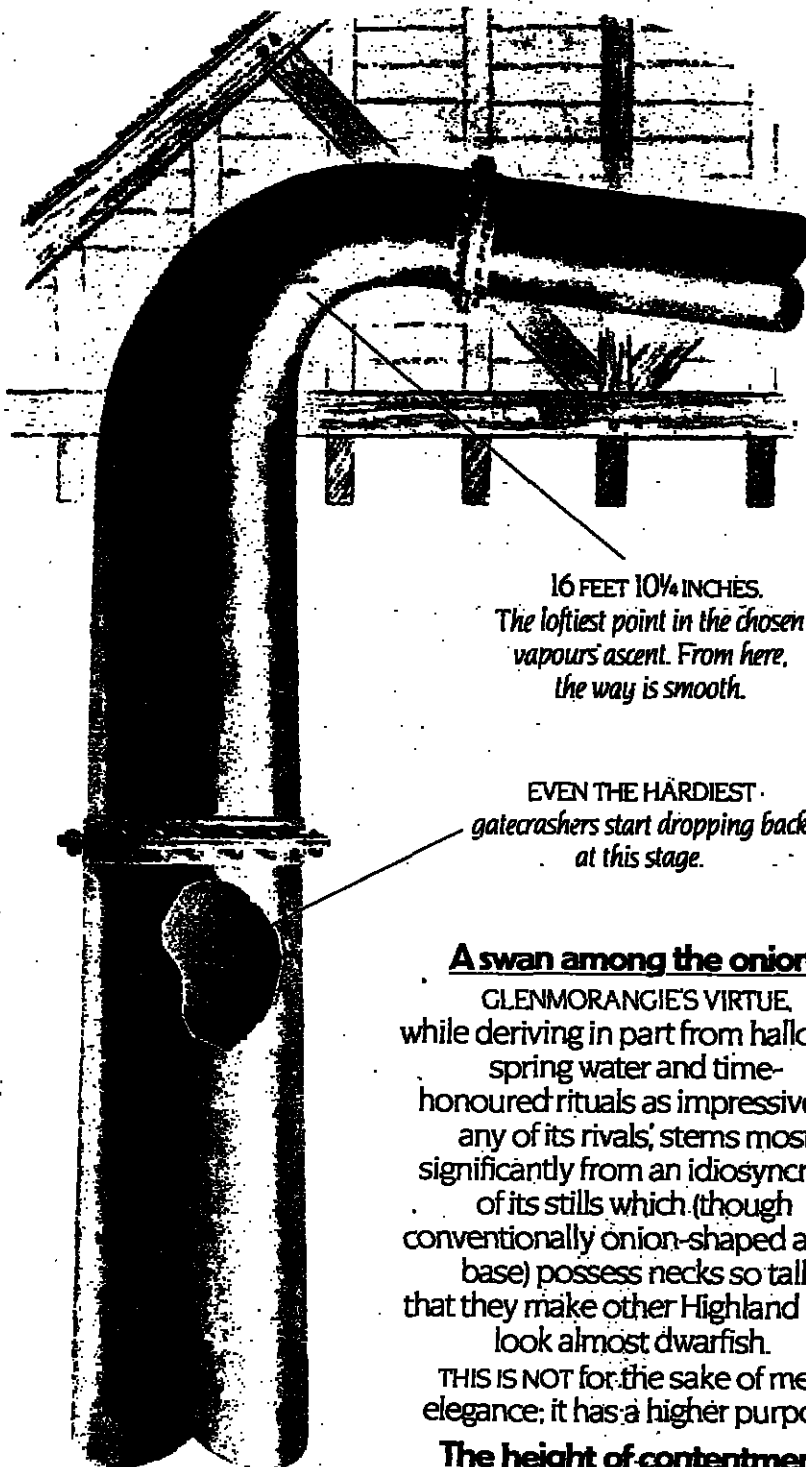
ITS NAME IS GLENMORANGIE, a saffron-gold malt of the most singular sweet-temper and purity.

AT THIS POINT, most other Highland malt stills call it a day. But callow elements can still be ascending.



NOTE THE BULGE in the neck just above the main body of the still. It catches the crasser essences and returns them to the boiling.

THE HEART of the whisky-making process, the still itself, where the cherished ingredients seethe and jostle in anticipation of imminent lift-off.



16 FEET 10 1/2 INCHES. The loftiest point in the chosen vapours ascent. From here, the way is smooth.

EVEN THE HARDEST galecrashers start dropping back at this stage.

A swan among the onions

GLENMORANGIE'S VIRTUE, while deriving in part from hallowed spring water and time-honoured rituals as impressive as any of its rivals, stems most significantly from an idiosyncrasy of its stills which (though conventionally onion-shaped at the base) possess necks so tall that they make other Highland stills look almost dwarfish.

THIS IS NOT for the sake of mere elegance; it has a higher purpose.

The height of contentment

The taller the neck of the still, the less can the heavier elements and grosser oils climb to mingle with the purer vapours that ascend to the top.

THE RESULT (after ten years' slumber in oaken casks) is a single malt whisky from which initiates obstinately refuse to be weaned, and to which newcomers vow dedication from the first uplifting bibble.



A little nearer heaven than other Malt Whiskies.

GLENMORANGIE

The Glenmorangie Distillery Company, Tain, Ross-shire. Established 1843.

SULLOM VOE TERMINAL CONSTRUCTION VILLAGE TO BE SOLD.

The pre-fabricated village that housed the greater part of the workforce constructing Europe's largest crude oil terminal, at Sullom Voe in the Shetland Islands, is now for sale.

The buildings can be readily dismantled and together with fittings, furniture and equipment easily packed for shipment.

The main items offered include 10 accommodation blocks for 200 men each, 4 half accommodation blocks for 52 senior staff each, 3 dining halls and kitchens, 3 steel framed sports halls, a laundry, an office/shop block, a stores building, 3 sewage treatment plants, 2 fire-main pumps, a standby generator and a LPG gas tank.

The accommodation units are mainly Terapin "Flat-pak" and are suitable for re-erection in most parts of the world.

Full details and terms of sale are now available. As offers for all parts of the village are required by 8 February 1982, please telefax your request for details no later than 18 December 1981 to Mr J.P. Campbell, Sullom Voe Terminal Project, London, UK. Telex: 888811 LDUK.

TELEX 888811 LDUK.

FINANCIAL TIMES SURVEY

Thursday December 3 1981

FINANCIAL SERVICES IN NEW YORK

From today U.S. banks can for the first time deal directly in the Euromarkets without the need to open offshore subsidiaries. This development marks another step in the steady deregulation of the American financial services community, where far-reaching changes are afoot. But New York banks would like to see deregulation speeded up even more.

Strong tide of change

By David Lascelles

DEREGULATION IS the name of the game on Wall Street these days—whether it be the relaxation of banking and tax laws to allow today's start-up of offshore banking in the U.S., the abolition of irksome interest rate ceilings or the creation of new law to allow novel ventures like the Lloyd's-style insurance exchange.

So much has changed on New York's financial scene in the last five years as to make it virtually unrecognisable to anyone who has been away that long. Mergers have swept up more than half a dozen of Wall Street's biggest firms and bundled them into new financial super-conglomerates. Novelities like financial futures and money market mutual funds have mushroomed. The outside world has broken in as never before. Foreign banks have opened up shop by the dozens; even the foreign exchange market has burgeoned.

Not that all this has been the result of a deliberate move by

the authorities to foster change. If anything the lawmakers and regulators have had to be badgered into it by the inexorable pace of change in the marketplace. But the deregulatory spirit of the new Reagan Administration will probably accelerate it; certainly the new political mood has left Wall Street positively crackling with expectation.

The pressures that are bringing change are coming from several quarters, including abroad. The International Banking Facilities (IBFs) that banks may open today are a response by the Federal Reserve Board to the massive growth of the Euromarkets during the 1970s. It is a grudging admission that offshore markets are not going to go away, and if you can't beat 'em you might as well join 'em. But the Fed also hopes to be able to keep a closer eye on them if banks deal from Manhattan, Chicago and Miami rather than London or some exotic tropical island.

Fictitious

No one expects the 200 or so IBFs that will open in the next few months to sound the death knell for London, Bahrain and Singapore, because a lot of people will still want to keep their offshore deposits out of the U.S. where they might get frozen, Iranian assets-style. But it could spell trouble for Nassau and Grand Cayman, which were fictitious addresses for offshore business that was really being done in New York.

The authorities were also slow to respond to the crises in the financial markets caused by record high interest rates. While nimble stockbrokers were quick to extol interest rate

futures for those who needed to hedge their assets, and money market funds for those who wanted to cash in on sky-high yields, the regulators dithered while banks and thrift institutions were being crushed by the straitjacket of fixed interest rates.

The Fed, the Treasury, the state governments and the host of other agencies which regulate banks (the number itself is telling) eventually began to loosen the strings. But they did it on the liability side of the balance sheet first, which meant that banks had to pay more for their funds while still collecting the same yield on their fixed rate loans.

This triggered off a fresh crisis in the banking system; bank earnings plummeted, several thrift institutions went bankrupt. But that finally drove home the message to Washington that bank law was an urgent candidate for reform.

So while the financial crisis was painful, even hair-raising, it was itself the trigger for much-needed change.

Unheavals usually bring about changes in perception as well. How else can one explain the sudden popularity of "financial supermarkets" on Wall Street—the multifaceted conglomerates created out of mergers between the likes of American Express (credit cards, insurance banking) and Shearson (stockbroking, commodities, finance)?

These marriages could have been made any time in the past ten years. But nothing happened, until 1981, when half a dozen hit the headlines.

The financial services industry, which used to see itself as lots of little bits, has suddenly perceived a pattern, as if it had been handed an aerial photo of



Commodity dealing room at Salomon Brothers, one of New York's leading financial houses and now part of one of the new conglomerates—Pitro-Salomon Brothers

itself. Investment, insurance, tax, credit—it all boils down to the same thing—handling money. So why not bundle them all together?

One thing that has changed is technology. The combined stockbroking, banking and credit card accounts that Wall Street firms now offer would not have been possible without the computers to handle them, the little plastic cards to work them, and the offices to sell them.

More important, perhaps, is that others outside Wall Street have also spotted this pattern. Sears Roebuck, which made its name selling crockery and chair covers through catalogues, has seen it, and wants to become the biggest financial service company in the land. National Steel, best known for I beams and

steel rods, recently bought one of the largest savings banks in New York.

Texaco, the oil group, whose top executives probably do not know an escudo from a krona, have just launched a joint foreign exchange brokerage venture with Charles Fulton of London called Ful-Tex.

In the long run, the arrival of outsiders could have a far bigger impact on Wall Street's future than mergers between companies which are already in the business anyway.

Meanwhile, though, the steady blurring of distinctions between different financial services has provoked what is likely to be the liveliest debate of all—over bank law reform.

Recent developments have been specially hard on com-

mercial banks in New York. Bound by ceilings on both how much they can charge on many types of consumer loan and how much they can pay to attract deposits, they have lost out badly to new-fangled investment vehicles like money market funds, which they are not allowed to sell. Nor have they been able to enlarge their deposit-gathering base because the McFadden Act says they cannot open branches in other states. Nor have they been able to join in the Wall Street merger wave because the Glass-Steagall Act bars them from investment banking.

Ceilings

Only a year ago it seemed that opponents of reform held the whip hand. Wall Street's

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investment banking firms, grouped in the powerful Securities Industry Association (SIA), were fighting every lunge by the banks at Glass-Steagall. At the same time the small town banks, terrified of the competition that nationwide banking could bring, were defending McFadden with every weapon at their command.

But the political winds seem to be shifting. Alarmed by the stresses and strains of the banking industry, Congress officially opened the debate on bank law reform earlier this autumn and is now holding hearings on a long list of possible changes. The Reagan Administration has also thrown its weight behind calls for reform.

None of the Bills before Congress would actually do away with either McFadden or Glass-Steagall at a stroke. But they would poke many holes through them by allowing banks to go into other states or perform investment banking ser-

vices in specific and tightly controlled circumstances.

Wall Street seems to have recognised that the tide may be turning and has been thrown on the defensive. The SIA recently made a major concession by dropping its heated opposition to banks being allowed to underwrite certain types of municipal bonds—an esoteric issue if ever there was one but one which has aroused deep passions.

It is still too early to say where and how fast this movement for change will lead. But limited reform seems certain to come next year.

The prospect of banks being allowed to join the financial services revolution is itself of course adding to the pace of change. Unregulated companies like retailers, steelmakers, insurance companies and construction engineers are racing to take advantage of their freedom and get in first. The banks' fear is that by the time they got their chance, the whole business will have been sewn up.

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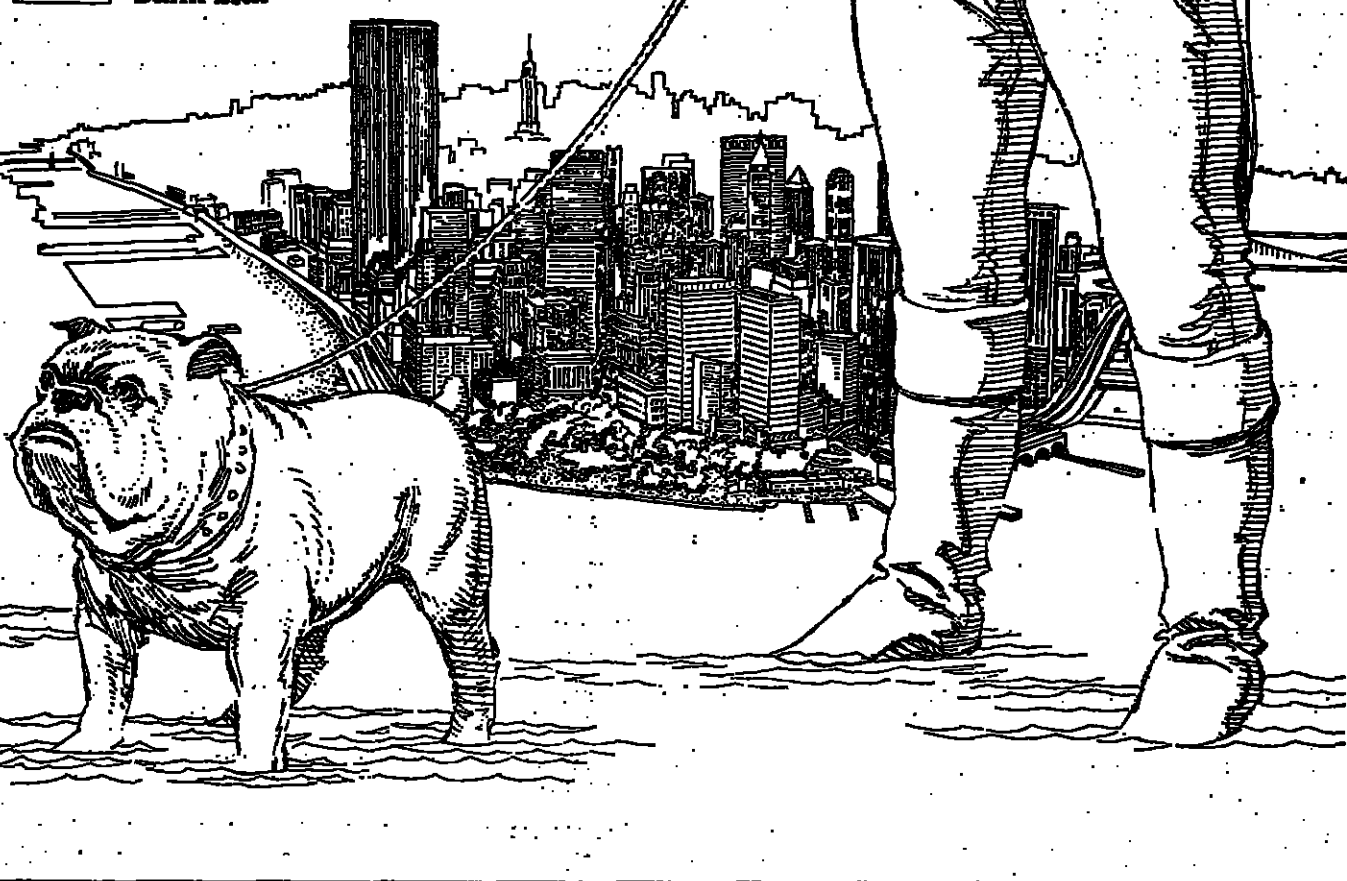
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NEW YORK II

DAVID LASCELLES explains the workings of the International Banking Facilities (IBFs) and discusses the qualified welcome by New York's financial community, irked as it is by continuing restraints in other areas and facing a growing invasion from outside organisations.

Freedom with some strings

Federal Rulings on IBF's

To enable competition on an equal footing with offshore banks, the Federal Reserve has exempted IBF's from two major U.S. banking regulations:

- Regulation D, which requires U.S. banks to place non-interest bearing reserves with the Fed, based on the volume and type of deposits they hold. This regulation adds to U.S. bank costs.

- Regulation Q, which places limits on the amount of interest banks may pay on deposits. This regulation limits competitive ability.

To prevent IBF's undermining domestic monetary policy and damaging the banking system, the Fed has also imposed conditions on them.

- IBF's may only deal with foreign residents and corporations, other IBF's, and the foreign subsidiaries of U.S. companies (in which case the funds must be used only in support of foreign business).

- Non-bank depositors must give two days' notice of withdrawal. Foreign banks and official institutions may place overnight funds in IBF's.

- Time deposits are subject to a minimum deposit or withdrawal of \$100,000.

IBF's are also exempt from state tax, though it is up to state governments to do this.

THE START-UP of international banking facilities (IBF's) in the U.S. today is a dramatic development for American banking. But at this early stage the striking point is not so much what it means for the Euromarkets—which is little—but that it should have happened at all.

IBF's mark a major concession by the U.S. Government and regulatory authorities, who have been forced to recognise that the tough U.S. banking laws have driven a lot of U.S. banking business offshore—and countless jobs with it. The establishment of IBF's is an attempt to bring some of that business back—but in a tightly regulated way that will not affect domestic monetary policy or undermine the home-based banking system.

IBF's are "akin to the duty-free shop in airports or the free trade zones for goods involved in international trade," said Mr Serge Bellanger, former chairman of the Institute of Foreign Bankers in New York.

The IBF concept was dreamt up in the 1970s by the large New York banks, which were worried about the competitive disadvantage they suffered in the free wheeling world of the Euromarkets where billions of dollars change hands without any regulatory restraint at all.

In 1978 they proposed to the Federal Reserve a plan which—but for some small changes—becomes a reality today. Essentially it suggested that IBF's should be established free from three of the most costly constraints on U.S. domestic banking: the obligation to put up interest-free reserves with the Fed against deposits; limitations on the amount of interest banks may pay on deposits; and certain taxes.

After mulling over their plan for two years, the Fed agreed, though typically as a central bank it was worried about "leakage" between the domestic banking system and the IBF's so it imposed conditions to ensure that IBF's could only be used for foreign business, with minimum transaction amounts set high enough to discourage small-time speculation.

The banks balked at some of the tougher conditions, and the Fed agreed to water them down a bit. But IBF's will still be bound by limitations (see box) which has prompted some disappointed bankers to wonder whether IBF's will be able to live up to expectations.

Especially galling was the ruling by the Federal Deposit Insurance Corporation, the Government agency that collects premiums from banks to insure depositors against a bank failure that IBF deposits qualify for insurance. This could add a few fractions of a per cent to banks' cost of funds, which might make

a difference in the hotly competitive Euromarkets. But legislation is pending in Congress which could change this.

In the tax side IBF's will be free from state taxation so as to put them on an equal footing with offshore subsidiaries (all U.S. bank operations are subject to federal taxation, wherever they may be). It is up to individual states and not the Fed to grant tax exemption, of course, and many, eyeing the business and jobs that IBF's could bring, have done that. The states that have either passed IBF tax exemption and have it pending are New York, California, Illinois, Florida, Georgia, Maryland, Hawaii, Connecticut and Massachusetts. Several states do not tax banks anyway.

Whether these states will recoup from extra business what they forgo in bank tax revenues is a crucial point. Judging by the muted promises from banks, the IBF's will not create a flood of new jobs, if they make any difference at all. With state budgets under pressure because of the Reagan cutbacks in federal subsidies, the IBF's failure to deliver could easily touch off political rows. Many states, including New York, have given a very narrow interpretation to what constitutes legitimate IBF revenue.

Estimates of the amount of assets that will go into IBF's range widely, from \$80bn to over \$200bn out of Euromarkets whose assets total nearly \$1,000bn. But most bankers agree that IBF's will get off to a slow start and will only grow once banks and business get a feel for what they are and how

useful they can be. Business will be concentrated in New York, but California and Chicago should do well. So should Miami, which has become a financial centre for Latin America.

Despite the regulation, establishing an IBF is simplicity itself. Physically it need be no more than an accounting operation; it does not have to be housed in a special bonded warehouse or restricted area of the bank. Banks need only notify the Fed two weeks in advance that they want to start an IBF and agree to abide by the rules. The banks must also ensure that their customers understand the rules.

About 170 banks had applied by the deadline to open today, though not all of them are expected to start up immediately. These include all the major U.S. banks in New York, Chicago and California, as well as large regional banks and several foreign banks who want to get in on the act, particularly the Japanese who have been prevented from entering the Caribbean offshore market. The New York banks have a distinct advantage because the IBF market will be on their doorstep and settlements will be cleared through the New York Clearing House, to which non-New York banks have only indirect access.

For large U.S. banks which have been in the Euromarkets for years through their subsidiaries in London, Nassau, Grand Cayman, Singapore and Bahrain, IBF's offer mainly the advantage of convenience; they will be able to do openly and

directly in New York what had previously required a lot of complicated paperwork. But for smaller banks IBF's are a chance to enter offshore banking markets without having to open up expensive foreign branches. In this sense IBF's could enlarge the offshore market.

From the regulators' point of view, the more offshore banking business that comes back to the U.S. the better. This is not just the Fed's view, they hope for it. But the Fed saw the whole IBF plan from the start as a way to exercise tighter regulatory control over offshore markets (which it has long been worried about) and give the U.S. a legitimate interest in those markets.

Outside the U.S. keenest interest centres on the question of how strongly IBF's will impact on offshore markets.

American bankers reckon very little, at least to start with. None of the major banks plans to shut down in London or elsewhere and ship its operations back home. Most will even keep open their "shell" branches in the Caribbean.

Although IBF's mean that depositors will—for the first time—be able to place offshore funds in the U.S. and enjoy the U.S. sovereign risk, which is the best there is, banks believe many people mistrust the U.S. and will want to keep their money in other centres. Opec depositors are usually cited. They prefer the confidentiality that non-U.S. banks offer. The Iranian assets freeze was also stark evidence that the U.S. is not above interfering with the bank system for political ends.

Geographically IBF's will add a new time zone to the Euromarkets, though this is unlikely to make much difference since those markets are a worldwide round-the-clock business anyway. IBF's could, however, add another wrinkle to interest rates by creating a new "tier" based on the IBF's unique features. This will depend on how their special costs (FDIC insurance, transaction conditions, etc.) set out against their special advantages (convenience, sovereign risk, etc.).

But in the long run, IBF's may well require more forthright backing from the U.S. authorities to fulfil their promise. It is a fact of life in world banking that things go best when regulation is least, as the thriving Euromarkets have shown. And while the Fed has made striking exceptions for IBF's, they are still coming into existence as a grudging concession.

Their scope is broad but not unmeasured. Moreover, the feeling lingers that the Fed might put a stop to it all if it thought its authority was being undermined. U.S. banks were looking for more unequivocal backing than that.

Banks still look for remaining shackles to be removed

"THE BANKS are screaming for change," said a leading New York banker last month, using phraseology that typically expresses the frustration in his business over the shackles of bank law.

In fact New York banks have not done too badly recently. New York State has lifted a lot of the so-called "usury ceilings" which prevented them from charging more than outdated levels of interest on consumer loans (eg, 12 per cent when the market rate had soared to 18 per cent). Down in Washington, regulators have relaxed rules which limit the amount of interest banks can pay to attract deposits, with more to come. Today's birth of International Banking Facilities is itself striking testimony to regulatory change.

But most banks dismiss these as mere details in their great campaign for reform of fundamental banking law, sharpened as it has been this year by the tremendous changes that are taking place in the financial services industry as a whole.

The chairman of New York's largest bank, Mr Walter Wriston of Citicorp, Mr William Butcher of Chase Manhattan and Mr John McGillicuddy of Manufacturers Hanover—have devoted countless speeches and interviews to advancing their cause—arguing, plaintively, threatening and even alarmist tones as the occasion demanded.

But the basic theme is the same: commercial banks are being unfairly prevented by outdated laws from joining in the financial services revolution, and unless laws are changed soon, they may lose out for good to everyone's cost.

In recent testimony to the Senate Banking Committee which is considering bank law reform, Mr Wriston produced a chart listing major financial service businesses and showing which of them banks may enter

(five) and which unregulated companies can enter (up to 18). They include unlikely categories like car rentals but the point is clear enough. Ten companies that we think of as being in such things as steel, retailing, insurance, and even plane making, are allowed to perform all basic banking services, and more.

Apart from the sheer inequity of it, bankers maintain that there are dangers. In contrast to foreign banks which operate in a freer regulatory climate in their home countries, the strict U.S. banks are neither as profitable nor as fast-growing. Ten years ago eight of the world's ten largest banks were American. Today that number is down to two.

The banks' predicament is doubly frustrating, because while their most pressing problems have to do with maintaining a healthy balance sheet they are severely limited in what they can develop: in the way of alternative sources of profit that are not tied to the balance sheet.

Competition from new high-yielding investment vehicles like money market funds have presented all New York banks, large and small, with big funding problems. At the same time many of them are stuck with low-yielding fixed rate loans (mortgages, consumer instalment loans etc.), usually fixed by law.

The squeeze has been worst on savings banks. Several were forced to merge to stay alive; one, the Greenwich with deposits of \$2bn, had to be rescued from failure by bank regulators. But the big banks have not escaped either. Citicorp, number one in New York, took a 7 per cent drop in earnings last year because it got crushed against the wall by high funding costs.

The implication of the rise of money market funds and the

fall in bank savings is that the banking industry's role as a financial intermediary may be declining, a shift that could be crucial for a financial centre of New York's size. Banks still obtain the small saver's dollar, but instead of taking it straight off him in a branch in Fifth Avenue or Brooklyn, they buy it from him via a money market mutual fund run by Merrill Lynch or American Express, which take their cut on the way.

This shift is not so visible at New York's big banks, which fund themselves mainly in the money markets, but the de-regulation of interest may be easing the pressures anyway. But the banks, understandably, do not see why they should be prevented from tapping whatever legitimate sources of funds there are.

The relaxation of New York consumer lending and mortgage laws to allow banks to charge higher and more flexible rates of interest should ease some problems on the asset side of the balance sheet. But profits from commercial and industrial lending will continue to be under a tight squeeze. One effect of the growth of the money market funds has been to fuel the commercial paper market, which competes directly with bank lending. Outstandings in this market were \$165bn last month, up from \$125bn at the beginning of the year.

A growing army of foreign banks is also pressing on the banks New York now has 139 foreign bank agencies or offices with assets totalling \$122bn.

Many are pricing their wares very competitively to buy their way into the market or press various advantages and are making deep inroads into the business loan market.

But the pace of foreign bank acquisition has cooled a lot since Britain's National West-

minster Bank bought National Bank of North America for \$429m in 1979.

The New York bank market looks saturated now; all the good buys were snapped up some time ago. Although Mrs Muriel Siebert, the State Bank Superintendent, insists that foreign banks are still welcome, New York's regulatory climate is also quite tough. Hongkong and Shanghai Bank was unable to satisfy Ms Siebert's requests for information when it bought Marine Midland Bank in 1978, so it appealed directly to Washington instead. Last month a group of three wealthy Arab investors were denied permission to buy two upstate New York banks because some members of the Banking Commission thought the Arabs were too closely tied in with their governments and might alter the bank's policy in a way that damaged local interests.

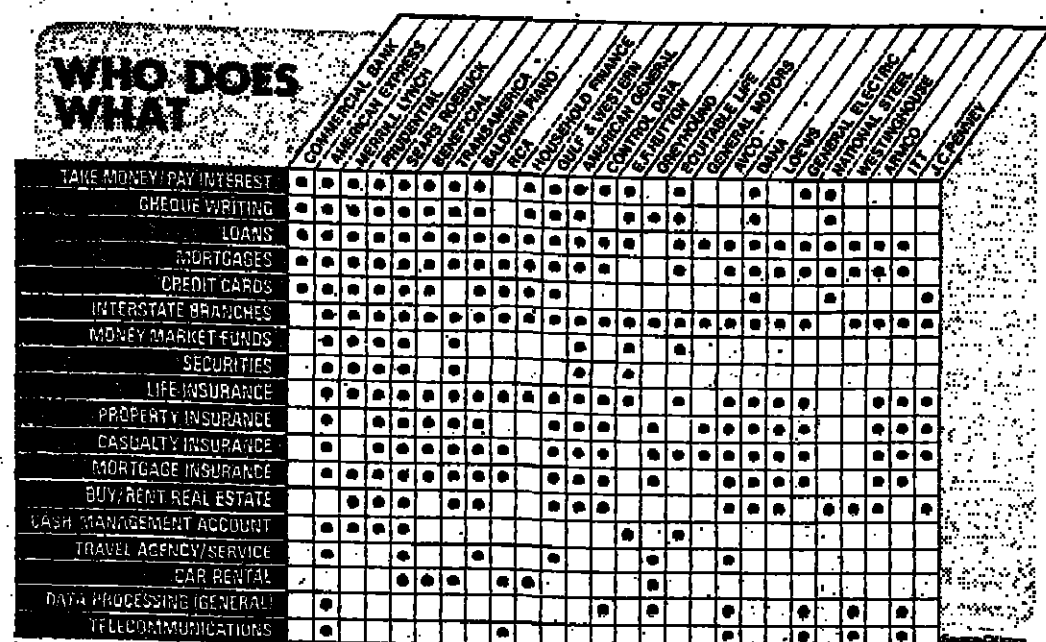
New York commercial banks have been forced to respond to the new competition by lending below the prime rate, usually by taking their daily cost of funds and adding whatever "spread" they think the market will bear. The growth of "spread" banking has reduced the funding risk but is also eating into profits—though for much of this year loan demand was so strong that higher volume compensated for thinner margins. New York bank profits these days may best be described as "mixed".

For some time banks have been diversifying into areas that are open to them under banking law to build up income from new sources, mainly fees and trading. Foreign exchange (together with Government bonds, the only thing that banks are allowed to trade) has been especially lucrative, and now contributes strongly to profits.

Some of the biggest diversification strides have been taken

CONTINUED ON NEXT PAGE

Fresh wave of Wall Street mergers



The chart above—used by the chairman of Citicorp in evidence before the Senate Banking Committee—demonstrates graphically the restraints under which U.S. banks labour.

Of the 18 categories of financial services listed, a commercial bank is restricted to a mere five, all of them in traditional areas. Unregulated com-

panies from diverse fields of activity which have penetrated the financial sector enjoy freedom in all 18.

Thus the leading mail order house Sears Roebuck is engaged in no fewer than 16 categories; American Express scores a like number. Baldwin Piano and the Gulf and Western conglomerate rate a dozen each.

Remaining shackles

CONTINUED FROM PREVIOUS PAGE

by Manufacturers Hanover, number three in New York, with assets of \$600m. The bank claims to have built up the largest leasing and mortgage banking operations in the U.S. and has big factoring and personal finance business as well.

According to Mr. McGinnis, all have better profit prospects than the bank itself, though they were built up much with a view to the coming deregulation of banking. "We have, I believe, one of the best, if not the best, positioned bank holding companies for the future," he boasted at a recent meeting with Wall Street analysts.

But the diversification route quickly runs into the Glass-Steagall Act, which prevents banks from entering what they consider to be a logical business—investment banking. They may organise mergers and acquisitions and perform many investment bank-type services

but they may not deal in corporate securities, which means that they may neither trade nor underwrite stocks and bonds, a key part of investment banking.

The geographic constraints of the McFadden Act (which prohibits banks from opening branches in other states) have also kept New York banks on a short leash, though banks have made the most of their freedom to open non-banking branches, like consumer finance centres, loan production offices and leasing offices.

But most New York banks are bursting to open proper deposit-taking branches in other states, and three of them (Chemical Bank, Chase Manhattan and Citicorp) have gone so far as to set up what amounts to delayed-action takeovers of banks in other states, to be triggered the day the law is changed.

New York State's own tough bank and tax laws have compounded the problem. Citicorp

had the local usury laws by transferring its credit card business to the unlikely destination of South Dakota, which treats banks leniently. Morgan Guaranty and Chase Manhattan persuaded the State of Delaware, 200 miles to the south, to take advantage of disincorporation in New York by passing a generous tax and bank Act of its own; both banks are now opening subsidiaries there. The rate of New York taxation on banks is a constant cause of complaint, but Governor Hugh Carey has vowed to bring it down.

Slowly the banks are filing away at their shackles, and some of the smaller of these have already fallen off. The hearings on bank reform in Washington could knock a few more off as well. But powerful lobbies are fighting reform, and nobody expects Mr. Wilson's list to look much different a year from now.

D. L.

ONLY FIVE years ago Wall Street firms were in a turmoil of takeovers and mergers. It was a desperate quest for survival after the abolition of fixed-price commission knocked the props from under the whole profit structure on which Wall Street was built.

Today mergers are all the rage again but the reasons could hardly be more different. In typical feast-and-famine fashion, that teeming community of brokers, investment bankers, commodity traders and dealmakers finds itself at the centre of a brave new world where everyone seems to want its skills and contacts—and pay handsomely for them.

This year alone five of the largest firms on Wall Street have been taken over by outsiders who want to get into their business. Another two firms have made takeovers of their own to expand their markets. Plenty more deals, by all accounts, lie ahead. No independent firm on Wall Street can have escaped the hungry eyes of somebody.

The excitement stems from a number of shifting things which—like a kaleidoscope—have suddenly come together to form a new pattern.

Many people have realised that all those separate financial services—insurance, credit cards, stockbroking, home loans—can be pulled together—in use the retail analogy—into one great supermarket. This is still a perception rather than a fact because none of the mergers has had a chance to prove it works. But the idea is immensely appealing. Moreover, the technology now exists to make it all happen. To cap matters it appears that the Reagan Administration, which is keen to foster gains in efficiency, will not object.

The mergers that have taken place so far fall into two distinct categories. The first, exemplified by American Express-Shearson, aims to bundle together a whole shopping bag of consumer services and market them through outlets in most Main Streets in the U.S.—and abroad if possible too. The second, like Phibro-Salomon, creates a kind of super-trading operation with the know-how to handle virtually every commodity, including money.

The earliest merger in the first category was the Prudential Insurance company's \$385m takeover of Bache group, Wall Street's eighth

largest investment firm. Ironically, it was a defensive merger: Bache was trying to escape the clutches of another unwelcome suitor. But it gave everyone else ideas.

"We didn't realise we would kick off such a wave," said Mr. Harry Jacobs, Bache's chairman. The deal attracted sceptical comment because it was arguably a mismatch between a lumbering buyer of securities and a nimble seller. But six months into the alliance Mr. Jacobs is full of enthusiasm. "It has given us a lot more security than we would have had otherwise. It's allowing us to build up the business without having to adjust to every up and down. We've been able to attract a lot of top people and get some joint ventures going."

In their brief time together Bache and the Pru have launched a mutual fund which will be sold by Pru salesmen as well as Bache. Some of the Pru's insurance products like tax deferred annuities which will appeal to investors will be sold by Bache. The two will also market property and energy tax shelters.

But Mr. Jacobs says the real impact will not show through quickly. "The synergy will be measured over a period of years," he said.

The American Express-Shearson and Sears Roebuck-Dean Witter Reynolds mergers offer even greater possibilities, given that the parent in each case already has a strong position in many markets. But the key to all these deals will be the customer account.

In each case, the idea seems to be to allow the customer to charge as many services as possible to his account, tying in the products of the whole group. But that is only half the story. The account will itself be plugged into the broking firm which will invest any surplus in mutual funds or stocks. The day may not be far off when an American Express-Shearson client will be able, with a single call, to sell 200 shares of General Motors to pay for a package tour to Europe.

Mr. Lou Gerstner, American Express' vice-chairman in charge of travel-related services, insists, though, that the group's customers will still deal with specialists rather than one-stop salesmen.

"We lay stress on the customer relationship," he said. "Customers will deal with different people depending on what service they are buying or whether they want investment or tax advice." As at Bache, though, American Express will market some of Shearson's investment products, and Shearson clients will be offered American Express credit cards and other services.

The Phibro-Salomon kind of arrangement, which includes Goldman Sachs-J. Aron, Donaldson Lufkin Jenrette-ACLI and Bechtel-Dillon Read, focuses by contrast on the trading side. "Canability"—and the more the better—is the aim here.

Phibro-Salomon brings together one of the world's leading traders in hard goods (metals, oil, commodities etc)

and one of its leading dealers in that greatest commodity of all, money. The architects of the merger, Mr. David Tendler at Phibro and Mr. John Gutfreund at Salomon, see enormous opportunities to finance commodity-based deals, including mining and agricultural projects, where the financing might involve complex borrowing and foreign exchange arrangements.

The Bechtel-Dillon Read merger provides a variation on the theme. Bechtel is one of the world's largest engineering companies; with Dillon Read it will be able not just to design and build factories and plant but arrange the financing "in-house" as well.

The mergers wave has not delighted everyone, of course. Many people, traditionalists and free-wheeling traders alike, bemoan Wall Street's declining independence not just for sentimental reasons but because they fear it will affect its performance. Financial conglomerates run a greater danger of conflicting interest or of being hobbled by internal wrangles. Some feel brokers should, almost by definition, be free-standing entities.

The mergers also underscore a trend on Wall Street—the shift away from specialisation. Although dozens of firms still exist with special market niches, they tend to be small. All the big firms are now pushing for as broad a range of services as they can master. Only a few patriotic firms like Morgan Stanley and First Boston have been able to stand aloof.

The typical large Wall Street firm would now have to be able to offer at least the following to be self-respecting: brokerage, corporate finance, mergers and acquisitions, commodities, research and international spread. Many would add insurance, mortgage finances, property brokerage, tax services and even credit cards.

Such is the appeal of the financial services business now that more takeovers are confidently predicted.

"Anyone who doesn't own stock in E.F. Hutton just doesn't want to make money," said one executive, referring to one of the few remaining large publicly quoted firms. The others—for various reasons less likely candidates—are Merrill Lynch (too big), Paine Webber (already part-owned by TNA) and First Boston (tied in with Credit Suisse).

In the long run the most significant point about the shake-out may be what is not happening: the commercial banks are not in the bidding because they are barred by law from entering investment banking.

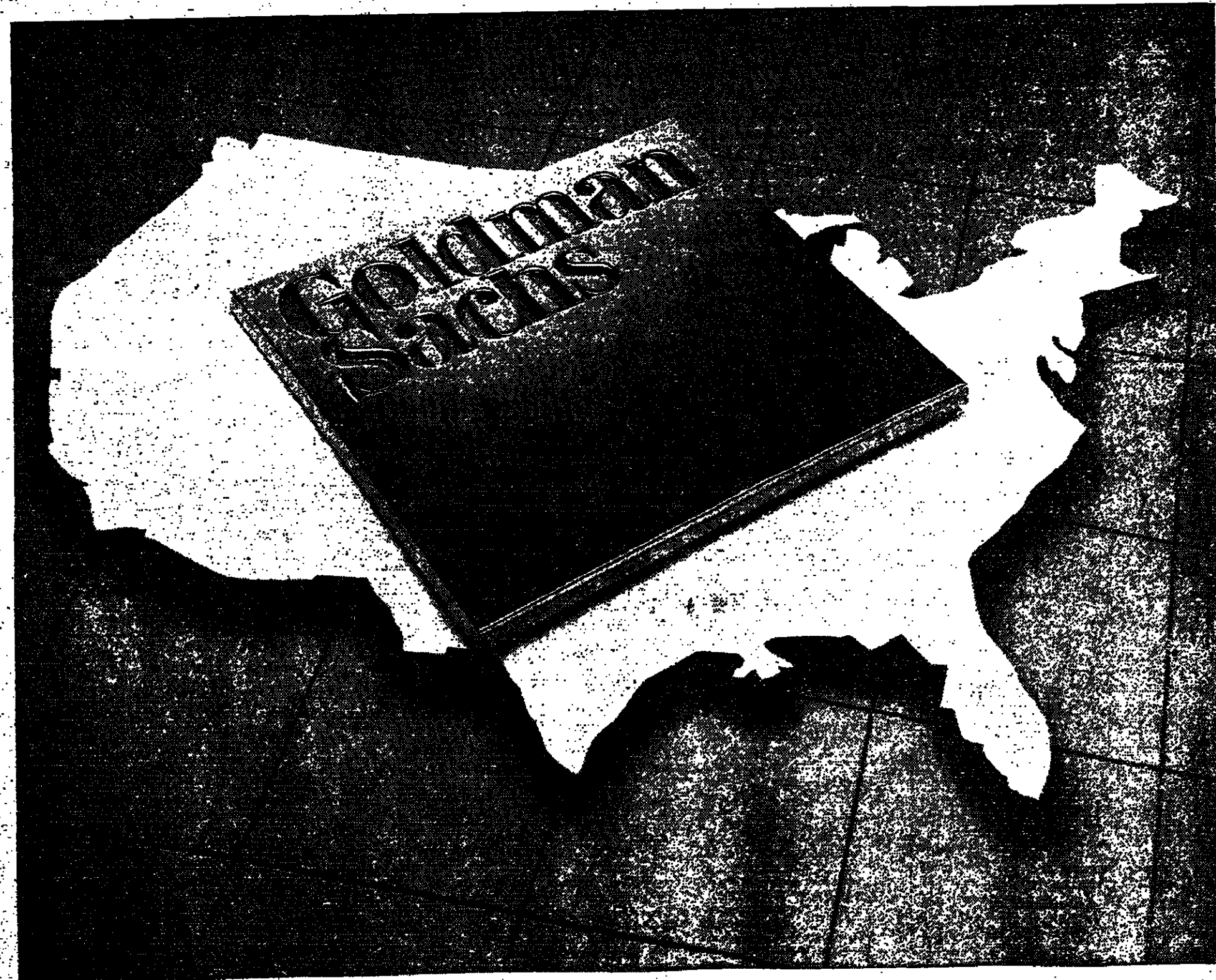
This law may well be changed in the years ahead. But by then it will probably be too late; all the worthwhile firms will have been grabbed. They will have no alternative but to start from scratch, which will leave them far behind the starting line. But for the time being this is a source of great relief on Wall Street where the last thing people want is for a \$100bn banking giant like Citicorp to muscle in and spoil the fun.

D. L.

THE NEW FINANCIAL CONGLOMERATES

Merger partners	Value of merger (\$m)	Capabilities
American Express—Shearson	915	Stockbroking, mutual funds, investment banking, international banking, insurance, charge cards, travellers cheques, travel services, cable TV, data services, publishing, mortgage banking
Prudential—Bache	385	Stockbroking, investments, commodities, insurance, mutual funds, tax shelters
Sears Roebuck—Dean Witter Reynolds	600	Merchandising, insurance, savings and loans, real estate brokerage, construction, consumer credit, stockbroking, investment banking
Phibro—Salomon Brothers	550	Commodities trading, worldwide investment banking, market making in investment grade securities, research
Donaldson Lufkin Jenrette—ACLI International	42	Stockbroking, investment banking, securities trading, commodities, institutional and individual money management
Goldman Sachs—J. Aron	not disclosed	Worldwide investment banking, securities sales and trading, individual investing, real estate, commodities, research
Bechtel—Dillon Read	not disclosed	Engineering, construction, energy, investment banking, securities

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NEW YORK IV

Long debate on reform

The shake-out in the New York financial services industry has stoked up the long-running debate about the need for reform of U.S. financial law, which sharply limits the banking industry's ability to take advantage of the new opportunities opening up. David Lascelles reports the views of four leading figures involved in the debate,

NEW YORK STATE SUPERINTENDENT OF BANKS

Muriel Siebert



Ms Muriel Siebert — "would like to see some fast action"

LIKE MOST U.S. officials with responsibility for the soundness of the banking system, Ms Siebert is basically in favour of bank law reform because she sees U.S. banks suffering severe handicaps. But she is also concerned lest the reform process itself create new problems. So she is advocating reform plus Government help if needed.

"I would like to see some fast action," she said of the bank hearings now going on

in Washington. "I don't think it's good business to allow super-financial institutions to be created without allowing the banks into the same game."

Ms Siebert believes that banks will win the right to sell mutual funds and underwrite municipal revenue bonds in the near future. She also favours movement towards nationwide banking and deregulation of interest rates, provided it is carried through carefully. Inter-

national Banking Facilities have had her support from the start, and she seems less worried than the Fed about the "leakage" problem. "We should be able to watch that," she said.

Having just rescued a large New York savings bank from collapse, Ms Siebert's main concern at the moment is to shore up confidence in the New York banking system. But even though interest rates appear to be easing she expects to see more banks in difficulty in the months ahead.

PRESIDENT OF THE SECURITIES INDUSTRY ASSOCIATION

Edward O'Brien



Mr Edward O'Brien — not opposed to a broad review

WALL STREET, while enjoying many of the benefits of the new appeal of the financial services industry, is also fighting a vigorous battle to keep the big commercial banks off its turf.

Mr O'Brien has been lobbying strongly in favour of the Glass-Steagall Act which creates the dividing line between commercial and investment banking, arguing that banks would suffer a conflict of interest if they both lent to companies and underwrote and traded their securities. His worry is that Glass-Steagall will be picked to bits to settle isolated questions. "We are not opposed to a broad review of bank legislation if this will help establish the roles of different financial institutions," he said.

Nevertheless, the SIA feels

on the defensive and it recently shifted its ground to concede banks the right to underwrite a certain type of municipal bond. Mr O'Brien says, though, that the SIA will continue to resist what it considers to be attempts by banks to stretch the law, as in their recent entry into the commercial paper market.

CHAIRMAN OF CITICORP

Walter Wriston



Mr Walter Wriston — "uneven playing field"

MR WRISTON has spearheaded the New York banking industry's efforts to persuade government at both state and federal level to reform bank law and allow banks to go into new lines of business and open branches nationwide. He complains that banks are being made to play on "an uneven playing field" against unregulated competitors like insurance companies and stockbrokers.

He recently testified to the Senate Banking Committee: "Banks bear serious competitive disadvantages. Like the cost of reserves and insurance and the impact of outdated legal and regulatory constraints, in their serving large corporate customers—'big business' if you will. Literally billions of dollars of business are bypassing the domestic banking system—not because banks are unwilling to compete but because regulatory burdens often make

alternative sources less expensive and more adequate.

"Yet it is when it comes to individuals, consumers and small business that the laws really cripple the ability of banks to compete, and in this we are falling far behind."

CHAIRMAN OF AMERICAN EXPRESS

James Robinson



Mr James Robinson — "strengthening the financial market place"

AMERICAN EXPRESS, one of the biggest players in the recent merger game, is now in the stockbroking as well as the credit card, cable TV, travel, finance, insurance, travellers cheque and banking businesses, making it possibly the most widely diversified financial conglomerate in the U.S. and the object of the banking industry's envy and ire. Recently Mr Robinson braved that ire by accepting an invitation to

address the annual convention of the American Bankers' Association in San Francisco.

Companies like his, he said, were not trying to challenge the banks but were responding to consumer demand for better financial services. He also argued that the new financial conglomerates and the banks could well survive side by side.

"If our country is to grow, our people must save and invest. That means they must continue to have confidence in the institutions that serve

them. A strong and healthy deposit-taking banking system is absolutely essential. Equally important is an efficient market place in which equity and debt capital can be raised and sold. I believe our own merger with Shearson is symbolic of the strengthening of the financial market place. It's a small part of a larger movement which will do much to change our environment from one that endangers growth and investment to one that engenders it."

strengthening the financial market place"

Financial futures a rising force

"IN ONLY five years time futures contracts on financial instruments have become a dominant force in an industry whose U.S. origins date back to 1848. Today nearly 40 per cent of all U.S. futures trading occurs in the financial instrument area."

This is how Mr Lee Berend, executive vice-chairman of the New York Commodity Exchange (Comex), recently described to the International Chamber of Commerce the dramatic growth of financial futures trading in America in the last few years, with the increase in the volatility of U.S. interest rates, the old principle of hedging in commodity trading was extended into the financial field. And although Chicago set the ball rolling early in 1975 when the Chicago Board of Trade started trading futures contracts on Government National Mortgage Association Certificates, better known as Ginnie Maes, New York soon joined the fray.

The two main New York commodity exchanges—Comex and the Mercantile Exchange—started offering futures contracts in various financial instruments. The American Stock Exchange (Amex) opened a futures market in September 1978 offering contracts in Ginnie Maes and 90-day Treasury bills. In August last year the New York Stock Exchange opened its commodity futures market, the New York Futures Exchange (NYFE).

Financial futures were billed as the biggest game in town. After all, they offered speculators the possibility to gamble for quick profits at the same time as offering the cautious investor a hedge to protect himself from the turmoil of the money markets. But despite numerous and repeated efforts to promote New York as a leading centre for financial or interest rate futures trading, the city has always lived under the

shadow of Chicago and its two dominant commodity exchanges—the Board of Trade and the Chicago Mercantile Exchange.

The fact is that despite the boom in financial futures trading very few contracts have turned out to be success stories. Indeed since 1975 there have been 30 financial futures contracts approved for trading by the Commodity Futures Exchange Commission (CFTC), the government agency which regulates futures trading in the U.S.

Of these thirty contracts, only three, the Ginnie Mae, the Chicago Mercantile Exchange's 90-day Treasury bill contract and the Board of Trade's Treasury bond contract have been successful. As Mr Berend put it, there have been all told "27 losers in 30 tries where financial futures contracts are concerned." Among the losers are 12 unsuccessful currency contracts, five inactive T-bills or T-note contracts, three inactive Ginnie Maes and two near-dormant commercial paper contracts.

Winner

Chicago has so far emerged as the clear winner in the financial futures business. It is hardly surprising. The city has traditionally played a dominant role in commodity trading. The Chicago market has generally been more liquid and the success of the two exchanges with the Board of Trade's Treasury bond contract and the Mercantile Exchange's Treasury Bill contract have given Chicago an additional edge.

In contrast, the New York exchanges have struggled. Amex's American Commodity Exchange proved a failure and has since been absorbed by Comex, which started a financial futures market in October 1979. But Comex's fortunes in

financial futures have also been disappointing. The New York Mercantile Exchange has for its part not had too good a time with financial futures. The New York Futures Exchange, announced with such a terrific fanfare barely 14 months ago, has now agreed to join forces with the Chicago Board of Trade in an attempt to restore itself to life.

The agreement between NYFE and the Board of Trade, which must still be formally approved by the Chicago Exchange, is perhaps the most interesting development in the financial futures business in this year. It basically involves linking electronically the two exchanges to allow a member of one exchange to execute through a member on the floor of either exchange, trades in financial futures, currencies and metal contracts which have been or may in the future be approved for trading on either exchange. Moreover, the Board of Trade will assume the entire clearing process for trading effected on the floor of the NYFE.

Many members of the Chicago Board of Trade are critical of the agreement. But others see it as giving Chicago an important foothold in New York. It is also seen consistent with the general business in the U.S., which is seeing financial houses and commodity firms increasingly joining forces. This trend was recently highlighted by a number of Wall Street consolidations such as the merger between Salomon Brothers and Paine, followed by the merger of Donaldson, Lufkin Jenrette and AGC International and the merger between Goldman Sachs and J. Aron.

At the same time the agreement is also regarded as an attempt by both the Chicago Board of Trade and the NYFE

to compete against the Chicago Mercantile Exchange's CD contract. Although NYFE was the first exchange this year to trade a CD contract, the Chicago Mercantile Exchange has subsequently taken the lead in this field, also at the expense of the Board of Trade, which has a CD futures contract of its own.

Promising

The agreement will also give the Board of Trade access to the NYFE's proposed futures contract based on an equity index. Indeed so-called equity index futures, which have been proposed for trading by several major U.S. exchanges, are generally regarded as having a promising future. According to Mr Berend "equity futures will provide money managers with the ability to extract the effects of overall market movement from the performance of their portfolios, while providing speculators with an inexpensive way to participate in the stock market."

Despite the difficulty of developing successful financial futures contracts, the exchanges have some 28 new financial futures contracts in the pipeline, including 18 based on various common stock indices, four T-bill contracts, three Eurodollar contracts, a 35-year corporate bond proposed by NYFE and a long-term Treasury bond. But as Mr Berend put it: "Despite the all-or-none record of new product development in the U.S., it is a clear fact that between 1975 and 1979, the gold most of the trading in futures today is in products which were introduced less than a decade ago. The new product development will remain of necessity a vital area of importance to every major futures exchange."

Paul Reiff

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10/10/81

NEW YORK V

Office building boom taken as hopeful sign

O VISITORS New York looks like a boom town. It is hardly possible to walk two blocks in the midtown area of Manhattan without being diverted to some makeshift pavement around a construction site. The situation is not much different in the downtown Wall Street area.

This building boom, which will add 20m square feet of office space in the next five years, is in some respects misleading, however — as are the more extravagant claims of the administration of Mayor Edward Koch, who last month was re-elected for a second term in a landslide victory in which he was the chosen candidate of both the major political parties.

The truth is that although New York's 1975 fiscal crisis is a matter of history, the economy of the city is still in transition from manufacturing to services — a process in which international banking and now the new offshore banking centre will play an important part.

But these forms of transition, inevitable and even desirable though they may be, do not come without pain. A recent report showed that of the 35,000 jobs created in New York since 1976 134,600 were in the borough of Manhattan. The poorer boroughs of Queens, Brooklyn, Staten Island and the Bronx did not even get the crumbs from the table. Nor do these other boroughs forget that between 1960 and 1975, in the slither towards fiscal calamity, New York lost 600,000 jobs.

It goes without saying that the construction boom, apart from offering short-term jobs to labourers who live outside Manhattan, is itself confined to the glamorous parts of the city that visitors visit. At the last count there was just one office building project outside Manhattan.

These basic figures help explain why, despite the Koch landslide, there is still a deep economic and political unease at the heart of this city. It is an anxiety made worse by the fact that several of the city's basic services, notably its police force and its mass transit system, are visibly deteriorating under the burden of years of neglect.

Serious crime last year in New York was up 16.5 per cent. The number of arrests fell by 5.3 per cent. Mass transit, just about everyone, now agrees, is a disaster. Despite a 50 per cent increase in fares in the last year the record of breakdowns, delays and the physical

condition of trains and buses continues to get shockingly worse.

The reason that these facts do not generate more alarm is that New Yorkers have grown used to them and are, therefore, inclined to focus on things which are getting better — the performance of the city's schools, for example, the building boom and the fact that last year, for the first time since the fiscal crisis, the city had a budget surplus. This enabled it to return to the bond markets to borrow money, albeit at premium rates because of the still low grading its bond issues bear.

These items of real progress encourage New Yorkers, egged along by their persuasive and popular Mayor, to believe that the process of change will eventually touch on some of these more basic problems.

Cosmopolitan

The city, moreover, obviously has a lot going for it. The exodus of corporate headquarters during the fiscal crisis has been reversed, more or less. The city is still a wonderful place for tourists, although last year's 17.1m visitor total was down from the record 17.5m in 1979 because of the appreciating dollar. As a cosmopolitan base for the international businessmen needing recourse to the world's most sophisticated financial system it remains without equal.

Business has been encouraged too by a general drop in levels of taxation in the last three years. On a per capita basis taxes now take about 10 per cent of income, down from over 11 per cent, although some of the tax breaks granted to the construction industry are starting to be wiped out under political pressure. There is also the awareness that areas like Madison Avenue between 45th and 60th Streets are now impossibly overbuilt in terms of the provision of transport and other services in the area.

Looking ahead, there are signs that the property boom has started to taper off, with price cuts reported in the residential sector and a sense that even the very tight office market (with a vacancy rate of 2 per cent) is ready for a period of consolidation.

With prime office rents now between \$35 and \$55 per square foot, it is interesting that neither of the two largest deals in the pipeline — the \$1.5bn sale of the World Trade Centre by

the Port Authority and the \$500m asking price by General Motors for its Fifth Avenue tower — has yet produced a bid.

GM's price amounts to \$313.50 per sq ft, a very considerable advance on the \$178 per sq ft Pan Am got for its famous building 10 months ago — although other buildings closer to the GM tower have pierced the \$300 per sq ft barrier.

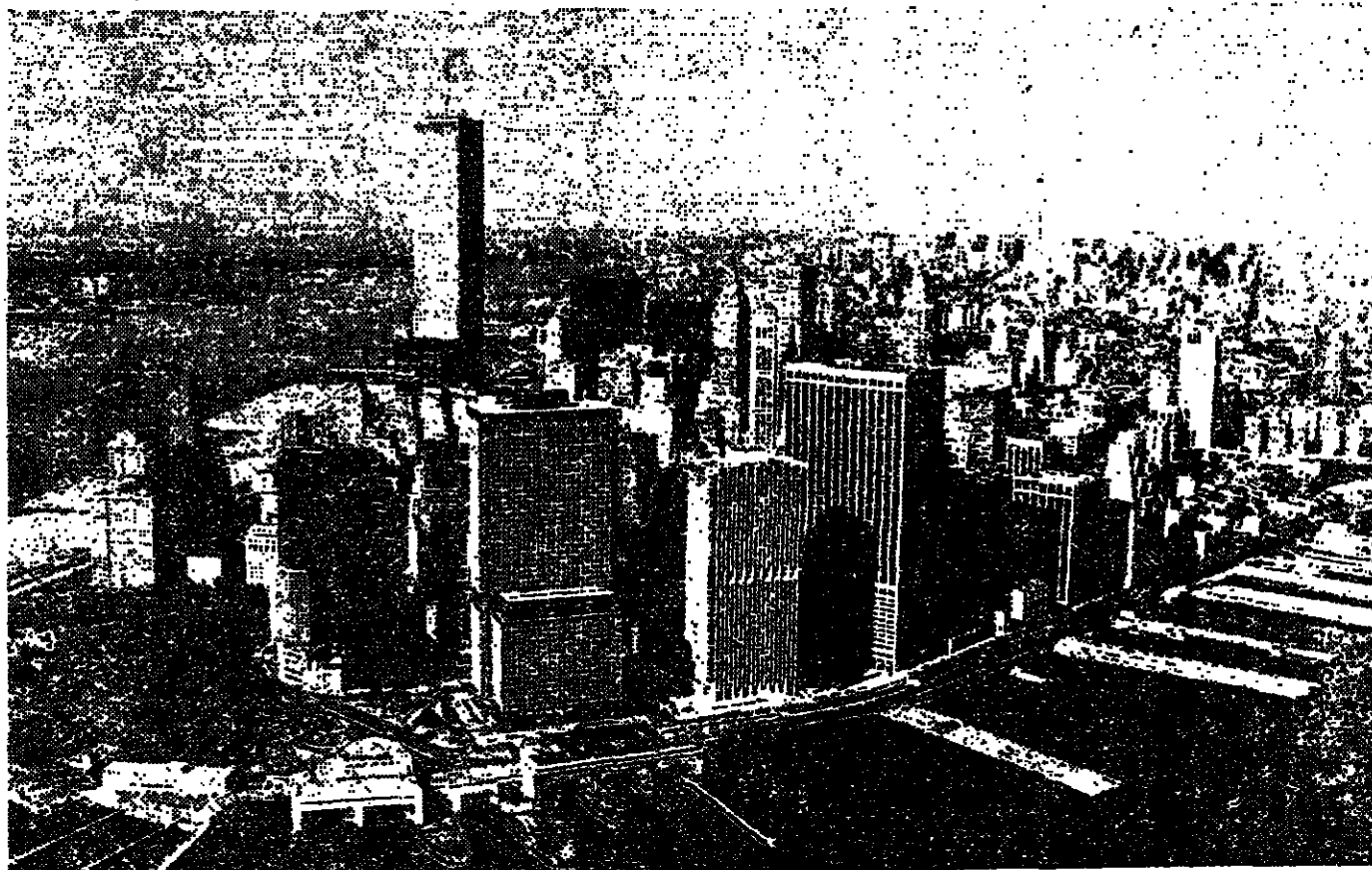
The early arrivals from that 20m sq ft of extra space, coupled with the effects of the national recession, might well be enough to turn a hesitant market.

In broad economic terms the city is now running neck and neck with the national average on price inflation (up 10.2 per cent from October 1980 to October 1981), carrying an unemployment rate of 9.3 per cent compared with the 8 per cent national figure and still struggling to offset the loss of manufacturing jobs in such areas as textiles and light engineering against the gain in services and construction.

These unemployment figures are even worse if account is taken of the shrinkage of the city's population, which the 1980 census put at 7.1m, down from 7.9m a decade earlier.

New York has always been a city of economic contrasts. Nothing that has happened in the last five years suggests that this state of affairs is about to change.

Ian Hargreaves



Lower Manhattan — dominated by the World Trade Centre, up for sale at \$1.5bn

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Financial Surveys in the FT

Between now and the end of the year FT surveys will be examining developments in key financial areas.

Nordic Banking, Finance and Investment

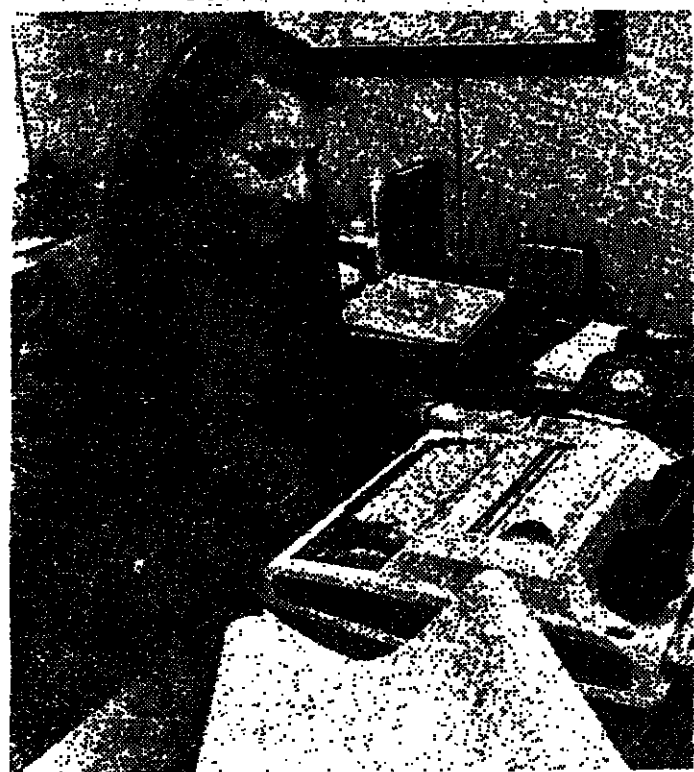
High interest rates have taken over in a traditionally low interest area and foreign borrowing has become a way of life. How are the Nordic countries coping?

Mexico: Banking, Finance and Investment

Mexico's oil wealth has made it a magnet for the international banking community. What strains will the developments place on the economy?

Japanese Investment in Europe

Japan is establishing an increasing number of offshore manufacturing bases. How European countries are responding to these investments.



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THE MARKETING SCENE

BY MICHAEL THOMPSON-NOEL



The great Mars Bar saga

Even more than meets the eye

THERE IS even more to the great Mars Bar story than at first seemed apparent.

The Mars Bar's status as a cult-ingot was established in the FT's Lombard column on November 24.

But there is an extra layer to it all, for it now transpires that UK sales this year of Mars Bars have soared by 30 per cent. Which means that current sales are running at almost 700m bars a year—more than 12m per week—worth almost £100m at RSP.

What is more, from January 1, an even "bigger, better bar" will make its bow when Mars, as part of its golden jubilee celebration, ups the Mars Bar weight from 59 grammes to 68 grammes while keeping the retail selling price at 15p.

As Nicholas Colchester explained in Lombard last week, the Mars Bar is a currency of our time: a basket of staple commodities (cocoa, vegetable fats, milk solids, sugar) that is packaged with the greatest consistency and sold in the form of an ingot.

As such, he wrote, it was a reliable unit of account—certainly more reliable than gold.

What has become additionally clear, from contact with Mars HQ at Slough, and with its advertising agency, is that the brand, Britain's biggest-selling confectionery item, is now

enjoying record volume, even though it has been on sale for well-nigh half a century.

Mars is usually hyper-shy, but marketing director Paul Curtis said this week that Mars itself, which makes great use of econometric analysis, attributes the brand's great leap forward to a classic marketing ploy whose "key parameter" was value.

First, in a bid to restore the brand's platform of value-for-money, the declared weight of the Mars Bar was raised from 53 grammes to 59 grammes last January 1.

Secondly, to punch home the message, it upped the Mars Bar's advertising spend, from £1.38m in the year to September 30 1980, to £2.26m in the following 12 months, according to Media Expenditure Analysis figures.

At £2.26m, which at the Mars Bar retail exchange rate is rendered as MB 15.97m, it outspent rivals like Cadbury's Star Bars, MB 10.3m, and Rowntree's Cabana, MB 10.7m (to say nothing of Rowntree's Yorkie, MB 8.4m)—though not Cadbury's Dairy Milk, MB 15.74m.

Total spending in the chocolate confectionery category in the year to September 30 1981 was £45m (MB 300m), against £30.6m a year earlier—a significant advance, probably Mars Bar-led, of MB 96m, which

underlines the furious tussle in this market.

Without trying to be reticent, Mr Curtis admits that the great cull-ingot has left Mars "very satisfied at the profit level."

The Mars Bar agency for the full, half-century has been D'Arcy-MacManus and Masius, whose chairman, David Lee, says: "The bigger bar provided us with a means of reinforcing the basic qualities of the brand. It is far better to give consumers more for their money than to charge less for the same." (Masius handles numerous other Mars brands, too).

Moreover, when you improve the product, you must tell consumers about it. Nationwide Building Society (another Masius client) would not have improved its recent performance in the way it has if it had not heavily advertised its new investment schemes.

At face value, says Mr Lee, such a view could be regarded as simplistic, since it seems to belittle the role of "creativity" in advertising.

However, he says many successful advertisers seem to adhere to the "straightforward approach," and while it is doubtful whether the advertising of companies like Mars, Procter and Gamble, Pedigree Petfoods or Lever Brothers would win many creative awards, "there must be many companies who would willingly

swap their advertising trophies for the sales successes these companies achieve."

He says the common feature of this type of advertising is relentless emphasis on product value.

Mr Lee reckons that value means a combination of product quality, price, and advertising. "The product benefits that the consumer perceives are linked with the advertising, providing it is strongly branded. Skol Lager (owned and distributed by Allied Breweries) is a case in point.

"It is a standard lager, sold at a standard price, the only added ingredient being the Skolers campaign. Skolers has increased Skol's share in an intensely competitive market by a substantial amount, whereas previously the brand was in decline."

The campaign, costing around £3.5m, emphasises a friendly pub atmosphere and has increased throughput per tap by approximately a third in three years. Despite a very sticky market, Allied increased its beer profit to £34.7m, at the half-way stage, as revealed on Tuesday.

Other Masius clients include Beecham, Colgate, the Co-Op, Harveys, of Bristol, Laker, McDonald's, Mobil, Pedigree, RHM, Talbot and Weetabix.

Masius's total billing this year will be £88m—or rather, MB 587m.

Regional dailies in 'long-term decline'

THE REGIONAL daily Press in Britain is in long-term decline. In constant 1980 terms, combined revenues of regional daily newspapers could be more than a tenth—perhaps nearly 30 per cent—lower in 1985 than in 1980.

Their main competitive pressure, the growth of free sheets, (give-away publications) whose revenues in current prices could be as high as £180m annually by 1984.

These are the main forecasts in a study of the UK regional daily Press, with special emphasis on evening newspapers, published by Admap today.

Its author is Harold Lind, formerly director of research at the Advertising Association in London, and now a consultant.

Other forecasts: ● 1981 will be worse for regional dailies than last year, though recovery should begin by late-1982. By the end of 1984, however, the economic background will have worsened, and 1985 will be a year of "severe depression" for revenues.

● Circulations of paid-for regional daily papers will fall more heavily over the next few years than at any time in the past 40.

On an indexed basis (1980=100), he expects total UK advertising revenue to fall to between 95 and 99 in 1982; to recover to between 100 and 105 in 1983; and to fall away again, to between 91 and 94, in 1985.

For the regional dailies, his forecasts are that indexed revenue (1980=100) will fall to between 92 and 96 in 1982; to recover to between 95 and 104 in 1983; and fall to between 73 and 89 in 1985.

"After 1985," said Mr Lind yesterday, "all manner of complications on the electronic media front, notably the progress of Channel Four, start to disrupt the calculations."

MARKETING SOCIETY CONFERENCE

Winners and losers

BY WINSTON FLETCHER

IT WOULD have been a pleasure to report that last week's Marketing Society conference in London was the biggest and best ever. Yet while it was the former, it was certainly not the latter.

Perhaps the sense of disappointment was inspired by the performance of two of the leading guest speakers, Peter Jay, chairman of TV-AM, and Delta O'Connell, a marketing adviser to the Minister of Agriculture. Judging the sophistication of an audience is always tricky, and neither succeeded.

Which was a pity, because Prof. Hywel Jones, of the Henley Centre, who had been invited back to open the conference for a second year, had launched the day splendidly.

His speech was provocative, amusing stuff. However, lest any of the 600 delegates complain that the speech was in any sense lightweight he provided each with an 80-page report positively bulging with data, formulae and appendices.

As usual, the conference was devoted to an artificial and rather gauche theme, this year's motif being based on chess.

However, Prof. Jones, who loves a good analogy, argued convincingly that a far better model of competitive reality would have been seven card stud.

Stretching the comparison a little painfully, he went on to liken Britain's economy in 1981 to a poor deal with even worse cards to come.

His message was all too clear. Even with the poorest cards, good players manage to win: even in the hardest times, good managers win the play.

It was a thesis adopted initially by Mr Jay. "The great alibi," he said, "the great excuse of bad business managers, is to tie their fortunes to national trends."

Unhappily, that was the most profound thought Mr Jay proffered to his initially attentive listeners. As chairman of TV-AM, he might have been expected to address himself to the

controversy concerning the likely number of viewers he hopes will tune-in. (Prof. Harry Henry, it is widely known, has predicted a total UK breakfast-time television audience not much larger than that of Channel TV).

Mr Jay might, on the other hand, have shared with the Marketing Society his ideas on programme planning, on the differences between television and the Press as morning news.

patently they work wonderfully Turkey-grower Bernard Matthews, in turn, is an entrepreneurial risk-taker.

His development of turkey derivatives—Turkey-burger turkey—has even gained 25 per cent of his company turnover is now in whole bird has been ingenious and imaginative, while his ability to persuade housewives to try his strange products, through packaging and advertising, has been exemplary salesmanship.

Housewives now buy over 750,000 of Mr Matthews's turkey products weekly—sales which have been achieved, one might bet, without the aid of steric planning of the sort advocated at the start of the afternoon session by Ms Delta O'Connell.

Grossly underestimating the experience of her audience, she treated them to a sixth-for lecture on the role of planning in industry while managing, at the same time, to twine clichés into a tangled skein of inherently contradictory arguments in favour of planning she was promulgating; a simplistically.

It was with relief, therefore, that delegates turned their attention to the two final dissertations of the day, which came from more practising marketers: Charles Auld, managing director of Spillers Foods, and Michael Baulk, managing director of advertising agency Ogilvy & Mather.

Mr Auld, whose speech was the only one of the conference to deal with a particular precise problem, investigated in depth the consequences for the retail trade of bar-coding an laser scanning.

"I cannot find any one aspect of my business which will not to a greater or lesser degree, be affected by the operation of a manipulation of scanning data," he said, before cautiously offering some hypotheses as to why such aspects might be.

Winston Fletcher is managing director of Fletcher Shatto Delaney.

media; on why TV-AM rather than its competitors won the franchise; on any number of interesting and relevant subjects.

Instead, he expounded at length on the unimagined and unimagined organisational structure of his new company, and upon its headquarters in Camden Town. Rarely have I seen an eager audience so deflated, so quickly.

By the time Barratt Developments' sales and marketing director, John Swanson, reached the lectern, the audience was apoplectic. Nor was Mr Swanson's flamboyant style enough to awaken them, which was a pity, because his content was unusually interesting.

Barratt's innovative and dynamic marketing approach is that of the inspired amateur: its oak tree symbol, its famous helicopter, make little sense in terms of conventionally logical communications strategy. Yet

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Interlink goes, Lopex denies retrenchment

INTERLINK has disappeared from the London agency scene, its major accounts being consolidated into Kirkwood's. Lopex, the parent company, describes the move as "rationalisation" and denies it is retreating.

Clients said Lopex deputy group chief executive John Castle, increasingly preferred to deal with "bigger units."

The move, he said, would give Kirkwood consolidated 1982 billings of around £18m.

Lane Advertising, also part of Lopex, gains some of Interlink's specialist accounts, and forecasts 1982 billings in excess of £5m.

But Interlink recently lost group and personal, and the Lopex move reflects the pressures on many UK agencies

—particularly those caught in the middle between the international networks at the top, and the aggressive breakaways and independents at present making almost all the running.

● THERE ARE four, not two, publicly-quoted UK advertising agencies (this page last week). The others, in addition to Geers Gross and Saatchi & Saatchi,

are the Brunning Group and Harrison Cowley (Holdings).

● ALLEN THOMAS, creative director at Davidson Pearce, has been appointed vice-chairman.

● PTLPS MAJOR APPLICATIONS is planning a £3m campaign via Ogilvy & Mather over the next 12 months, including a £1m push for its micro-wave ovens.

HOW ARE THE MIGHTY RISEN.

Growth rating 1966-1981	%
1. Rascal	+5569
2. Ladbroke	+3592
3. Ultramar	+3588
4. Electronic Rentals	+3579
5. Hanson Trust	+3281
6. Trafalgar House	+2921
7. Electromponents	+2854
8. BTR	+2111
9. Tricentrol	+1762
10. De La Rue	+1269
11. GEC	+1181
12. Northern Foods	+1105

Research by Evidential Services

In the table above, you can see the twelve fastest-growing companies of the last 15 years.

But where did they figure in Management Today's equivalent table back in 1966?

With the exception of GEC, the answer is: nowhere. Eleven of the twelve never even made the top 100.

A mercurial performance by all of them, then. Yet the figures will have come as little surprise to regular readers of Management Today.

Every month, we look long and hard at the progress of Britain's major companies.

We investigate both the successes and failures. We report on what lessons can be learnt from the past, and what the future may hold. We investigate new management techniques, fresh solutions to die-hard problems, indeed every aspect of British management.

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146,000 senior UK businessmen read Management Today every month.

A recent survey showed that 41% of our circulation went to full board members.

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All of which should bring you to the following conclusion:

If you want to talk to the people who influence British business, Management Today is the ideal publication in which to place your advertisement.

Higher readership than any other U.K. business magazine amongst businessmen...

	Readership	Penetration
Management Today	146,000	17.1
Economist	70,000	8.3
The Director	41,000	4.8
Chief Executive	21,000	2.4

...And even some of the national newspapers.

	Readership	Penetration
Financial Times	167,000	19.7
Management Today	146,000	17.1
Times	104,000	12.2
Guardian	84,000	9.9

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Thursday December 3 1981

Some questions
unanswered

THE MOST telling, if not the most eloquent comment on the Chancellor's expenditure statement yesterday was heard not in the House of Commons, but in the financial markets. They did not react at all.

To be sure, the details had been pretty comprehensively leaked, in the modern fashion, but the leaks themselves caused little excitement, for effectively there is no new policy either to frighten or to embolden the markets. Under the extreme political pressure, the Government has taken advantage of some unexpected buoyancy in revenue to yield a little to the pressures from the spending departments. As a result, the financial picture remains virtually unchanged.

Assessment

This means that the Chancellor hopes to achieve his targets for public sector borrowing for two successive years, marked improvement on earlier years. But it remains an open question how far next budgeting is a substitute for an economic strategy.

The Treasury's economic assessment, issued at the same time, seems to assume that the stated monetary targets will be missed yet again this year, and displays some insouciance about the monetary prospect for next year; most of the discussion is concentrated on the exchange rate—projected unchanged on its weighted average from last month.

This could be read as a deeply significant change in official thinking, but it is not reflected in recent events in the markets. The authorities seem to have been much more concerned to stabilise interest rates than to stabilise either monetary growth or the exchange rate. If a new policy is indeed labouring to be born, we still await its delivery.

The things which the Government has decided, then, are a great deal less important than the things which remain to be decided; but the decisions, so far as they go, seem largely sensible and reasonably credible. The Treasury's evident defeat on defence costs seems unfortunate, but the decision to allow for a major increase in employment expenditure is entirely understandable. The level of unemployment is now so high, and the potential social consequences so grave that a programme of this kind would be essential even in a rapidly expanding economy, let alone a

stagnant one. The cost has fallen where it can best be borne—on the employed as well as on the unemployed, whose real benefit is cut, but by less than real earnings.

The two other main "increases"—about £1.3bn each for local authority expenditure ceilings and external finance for the nationalised industries—are simply concessions to reality. The previous financial ceilings would certainly have been broken; the new ones may be achievable. This is better than wishful planning.

The offsetting "cuts" are equally deceptive—they are in fact increased charges, a familiar pattern. Health service charges, which actually cover about a third of prescriptions, are a contentious issue; they may reduce some frivolous calls on the service, but they may also deter necessary ones, and there is some suspicion that they lead to over-prescribing. Given the safeguards for the needy, the issue is of fact rather than of ethics, though it is unlikely to be debated in these terms.

On the other hand the rise in local authority rents to about the same level as in 1974-75 simply completes an overdue catching-up process. From now on these rents, like tax bands and national insurance benefits, should, in the normal course of events, be indexed. The fact that rates will again have to rise quite sharply in real terms, even if services are cut, is regrettable, but may be defended as a necessary evil if local authority spending is indeed to be checked. The electoral whip stings.

Recovery

Will the total cash constraints work? The assumption that public sector pay increases will be held to 4 per cent may seem unrealistic. To offset this, however, there is a sharply increased contingency reserve, and no credit is taken in the published totals for economy in debt service through indexation and asset sales, which have already made a noticeable contribution. The market's calm is here a good sign.

A serviceable vehicle, then; but where is the horse? Until the government answers the questions which are begged about the nature of its financial strategy and about how it intends to deploy the revenue which will accrue from future economic recovery—we remain in a pragmatic no-man's land.

Europe's security
at stake

EUROPEANS are playing with fire when they give an impression of half-heartedness about their own defence and, especially, about the Nato decision to deploy more powerful Theatre Nuclear Forces (TNF) provided no limiting agreement is reached with Moscow.

Mr Arthur Burns, the U.S. ambassador in Bonn—by no stretch of the imagination a wild man of the Reagan team, but a former central banker—did not mince words when he told a German audience this week that U.S. troops would not stay in Europe if they were not welcome. His warning was primarily addressed to the Germans and, first of all, to the peace movement there with its neutralist and unilateralist overtones. But the rest of Europe would do well to listen too.

Priorities

The German Government has at least stood by the Nato proposal for TNF. Herr Helmut Schmidt, the Chancellor, made that plain to the Soviet leader, Mr Leonid Brezhnev, in Bonn last month. But some leading figures in the Chancellor's party are prevaricating, and so are the Dutch and Belgian authorities. Half-heartedness about Nato does not end there: few European members of the alliance are living up to the undertaking to increase defence spending by 3 per cent annually.

In a phase of high unemployment and economic stagnation, European Governments have good reason to examine their priorities case by case. But from Washington they are seen to be shilly-shallying. Though there is an element of over-simplification in that view, Europeans ignore it at their peril.

Not that the fault lies with the Europeans alone. Even before the election of President Reagan the U.S. often failed to give the clear lead to be expected from the power upon which Nato is founded. President Jimmy Carter's about turn, first for, then against, the neutron bomb, is the classic instance. But also since Mr Reagan took over Washington has not always spoken with a clear voice. In particular, the President's thoughts about a

nuclear war confined to Europe did not help. Some of the damage has since been repaired by the President's clear statement of aims in the TNF talks at Geneva. His espousal of the "zero option," meaning no deployment of the new American weapons and the dismantling of their Soviet equivalents did, at least, give a lead.

European Governments, too, have been struggling for means to achieve greater consistency. The German-Italian plan for consultations on security matters within the European Community was one result. Now the French have floated off the idea of breaking new life into the somewhat shadowy Western European Union.

The idea has its attractions since WEU encompasses the original Six plus Britain—all of them members of Nato. It avoids the complications that would arise if security were treated within the European Community which also embraces neutral Ireland and anti-Nato Greece.

Not only for that reason does the French proposal have its attractions. The text of the WEU treaty firmly attaches the organisation to Nato. That is desirable in itself. Moreover, it is further evidence that, under President Mitterrand, and in spite of the inclusion of the Communists in his Government, France is not, once again, drawing away from Nato, Gaullist fashion.

The danger of Europe and America drifting apart not only has a military aspect. Europe's economic difficulties have also contributed. The constant friction about European steel exports to the U.S. is only one instance. There are others. In its own interests Europe must rise to both the economic and the military challenge. The reasons for getting its budgets and industries in order again hardly require rehearsal. Neither should the reasons for arriving at an unequivocal defence policy as a strong partner within Nato. Mr Claude Cheysson, the French Foreign Minister, hit the nail on the head when he said that the thought of Europe able to defend itself alone was an idle dream. Nothing needs to be added to that.

YESTERDAY the Chancellor announced a set of decisions which in any other country would be announced not as a mini-budget, nor an emergency Budget, nor a special package, but as quite simply the Budget for the financial year 1982-83. Expenditure for 1982-83 is put at £115bn compared with an original estimate of £105bn for 1981-82 and a likely outcome of £107bn. It is the changes from one year to the next which matter—and not cuts or increases from hypothetical levels for future years which existed only in documents.

No direct estimate is given either of revenue or of National Debt interest which lies outside the "planning total" for public expenditure. But the official forecasts accompanying the Chancellor's statement, after a little arithmetic that the Treasury is expecting the Public Sector Borrowing Requirement (PSBR) to fall from £10.4bn this year to £9bn next year. This last figure is subject to an average error of £3bn in either direction.

Next year's PSBR is calculated on the forecasting assumption that tax thresholds are adjusted for inflation on Rooker-Wise lines, and so too are specific duties on drink, tobacco and alcohol (which means that they rise by 12 per cent), but that otherwise there are no net tax changes.

In discussing the trend of expenditure, it is important to compare like with like, i.e. next year's estimate for public expenditure against the estimate originally made for this year. This shows an increase of nearly 10 per cent, roughly in line with the rate of inflation expected between the two financial years.

Indeed the increases are understated because of the bad habit

Equivalent to about
1 per cent on
the base rate

of treating the National Insurance contribution increase as negative expenditure rather than as a tax increase, equivalent for most people to about 1 per cent on the base rate. Higher charges for Health Service items are best regarded as increases in prices charged for public services. They are clearly different from straightforward reductions in expenditure; and to treat them as spending cuts is misleading.

What has happened on this occasion is that certain spending items—above all defence, local authority expenditure, nationalised industries, and expenditure on jobs and training—have been allowed to rise more than originally expected. This has partly counter-balanced by extra charges and some genuine "cuts" elsewhere leading in all probability to a moderate real increase in expenditure in



Sir Geoffrey Howe

1982-83, after allowing for inflation.

In a rational world, yesterday's statement would be treated as a Green Paper (ie provisional budget) as the Armstrong Report recommended. There would then be a three-stage discussion. The first would be: is the borrowing figure for next year too high, too low or about right? Secondly is it being struck around the right level of public expenditure? Even if the answer is "yes," there is still the third question: should any changes be made in the mix of spending and tax plans by which the totals are reached?

The projected PSBR of £9bn for 1982-83 is almost exactly in line with that envisaged in the Medium Term Financial Strategy (MTFS) and represents a drop from 4 per cent of GDP at current market prices in 1981-82 to just over 3 per cent in 1982-83. Is such a drop either realistic or sensible? It is difficult to answer such questions without a realistic statement of what that strategy is, and the role of the PSBR, monetary aggregates and interest rates and exchange rates in achieving it. The fact that the strategy is geared to Sterling M3 is just not credible with the admission that for the second year running the upper limit of the target range for that aggregate will be heavily breached.

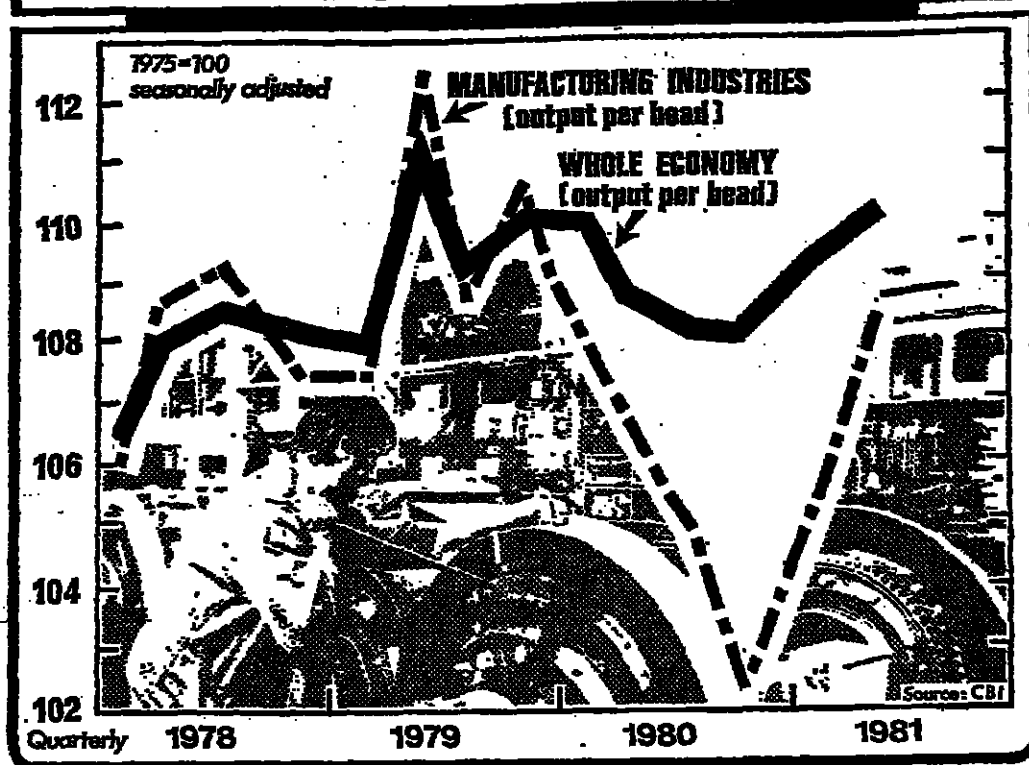
Meanwhile the best clue both to the strategy and to the problems it will encounter is provided in the "Industry Act" forecasts and the Treasury's accompanying comments. Real GDP, which has fallen by 5 per cent since 1979, is held to have touched bottom in the first half of 1981, to rise by 1 per cent in the second half of this

ECONOMIC VIEWPOINT

Still in need of a strategy

By Samuel Brittan

Movement of Productivity



Source: CBI

year and then to recover by 1 per cent in the course of 1982. Manufacturing output, which has had a much steeper fall, is expected to have a somewhat larger recovery.

The notable feature of the Treasury's forecast is that none of the modest recovery in output is expected to come from consumer spending. Real personal disposable income rose by the fantastic total of 17 per cent between 1977 and 1980. This could be neither afforded

second half of 1980 and the first half of 1981. The mere change from de-stocking to very tight accumulation is expected to add 21 per cent to real GDP next year.

A much more modest, but still positive contribution is expected from private fixed investment. But as Dr Johnson might have said, the remarkable thing is not that it is modest, but that there should be a chance of it taking place at all, given the very severe recession and very

growth of earnings. Indeed the CBI Databank has just reported a concentration of settlements in the last few weeks in the 5 to 7 per cent range, compared with 7 to 9 per cent in the period January to August.

Moreover, American interest rates have fallen and sterling has edged upwards since most of the work was done on the official forecasts. Thus for once the forecast of inflation coming down to 10 per cent by the end of 1982 may prove too pessimistic. (I believe I have a few small bets outstanding on single figures being achieved.)

But the biggest possible source of error is in my view on the productivity front. The CBI has projected upwards the dotted line for manufacturing shown in the chart and expects a rise in manufacturing output per head of 10 per cent between the end of 1980 and the end of 1981. Admittedly, manufacturing is only about a third of the economy. But if anything remotely like this improvement continues, accompanied by a modest rise in service productivity, then a major inconsistency will be revealed in the whole official picture for 1982.

For according to what the Chancellor told the House of Commons, the rise in unemployment should level off and even possibly go into reverse by the end of the 1982 financial year. It is not possible for this to be true, for productivity to rise rapidly, and for output to edge upwards by only 1 per cent at the same time. Of course, if unemployed young people are driven off the streets by Alsatian dogs into so-called training schemes where they produce very little, then the

conundrum will be resolved by a statistical slowing down in average national productivity. But I do not think that Sir Geoffrey Howe or his economic advisers want a solution along such lines, however much it might appeal to constituency militants.

By far the best resolution would be for inflation to decelerate much faster and output to rise much more. In that case the estimated rise in money-GDP of 11 per cent will be achieved with more real growth and less inflation.

But there are limits to how rapidly inflation can fall below the accustomed levels of the past decade in an economy with the institutional rigidities of the British one. The Medium Term Financial Strategy is best regarded as a set of long-term guidelines for total spending or money-GDP. An unexpected but welcome upward shift in productivity might constitute a valid case for a modest upward adjustment in money-GDP.

The very worst way of injecting a little extra spending power would be to reduce the basic rate of income tax. It is the least cost-effective release valve in terms of jobs, and the method with the highest inflationary risk. Nor, at the risk of teasing my grandmother how to suck eggs, do I think that it has the political sex appeal that it did when Mrs Thatcher entered the House of Commons, and Chancellors would announce "a penny off the income tax" to a burst of waving Order Papers. But the stimulus to public sector investment, beloved by Social Democrats, is just about as ineffective.

The case for abolishing the National Insurance surcharge has also become much weaker with the improvement in profit margins. The rational choice

Nudge people into
pricing themselves
into work

lies, in my view, between reductions in indirect taxes, which would reduce inflationary expectations and affect the crucial 1982-83 wage round favourably, and "Levy" type measures to subsidise jobs for the long-term unemployed in either the private or public sector.

The Walters scheme for school-leavers is one small step in this direction. Much more can and should be done to nudge people into pricing themselves into work and perhaps topping up the market wage for those of low skills and earning power.

But none of these relaxations can be responsibly undertaken until the MTFS is reassessed and reaffirmed and any change put in its context. Every headline about "Victory for the Wets" is so many thousand jobs down the drain.

Men & Matters

Going for broker

As if the pulling-power of a prospective partnership at Cazeneuve were in any doubt, the distinguished City stockbroker firm has recruited Barry McFadzean from the other side of the world, where he was a director of Australian Bank until he resigned recently for personal reasons.

Cazeneuve tends to be discreet of the world, where he was an internal matters, but I gather that McFadzean will be concentrating on corporate finance work—an area in which the departure of N. M. Rothschild of Michael Richardson must be reckoned to have left a sizeable gap.

The new man brings to

Takenhouse Yard the requisite strain of blue blood. He is the son of Lord (William) McFadzean, chairman and later president of BICC, and director of the Midland Bank. Like his father, Barry McFadzean trained as an accountant before

he moved over to merchant banking. He was with Morgan Grenfell for eight years, and then took up an executive directorship with Warburg in 1975. He married his Australian wife Julia in 1968, and 10 years later the couple went out to Sydney when the Australian Bank became the first fully licensed new bank to open its doors under in 50 years.

There remains, of course, one hurdle yet to be cleared. As Sir Kenneth Berrill discovered when he moved to Vickers last year, the Stock Exchange is a stickler for formalities, and the immediate date prospect for McFadzean is one of studying to pass its membership examinations.

Self-styled
Self-effacement was never Brian Marber's strongest suit in his days as the City's artist-in-chief at Simon and Coates. Marber now runs his own research outfit, which is wired into the Reuters system. His choice of four-letter call sign—"Gurr."—

Good offices
Recession? What recession? A City employment agency in Bow Lane has been offering £7,250 for a personal assistant to organise grouse shoots and social events for partners.

Wat next?
History suggests that Sir John Grogan, Conservative leader of Kent County Council, should pursue with a touch more caution his spirited campaign for the replacement of the rates system with a poll tax.

It was a similar proposal, after several decades of economic discontent, that started the Peasants' Revolt exactly 600 years ago.

Not only that. The 1381 uprising began in Kent under Wat Tyler's leadership. The

Kentishmen entered London, massacred some foreign traders, and forced the surrender of the Tower.

Tyler was killed—but so were the two men held responsible for the poll tax idea: Archbishop Simon of Sudbury and Sir Robert Hales.

Kent council's economies have already earned Sir John such titles as Surgeon Grogan and Grogue the Scrooge. Time, perhaps, to proceed with care.

Stout partisans

Much froth over the stout in the south-west of Ireland, where debate in the pubs has long turned on the relative merits of Guinness and the local Murphy's brew.

Murphy's of Cork reported losses last year of £1600,000 and the board wanted to merge its tipple with that of Canadian-owned rivals and neighbours Beamish and Crawford.

Local partisans who form the bulk of Murphy's shareholders created a fuss, and B and C have called off the merger talks. Murphy's chairman, Bill McDonogh, says the only alternative is for the shareholders themselves to put up more equity.

Cork's veteran bibbers hope he has more luck than they have had over the years in their attempts to weede a few bob out of the men behind the bars.

Ballpark figures

For the man who has everything—that special Christmas present. A baseball team.

A baseball team? Indeed, they may be on the expensive side, but at least buying a U.S. major league franchise is not as philanthropic as buying your way on to the Board of a British football club—where the old adage runs "the best way to make a small fortune in football is to start off with a large one."

Some pretty hard-headed business interests have been pitching sizeable amounts of cash at vulnerable franchises over the last few months. This year, the two Chicago clubs, the White Sox and the Cubs, have each gone for around \$30m to Jerry Reinsdorf and partners and the Tribune Company respectively, while the sale of the Philadelphia Phillies to a Taft Broadcasting-led consortium in October set a new record price of \$30.2m.

Even that last hefty sum may have been on the low side, according to a U.S. outfit called National Economic Research Associates, which has produced a price list for the major league teams based on an analysis of factors such as population, per capita income, competing franchises and national television revenue. The Phillies, reckons NERA, are worth more like \$35.3m—at that price the dearest item on its list after the \$36.2m Detroit Tigers.

Close behind follow the Boston Red Sox at \$34.3m, the Houston Astros at \$32.3m, and the Texas Rangers at \$31m. The New York Yankees stand at \$24.3m while down in the bargain basement are two West Coast sides, the San Francisco Giants at \$19m, and the Oakland As at \$18.6m. The Atlanta Braves, bought by broadcasting tycoon Ted Turner for \$12m in 1976, are now rated by NERA at \$29.2m, while the Seattle Mariners, where a 92 per cent share change hands at \$13m this year, sound a snip against the near valuation of \$27.4m.

Matched pair

Overheard in Harrod's: "Her divorce came through last week, you know. She's getting the house, the Mercedes, and £15,000 a year." "Well, she certainly picked the right man to be incompatible with."

Observer

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Write to: The Hon. Treasurer, The Rt. Hon. Lord Mayhew-King, Help the Aged, Room FTSL, FREEPOST 30, London W1E 7JF



MUBARAK TIGHTENS HIS GRIP

A new style for Egypt

By Anthony McDermott in Cairo

"IN CONCLUSION, I wish to say that I will not make a promise that I cannot fulfil." These are plucky, even foolhardy, words for any politician to utter and almost doubly so from an Egyptian president.

But President Hosni Mubarak, Egypt's new president, managed to make them sound reasonably convincing in his first major policy speech. He is fully aware of the penalties for failure as it becomes clear how close Egypt came to a revolution this autumn. Such an upheaval would have brought a strict and unforgiving Islamic government to power and transformed the balance of power in the Middle East.

Egypt is still tense and Mr Mubarak has moved firmly to restore order and uncover as much as possible about the wider plot that lay behind the assassination of President Anwar Sadat. But he has also been careful to capitalise on a variety of factors.

Egypt did not crow over the fiasco of the Arab summit

at home and abroad, which so far are working in his favour.

First, there is his workmanlike style, which is far different from that of his predecessor, Mr Sadat. He tended to stud his speeches with echoing words such as "Rakha" (prosperity) and "Salam" (peace), so often that they began to lose any real meaning with the audience.

Second, by meeting members of the official opposition parties and releasing a first batch of 31 political detainees he has created an atmosphere in which he has at least for this period of honeymoon and goodwill a broad range of political support. Among those released are Mr Fawzi Serageldin, historical leader of the now dissolved neo-Wafd Party, Dr Hilmi Murad, the deputy leader of the main opposition socialist Labour Party, and Mr. Muhammad Hasanein Heykal, the foremost Arab journalist and long-standing confidant of Nasser.

Third, abroad, he has halted the abuse of other Arab countries and leaders in the media. At the same time, he has

insisted that any return to the Arab fold will not be at the expense of Egypt's peace treaty with Israel.

The new Egyptian style has been most apparent in reactions to the fiasco of the Arab summit in Fez. Egypt has not crowded over the Arabs' failure to come to any agreement over the Fahd peace plan—regarded here as impractical but a step in the same direction of recognition of Israel.

Rather, Mr Mubarak has quietly made the point that, in Egypt's view, both the bilateral agreements with Israel and the attempts to obtain some sort of autonomy for the Palestinians on the West Bank and on the Gaza strip are far more positive and practical than anything proposed by any other Arab state.

But Mr Mubarak's main priority remains the suppression of Islamic extremism. Initially, President Sadat's assassination was presented merely as the work of an isolated group of four men, not all of whom were serving soldiers. It was led by Lieutenant Khaled Islambouli of the Artillery Corps. His trial and that of others implicated in the assassination squad is now under way.

In fact, the plot turned out to have broad ramifications. Eight other officers and men from other units were found to have been involved as members of a civilian organisation, called Jihad (Holy War), led by a Cairo engineer named Mr Mohammed Abdel-Salam Farag, who is now also on trial.

What has also emerged is that, besides the assassination squad and its Jihad connection, there was another linked organisation, headed by an officer called Aboudd Al-Zumr with connections with military intelligence. The planning seems to have been fairly comprehensive and the aim is alleged to have been not just the assassination of President Sadat, but also, by blowing up the main stand at the military parade, the elimination of the whole political, military and security elite of the country.

Has this threat, if it ever really existed, subsided? Tight security is still evident. There are more sand-bagged positions around embassies, banks, police and security stations than before.

At night, cars are stopped and boots and identification papers



Lt. Islambouli brandishes a copy of the Koran during the Sadat murder trial.

examined. In Cairo youthful plainclothesmen carrying Kalashnikovs lurk outside hotels in the shrubberies—an innovation since October 6 which has given parts of the city a security appearance similar to Damascus.

It appears that security is under control, but the future tactics of the Islamic extremists remain unknown. Ever since the establishment of the Muslim Brotherhood in Egypt by Hassan Al-Banna in 1928, there has been a distinct pattern in their activities and those of their more extreme branches. When in favour, they have even supplied Cabinet ministers. But, whenever they have exceeded the limits permitted by the Government and been suppressed, they have resorted to violence.

In October 1954, for example, they failed to kill President Nasser in public in Alexandria, and another plot against the Government was uncovered in 1955.

The revival of the Brothers came in the wake of the devastating defeat by Israel in the 1967 war. Sadat succeeded Nasser in 1970 and saw them as natural allies against the Nasserites and the Communists. The Brothers continued to gain strength, especially in the universities, not only because they saw Sadat as a protector of their cause, but also because of the social disruption caused by Westernisation, the growing global strength of the Arabs through oil wealth, and above all, Ayatollah Khomeini's revolution in Iran.

It is now an open secret that Mr Sadat was being pressed to move against the Muslim fanatics sooner than he did. When the purge began, though, he confused the issue by arresting Captains and political opponents as well. "The people speak a different language from their politicians."

Their own language is written in letters of red," wrote Al-Banna in 1945. The Muslim extremists, echoing these words, reacted with traditional means—assassination.

Leaving the security problems aside, Mr Mubarak is faced with a considerable task. He has recognised the danger areas, but set out his intentions clearly.

"Our aim," he said, "should be to serve the interest of the masses... to set up a society of purity, and justice, and not a society of privileges and class differences and exploitation."

In the short term, there is enough money to ensure food and clothing for the Egyptian people, even though income from the main earners—oil, workers' remittances, tourism, Suez Canal dues and cotton—is rising far more slowly than in recent years. A balance of pay-

ments deficit is forecast for 1981-82 of \$500m, compared with a \$1.5bn surplus in 1980. This year these five main earners could produce over \$8bn and there are another \$700m in reserve. The \$800m set aside for long-term nuclear development could be used for other purposes, and the Egyptian General Petroleum Corporation has another \$1bn in bank deposits. But food imports, which account for more than half of all imports, are rising by 25 per cent a year, and totalled \$4.4bn in 1980.

In the long term, however, the surplus is slim for the needed reforms that Mr Mubarak has in mind. These include "productive development projects," housing, the reform of the public sector, and projects which would lure jobs from the Arabian peninsula to the skilled labour which Egypt so badly needs.

A key area in which the new President wants reforms is subsidies, so that they "go to those who really deserve them and not to any other group." A detailed study by USAID in 1979 showed that food and energy subsidies were even then costing \$2.2bn (about \$2.5bn). The intentions, dating back to the 1950s, were honest, but this same report, backed by many statistics, showed that "food and energy subsidies are highly skewed toward the urban population and within this population toward higher income levels."

At the same time, an urgent task is to develop Mr Mubarak's own political constituency. For Mr Mubarak, if he is to survive, has to capture the allegiance of ordinary people. Both Nasser and Sadat discovered that in Egypt popular affection tends to run in cycles. But unlike Nasser, Mr Sadat never quite established a place in the hearts of Egyptian people as a ruler who identified himself directly with them.

Boarding the Royal yacht Mahmoudia, near Alexandria, on his way to exile in 1952, King Farouk remarked to General Mohammed Neguib, Egypt's first President: "Your task will be difficult. It isn't easy, you know, to govern Egypt." The circumstances under which the fourth President took over have made this all too apparent.

Lombard

A Geneva ritual to rival Vienna's

By Nicholas Colchester

THE FIRST night of "Theatre Nuclear Forces," the latest disarmament show, has passed off well in Geneva and its run promises to be a long one. Seasoned talk-goers are already wondering whether TNF will rival "Mutual and Balanced Force Reductions," a smaller budget production which, with several cast changes, has been part of the Vienna scene for the last eight years.

The plot of TNF contains many of the same classic elements which assured MBFR such a run. There is the same inflexible Geographic Situation—Russia is close to Western Europe, America is not. There is the Data Question—what nuclear weapons has Russia really got? There will be the pivotal Disparity about the claimed Disparity. There will be the cynicism about Verification involving National Technical Means (aside—"satellites"). There will be much jockeying for Positions. And all this will be acted out over arsenals which can be assembled into more permutations and combinations than in any previous talks.

MBFR is about the attempt to reduce the size of the opposing conventional forces in central Europe. As in TNF, there is dramatic irony from the start in that East and West argue past each other. The East regards the starting point as *de facto* "balanced" and wants percentage reductions on each side from that starting point.

Balance

The West prefers to define balance in terms of numbers. It insists that the starting point is imbalanced in the East's favour and that any attempt to establish true balance must involve some means of verification of the East's data on forces. The East regards this as a Western ploy to gather intelligence. Elaborate formulae are devised to narrow the gap between these two approaches, but the underlying schism remains. The curtain falls with each side leaving for another plenary session.

The action at the MBFR talks involves the 80 or so negotiators in a weekly ritual which has now been repeated 280 times.

On Monday each side meets to review the previous week and to prepare position papers for the morrow. On Tuesday, the representatives of three participating countries from each side hold an "informal meeting" in a representative's house. They exchange position papers. On Wednesday each side meets again, reviews Tuesday's meeting and decides tactics for the next informal meeting.

Inhibited

On Thursday there is the set piece of the "plenary session." East and West gather in the handsome Redoutensaal of the Hofburg Palace. They listen to one speech delivered by East or West, on alternate weeks. There is no discussion. Subsequently there is a press briefing where each side outlines its attitude to the speech it has just heard or made. Friday is essentially a free day. It is well suited to a free day, as it is with an ally or an opponent.

Simple on the surface, the MBFR ritual is for the connoisseur as rich in detail as the Ramayana. Edward Jackson, the British ambassador to the talks, calls it "a long running and ever-expanding acrobatic." If talks about 1.7m troops in a well-defined area straddling the iron curtain can generate such complexity, imagine the scope presented by TNF, where the two sides have yet to agree what they are discussing. TNF promises to be a black hole capable of absorbing an infinite quantity of grey matter.

Yet neither MBFR nor TNF can be dismissed as empty ritual. Such talks preserve a direct line of vision between opponents, providing each with some reassurance against treachery by the other. While such talks continue both sides definitely feel inhibited from making big changes from their starting positions. Such talks also allow a small element of each side to understand the thinking of a small element of the other—and, in the case of MBFR, not to be wholly dismayed by that understanding.

If only for these modest reasons, both shows must go on.

Letters to the Editor

Factories are closed when they can't make profits

From the Chairman of Renold

Sir,—The problems in our society as revealed in the Scarman Report, with rebellious youth and revolutionary trade unionists and unemployed can be laid squarely at the door of our industrial decline. How much more did we expect people in industrial areas to take in watching their factories close down, in massive redundancies, in long-term unemployment, and in the bleakest outlook ever for job opportunities and in any kind of future prospects?

The decline of UK manufacturing industry which has been massive in the last few years has been caused, by mistaken national policies and political trade unionism. Factories do not close down for fun, they close when they cannot make profits with which to provide the resources necessary to continue. These profits have been denied to them by militant trade unions demanding and striking for, and winning, an ever increasing share of the diminishing cake and by Governments of all colours stubbornly refusing to recognise the needs of industry and the economic climate in which it can prevail. It is rather late now after all the damage has

been done to talk of dealing with Japanese imports—Governments even with only half the understanding of the effects upon UK industry should have controlled trade with Japan, the Far East and the Eastern Bloc years ago but it has taken far too long to realise the difference between free trade and fair trade and the fact that there is now no way in which today's Western world society can compete fairly with the countries referred to.

Interest rates have been used to control, or attempt to control, money supply and inflation to a point where they have killed private industry investment and growth, created havoc with business failures and artificially increased the value of Sterling. We were told when interest rates were excessively high that this was not the reason for Sterling's strength but now Sterling has diverged in relation to the dollar higher interest rates are maintained by the Bank of England in order to restore the strength of Sterling. The effect upon an already bombed-out industrial base is the last thing to be considered. Surely it is not beyond the wit and imagination of our financial gurus to provide industry with long-term money at low interest rates, for

only with such action is industry likely to start up again.

Briefly then we must put our young and our unemployed to work if we want a decent society and this will only be possible if industry of all types recovers its previous strengths. We need a complete end to "grab all" political militancy in trade unions with action, preferably by the unions themselves; we need effective control of our trade with the Far East and the Eastern Bloc and an end to their destructive imports; and we need long term finance for industry at reasonable cost. Competitiveness of UK industry at normal volumes has improved immensely in recent years, although it has been held back by public sector charges and over-valued Sterling. If we act now we may still bring UK manufacturing industry back again and then and only then will jobs be provided in the areas of discontent either in industry directly or in other activities provided by the wealth created by industry. Further delay will not only mean more discontent but ultimately an unacceptable left wing socialist society.

L. J. Tolley, Renold House, Wythenshawe, Manchester.

The price of oil to industry

From Mr J. Wareham

Sir,—Two OPECs ago when the pound was at \$1.77 the oil companies were jealous of their prices. Now, when crude oil is cheaper in sterling terms than on August 12, Esso contents itself with plotting "crude costs" against "average product realisations" which latter term it does not define.

There is, however, hope for the heavy fuel oil market, because Mr Simon of BP has confessed his sins in public (November 27). He admits industry is overcharged for oil (by my calculations around 15 per cent for heavy fuel oil class "F"). The only justification, apparently, is that the oil companies consider industry to be more docile than the motorist industry is subsidising.

Mr Simon must realise that confession is not enough of itself—expiation and absolution can only be achieved when he truly repents and rights his wrongs.

J. E. Wareham, 24, Broomhurst Avenue, Coppice, Oldham, Lancs.

The future of the D'Oyly Carte

From Mr C. Prestige

Sir,—I write with reference to Sir Charles Forte's letter (Nov. 26), in which he recalls that I was a Trust House guest on October 19 with one of the officials of the D'Oyly Carte Opera Company. At that time, Sir Charles said more than once that he and/or Trust House Forte wanted to help D'Oyly Carte, but that if Trust House Forte were to make a donation, he would like to be sent a letter of request which he could lay before his board.

I therefore now write to put on record that I wrote to Sir Charles on October 26 "to ask if Trust House Forte would give a donation to help the D'Oyly Carte Opera Company in its present financial difficulties." I added that I would be pleased to give further information if so requested. I also enclosed in the same envelope a separate and more personal letter. Sir Charles has not written to me in reply to either of these letters.

Sir Charles alleges that the trustees have "been procrastinating for months." On the contrary, over £200,000 has been raised this year, but more is needed to save D'Oyly Carte. The Opera Trust now has no investments and no reserves. Colin Prestige, The Friends of D'Oyly Carte, 6, New Square, Lincoln's Inn, WC2

Investment policy of insurance companies

From Mr M. Fawcett

Sir,—Looking at the present investment policy of the insurance companies in commercial property it seems they have a totally opposite view to the Government as to the future. The institutions are now investing in property to show in more cases a smaller return than five years ago and in first class positions less than 4 per cent. In other words they consider that inflation will be continuing at an even faster rate as dramatic changes due to any other cause are extremely unlikely, as perhaps, may occur with shares. It is inconceivable that commercial property will change at any real different rate than residential property where we all know that inflation and rise in values over the last two years has been virtually nil.

In these days when wage rises are as low as 5 per cent, other outgoings such as rates, are increasing rapidly for all businesses, rents are bound to come under pressure as we are beginning to see in certain areas. All the signs seem to suggest that the institutions

have got it wrong, at least for the time being. It is to-day a bigger problem finding a tenant than an institutional buyer.

Obviously those in the property business are not going to advise against such investment but the sufferers for the wrong policy now will be future private pensioners.

M. H. Fawcett, 5 Fulgrave Road, Stamford Brook, W12

No representation without taxation

From Mr T. Whittle

Sir,—The persistent call for reform of domestic rates stems from the manifest unfairness of an outmoded system.

Apart from the inequity of a tax on dwellings which takes no account of numbers of occupants or ability to pay, there is enormous variation between areas in the ratio, within a constituency, of those eligible to vote and those who actually pay rates seldom less than 3 to 1 and in some London boroughs said to be 10 to 1. Perhaps the imminent green paper will tell us

how many adults receiving income actually pay rates.

The only direct services applicable to property are water, sewerage and refuse collection. These could be merged into one utility and being correlated with occupancy could be charged through water meters.

Implementation of a local poll tax through RATE would take time. But it should be possible to find some interim method of collection, so urgent is the need for reform. Why not a system exactly similar to National Insurance, adding an extra column to the P11 form and using a table of contributions based on gross pay, with a cut off point as for NI? Employers would forward the tax collected direct to local (rates) offices. Industrial "rating" might be changed to a local tax linked to corporation tax.

The way the money is spent is another matter, but a fairer democratic outcome might result by changing "no taxation without representation" to "no representation without taxation."

Thomas E. Whittle, 19, Kildoon Drive, Maybole, Ayrshire

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Companies and Markets

Matthew Hall rises: expects £10m for year

PRE-TAX PROFITS of Matthew Hall and Co. oil and chemical engineer, improved from £8.8m to £17.6m for the nine months to September 30 1981, and the directors say present indications are that the group should produce taxable profits of about £10m for the full year.

Stated earnings per share for the nine months ended at 15.6p (9.4p adjusted), after tax of £2.3m (£3.6m), and the net interim dividend is being stepped up from an equivalent 0.58p after allowing for the one-for-one scrip of 1.08p net—last year's final was equal to 3.27p. The tax charge was reduced by £766,000 in respect of ACT written off in 1980 and now written back.

The established oil, gas, chemical and mining operations all contributed satisfactorily to the nine-month figures despite the recession and, "most importantly," substantially higher costs incurred by the group's developing ventures in South East Asia and North and South America.

While the markets associated with the mechanical and electrical services companies were under severe pressure the contribution from Matthew Hall Mechanical Services was well in line with last year and its order book held up satisfactorily. Its sister company in Australia also produced good results and Holiday Hall, the specialist electrical and instrumentation company, continued its recovery.

The acquisition of Barnard and Burk in the U.S. was completed last month and will not, therefore, have any significant effect on the year's results. However, the directors are looking for between £1.5m and £1.75m from the company for 1982.

The nine-month results were arrived at after taking account of development costs totalling between £500,000 and £600,000 and it is pointed out that by the end of the financial year this figure will have increased to about £750,000. A similar total is likely to be spent in the coming year.

Turnover increased by some

30 per cent and although margins are getting tight, Mr Arthur Hoskins, managing director, says that with greater throughput and streamlining of costs the directors hope to keep ahead of their targets.

He says they are "reasonably confident" that barring any unforeseen circumstances the coming financial year will be as good as that now being completed.

Mr Rupert Speir is to retire as group chairman on December 31 but has agreed to remain a director in a non-executive capacity. Mr Dennis Garrett, at present deputy chairman, is to succeed Sir Rupert as chairman.

comment

Shares in Matthew Hall have been a strong market this year, the more so since the Barnard and Burk deal, and the price climbed a further 3p yesterday to £15.60. The U.S. deal is the group's first step in translating its international aspirations into reality. And this process which will start changing the shape of a strong balance sheet is set to continue. A 50m term loan has been arranged (partly for use as a currency hedge) and some 57.4m of goodwill will be written off. For 31 the moment, though, interest receipts are stimulating what would otherwise have been no more than an adequate performance at the trading level (albeit after an extra £300,000 or so as start up costs) and nine months' profits are ahead by 12 per cent. For the full year, the conservative forecast is for 9 per cent growth to £10m pre-tax which indicates a fully taxed p/e of 15.8. The order book is said to be reasonably full, although there must inevitably be uncomfortable patches in chemical plant and mining. A 10 per cent rise in the final dividend gives a prospective yield of 3.1 per cent which is about half the level of historic income available from, say, Davy or APV. This premium rating assumes, perhaps, that Matthew Hall will be successful in replacing its cash cushion with overseas assets in the medium term.

Phoenix Assurance holds £25m

A VIRTUALLY unchanged pre-tax profit of £25.5m, against £26.3m reported by the Phoenix Assurance Company for the first nine months of this year, despite a 60 per cent jump in underwriting losses from £14.5m to £23.2m.

Investment income over the period rose by one quarter from £38m to £46.8m, fully offsetting the decline in underwriting. Long-term profits showed a slight rise to £3.7m.

However, a higher tax charge cut back the net profit by nearly 10 per cent from £13.9m to £12.6m, with the earnings per share falling from 23p to 21.2p.

General business premium income advanced by 18 per cent in sterling terms from £283.5m to £336.5m, but the underlying increase allowing for currency fluctuations was 6 per cent. Similarly the underlying increase in investment income was 16 per cent.

The underwriting loss-situation would have been much worse but for a significant improvement in the UK, where losses over the nine months were cut from £15.1m to £13.6m. The motor account showed a marginal profit and the personal home account much reduced losses. The company, however, experienced a number of large commercial fire losses, against the market trend and but for this would have reached a break-even position in the UK.

Underwriting losses in the U.S. nearly doubled from £4m to £7.4m, with a nine-month operating ratio of 110.0 against 106.7 for the corresponding period last year. Canadian losses more than doubled from £1m to £2.6m, and the rating increases made this year are not likely to affect the overall result for 1981.

comment

The dull nine-month figures from Phoenix Assurance were more or less in line with market expectations and follow the pattern of other composite results. All overseas markets are showing significantly higher underwriting losses, particularly in the U.S., Canada, Australia and South Africa, leaving the UK as the only successful major market. Little or no improvement can be expected overall in the final quarter and the full year's pre-tax profits could be around last year's £25.5m. The company is hopeful that overseas results will improve next year. The increased premium rates in Canada are sticking and the company's tie-in with the Prudential in Australia is expected to launch a new outflow. But at the end of the day, underwriters are hoping for a mild winter in the UK to maintain the improvement. The share price shed 2p to 256p, yielding 8.5 per cent gross on an expected 16p net dividend.

CASE heavily oversubscribed

THE OFFER for sale of 2.5m shares of Computer and Systems Engineering (CASE) at 225p per share has been oversubscribed 27.4 times. Over 34,000 applications have been received for a total of more than 71m shares. Preferential applications from employees have been allocated in full. Preferential applications from existing shareholders for 800 shares or less have been allocated 50 shares each. Applications from shareholders for more than 800 shares have been allocated approximately 6.8 per cent of the amount applied for. This absorbed the 500,000 shares available for preferential applicants.

However, excess preferential applications have also been allocated approximately 23 per cent of the amount applied for out of the 2m shares available for others. Ordinary applications for 200 to 3,000 shares will be subject to weighted ballots for 100 shares, while applications for 3,500 to 4,000 shares will also receive 100 shares. Applications for 4,500 to 6,000 shares will be allotted 150 shares, those for 7,000 to 8,000 shares will be allotted 200 shares, those for 8,000 to 10,000 shares will receive 250 shares and those for 10,000 shares or more will receive approximately 2.8 per cent of the amount applied for. Letters of acceptance will be sent out on December 7 and dealings on the Stock Exchange will begin on December 8.

HARGREAVES GROUP

The board of Hargreaves Group, industrial holding company, hopes to recommend a final dividend similar to the interim of 1.6p net per share. In yesterday's report it was inadvertently stated that a final similar to last year's 1.15p would be paid. Associates profits were down from £450,000 to £425,000 and this figure includes £400,000 (£385,000) for Hargreaves Fertilisers.

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UK COMPANY NEWS

JOHN BROWN'S BID LETTER UPSETS THE MARKET

Red alert over predicted loss by machine tool side

John Brown and Company, the engineering group, yesterday confirmed that it would be paying \$44.4m for Olofsson Corporation, a Michigan-based manufacturer of metal turning and boring machinery.

However, it was the rest of the letter to shareholders from Mr John Mayhew-Sanders which caught the market's attention and sent the shares plunging 16p to 82p.

The chairman told shareholders that he wished "to alert" them to certain recent developments which will affect the current year's performance.

The machine tool division, he said, which had been improving profitability as a result of rationalisation, is now expected to make a loss "in the region of

£4m."

At the time of the rights issue in September Mr Mayhew-Sanders had said that "trading performance and profitability" had shown a most encouraging resilience. "Yesterday," he admitted that "recently there has been a dramatic and unexpected further worsening of market conditions for our products which alone would have been enough to reverse last year's improvement in performance but, in addition, I am sorry to have to report some serious management shortcomings within the division have also recently come to light."

The market, which only last week had been predicting buoyant figures for John Brown for the current year, was entirely unprepared for the news.

Most brokers had recently been recommending the shares as a "buy" although James Capel was instructed on Monday to sell 5m shares at 78p on behalf of an unnamed client, believed to have been a merchant bank investment division which had been one of the underwriters of the rights issue.

It was not widely known that during the summer John Brown replaced a number of senior executives in the machine tool division, including Mr Philip Norman, the chief executive, by executives of Leeson, the U.S. plastics machinery manufacturer.

The machine tool interests were grouped under the management of Mr Bob Page of Leeson, now chief executive of

the new industrial products and electronics division, which is to include plastics, textile and electronic machinery as well as machine tools.

Mr Page and his team appear to have taken until now to quantify the effect of what had been a management problem for some time—that machine tool stocks were much higher than true order books could justify. The problems were particularly acute at Wickman, which has a very poor order book, and to a lesser extent at Webster and Bonner.

Mr Mayhew-Sanders also said yesterday that the company's problems were not confined to the machine tool division alone. "The outlook for many of the manufacturing sectors of our

business have deteriorated" as a consequence of deepening recession in the U.S. and no signs of recovery in the UK, he said.

"Prospects for the current year's profit now look much less satisfactory than they did when I wrote to shareholders in connection with the rights issue, indeed less satisfactory than they did only a few weeks ago."

Nevertheless, Mr Mayhew-Sanders reaffirmed his belief in the group's "resilience." The engineering and construction sector "continues to perform steadily," he said, and the outlook for gas turbines has been much improved by an extra £225m of new orders this year. However, the profit for this year is not expected to reach last year's level, he concluded.

Pilkington falls £12m—holds payout

HIGHLIGHTS

Lex examines the Chancellor's spending statement and takes a quietly optimistic line for the gilt-edged market from the official projections for PSBR and the Medium Term Financial Strategy. Lex also looks at the dramatic fall in the fortunes of John Brown, the major engineering group, so shortly after a rights issue. The announcement of management failures in the machine tool division comes hot on the heels of a substantial placing of shares on the market. The column analyses the slump in Pilkington's UK performance where heavy losses have countered the benefits of new acquisitions overseas and strong growth outside the domestic market. Finally, Lex discusses the medium-term outlook for Ferranti, producing 47 per cent interim growth, by the time the Navy cuts become effective.

The directors explain that the pattern of the half-yearly results is little changed from the previous year, with continuing losses in the UK being offset by good performances from the overseas operations, and by income from financial investments.

The forecast made at the annual meeting in September, that there would be no upturn in the group's major UK markets during the first six months of

the year, has proved to be correct.

The very poor trading results are directly related to the very low demand for company's products, leading to the under-utilisation of manufacturing plants, they state.

The overseas companies overall have continued to perform well, directors say, with particularly strong performances in Australia and South Africa. The slowdown in the European economy, which is not as severe as that of the UK, has had some effect on German and Scandinavian operations, they point out.

The group's financial position

remains strong, with debt-equity ratio of 1 to 3.3.

Pre-tax figure for the six months included licensing income of £20.9m, against £17.9m, and associates share of £5.2m (£5.1m), but were subject to interest charges up from £4.2m to £7.7m.

Tax charge for the period has jumped from £9.7m to £27.3m giving a £4.4m loss compared with a £25.3m profit.

After minority interests of £5.5m (£5.2m) and an extraordinary credit of £6.9m (£2.6m) there was a 57m surplus, against a previous £21.1m. Loss per share, before the extraordinary items, was 5.5p (4.1p earnings).

Trading profit for the period, amounting to £3.9m (£15.6m), included six months' profit of German and Brazilian companies—acquired in June 1980—compared with one month last time, and gave an improvement of some 89m, directors say.

The trading surplus was after deducting six months' profit of £24.5m (£15.5m), contribution to replacement of fixed assets £5.2m (£8m), and obsolescence of the same, £4.5m (£4m). If these items had been based on historical cost of fixed assets, the charge would have been £13.5m (£13.5m) lower to £20.8m (£17m). See Lex.

Irish Distillers down £1m

TURNOVER of Irish Distillers Group was boosted from £294.03m to £312.56m, for the year ended September 30 1981, but despite a second half increase in pre-tax profits to £12.59m, against £11.35m, the full-year figure finished behind last year's £12.59m.

In June, the directors of this Dublin-based concern confirmed their forecast that the year's results were unlikely to match those of 1979-80.

The dividend is maintained at 3.06p net, however, with a same-again final payment of 3.16p per 25p share.

Above the line, interest took £14.22m (£13.76m) and depreciation £1.5m (£1.19m), while the pre-tax figure included associates share of £258,000. Tax charge was £125,000 (£121,000) for the half year and after minority interests amounted to £118,000 (£108,000), the attributable balance came through at £15.21m compared with £16.42m.

Stated earnings per share were 11.35p (£13.97p). Dividends will amount to £12.41m (£12.59m) for a retained profit of £5.8m (£15.01m).

General Mining Union Corporation Group

DIVIDEND DECLARATIONS

Notice is hereby given of dividends which have been declared by the undermentioned companies:

Company	Class	Share	Dividend No.	Amount Share Cents	Currency Conversion Date	Paying Date	Description	Total Dividend for the year Cents
Preference shareholders (Trans-Natal)	Ordinary	24	December 1981	25	December to 31 December 1981			
Ordinary Shareholders	Ordinary	16	December 1981	19	December to 31 December 1981			

No instructions involving a change of the office of payment will be accepted after the last day to register.

The dividends are declared in the currency of the Republic of South Africa. Payments from the United Kingdom office will be made in United Kingdom currency at the rate of exchange ruling on the undermentioned currency conversion dates or the first day thereafter on which a rate of exchange is obtainable.

Dividend warrants will be posted on or about the dates mentioned below and in the case of non-resident shareholders, tax of 15 per cent will be deducted.

The full conditions of payment may be inspected at or obtained from the London office of the companies or the offices of the transfer secretaries.

All companies mentioned are incorporated in the Republic of South Africa.

Dividends on shares included in share warrants to bearer of West Rand Consolidated Mines Limited will be paid in terms of a notice to be published as soon as possible after the currency conversion date.

Name of Company	Class	Share	Dividend No.	Amount Share Cents	Currency Conversion Date	Paying Date	Description	Total Dividend for the year Cents
Gold and Uranium								
Buffelsfontein Gold Mining	Ordinary	49	260	25.1.82	4.2.82	Interim		
Company Limited								
Stifffontein Gold Mining	Ordinary	55	100	25.1.82	4.2.82	Final		310
Company Limited								
West Rand Consolidated Mines Limited	Ordinary	101	10	25.1.82	4.2.82	Final		35
Asbestos								
The Griqualand Exploration & Finance Company Limited	Ordinary	60	15	8.2.82	16.2.82	Final		15
Coal								
Trans-Natal Coal Corporation Limited	Ordinary	38	25	8.2.82	18.2.82	Interim		
The Clydesdale (Tvl) Collieries Limited	Preference	2	37.5	8.2.82	18.2.82	Interim		
	Ordinary	137	27.5	8.2.82	18.2.82	Interim		

per pro GENERAL MINING UNION CORPORATION (U.K.) LIMITED
London Secretaries
per L. J. Baines

London Office:
30 Ely Place,
London EC1N 6UA
2 December 1981

London Transfer Office:
Hill Samuel Registrars
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London SW1P 1PE

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Interim Results	Half-Years to 30th September 1981	Year to 31st March 1981
Profits from trading, before tax	£1,995	£1,399
Attributable profits after tax	£1,446	£1,901
Earnings per share	4.1p	5.8p
Turnover	106,601	107,593

*Includes exceptional profit on sale of Skipton Rock Quarry.

Hargreaves Group Limited, Bowcliffe Hall, Bramham, Wetherby, W. Yorkshire LS23 6LP
Commercial vehicle distribution; fertilisers; fuel oil and solid fuel; plant hire; quarrying; transport and shipping services; waste disposal and contracting.

UPK10150

Companies and Markets

UK COMPANY NEWS

Ferranti surges 47% to £9.4m and lifts interim

MUCH LOWER interest charges helped boost taxable profits of electrical and electronic engineering group Ferranti, which rose by 47 per cent from £6.4m to £9.4m in the half-year to September 30 1981, on turnover 38 per cent higher at £121.2m compared with £121.2m.

The interim dividend is being increased to 3p (2.5p) net per 50p share. Last year a total of 6.5p was paid from pre-tax profits of £18.1m. Earnings per share for the six months are given as 19.8p (14.8p).

The directors say the group's order book remains healthy although some areas have been

and will continue to be affected by the government's review of defence expenditure. The group is competing successfully for overseas business and has recently launched several new products which have been well received.

A joint venture has been formed in the UK with General Telephone and Electronics Corporation of the U.S., which will enable Ferranti to increase its share of the telecommunications market. The directors say the group's successful semiconductor operations in the U.S. have been further strengthened by the acquisition of two small companies in related fields.

Capital expenditure on new equipment and facilities totalled £11m.

The group entered the current year with a small surplus of cash deposits over borrowings, and the level of borrowings during the six months under review was low but will be higher in the second half the directors say. Interest charges fell from £1.7m to £200,000.

The share of associates' losses was £200,000 (same) and tax took £1m (£700,000) leaving net profits of £8.4m (£5.7m). Ordinary and preference dividends absorb £1.3m (£1.1m).

See Lex



Derek Alun-Jones, managing director of Ferranti.

London and Overseas receives boost from exchange gains

FOREIGN currency gains helped push pre-tax profits of London and Overseas Freighters from £561,000 to £1.86m for the six months to September 30 1981.

At the trading level there was a deficit of £14m compared with a profit of £162,000 last time. The taxable profit included a surplus on disposal of a vessel of £171,000 (nil), investment income and interest receivable of £1.1m (£1.1m) and foreign currency gains of £2.19m (loss £5,000) including unrealised holdings of £1.54m (nil).

If the group's dollar loans (including associated companies) were repaid on September 30 1981 at the rate of exchange quoted then for the pound against the dollar, the cost attributable to LOFs would have been £2.16m more than the book figure.

Tax this time took £93,000

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or as to whether the subdivisions shown below are based mainly on last year's results.

BOARD MEETINGS

TODAY
Interim: British and American Tins, Burrett and Hallam, Castings, Cavendish, Crosby Woodfield, Dawson International, Fine Art Developments, General Electric, Leigh Interests, Pools and Winton, Poyser, Roudridge and Kington Paul, Scott.

(£174,000) and the debt for minority shareholders rose from £37,000 to £58,000. The share of net losses of associated companies fell from £571,000 to £265,000, which left attributable profits of £902,000 compared with losses of £221,000. An analysis of the associates

shows LOF (Jersey) net loss £464,000 (£459,000) and London and Overseas Bulk Carriers net profit £179,000 (£112,000 loss). For the year to March 31, 1981, the group incurred a pre-tax loss of £127,000 but paid a net dividend of 1.07p per 25p share.

Thorpac on target with £135,000 profits midway

IN ITS first interim report, Thorpac deep freeze packaging and accessories concern, reveals pre-tax profits of £135,000 on turnover of £1.45m for the period ended September 30 1981 which are in line with forecasts despite difficult trading conditions, directors state.

And as forecast, the interim dividend is 0.81p per share payable on January 15—a similar amount for the final payment is also forecast.

Figures for the year ended March 31 1981 which include

only six months' results from Montpellier, France—it started trading on October 1 1980—show turnover of £2.18m and pre-tax profits of £151,000. In July the directors said that the taxable surplus for the whole of the current year would be not less than £252,000.

After six months tax of £48,000 and the interim dividend cost of £14,000—excluding waivers of £8,825—the retained balance was £74,000. Earnings per share are shown as 3.5p (6.5p at March 31).

Thorpac is traded on the USM.

Ocean Wilsons turns in £1.9m at half time

PRE-TAX profits of Ocean Wilsons (Holdings) for the first half of 1981 totalled £1.88m, against £2.32m for the six months to July 31, 1980, and the directors forecast that the year's result should not be less than the £2.22m reported for the 11 months to December 31, 1980.

Half-year group turnover amounted to £23.52m (£24.65m) and profits were struck after associated losses of £24,000 (gains £137,000), UK investment income and interest £252,000 (£198,000) and exchange losses £142,000 (£117,000 gain).

Net profits were £242,000 (£1.15m) for earnings of 3.15p (4.25p) per 20p share and the net interim dividend is held at 0.75p. The total payment for the previous 11 months was 2.6p.

Downturn at Cardiff Property

For the year to September 30, 1981, pre-tax profits of Cardiff Property Co. fell from £54,875 to £28,193. At mid-term the net result was lower at £12,068 against £17,836, which included an extraordinary item of £12,854.

Tax for the 12 months took £5,741 (£448 credit), leaving net profits down from £55,123 to £22,452. Earnings per 20p share are stated at 1.9p (2.6p) and the net total dividend is held at 1.6p with a final payment of 1p.

The directors report that planning permission has now been obtained in respect of recently acquired properties in Berkshire. Refurbishing is proceeding with a view to early lettings and further acquisitions are being contemplated.

Fleet Street Letter ahead at half time

Pre-tax profits of Fleet Street Letter, which came to the Unlisted Securities Market in August, expanded from £89,554 to £149,450 in the six months to September 30 1981 and the directors forecast results for the full year will comfortably exceed the £301,104 for 1980-81.

Turnover improved from £272,915 to £367,002 for the half year and bank deposit interest added a further £30,277 (£17,410). Tax for the period took £76,330 (£46,845) and earnings per 5p share rose from 1.43p to 2.42p.

Yearling issue totals £16m

Yearling bonds totalling £16m at 14 1/2 per cent redeemable on December 8 1982 have been issued this week by the following local authorities for the following:

Basingstoke and Deane BC £0.75m; Staffordshire CC £1.5m; Carlisle (City of) £0.5m; North Devon DC £0.5m; North Hertfordshire DC £0.5m; Greater London Council £2.5m; East Cheshire DC £1m; Hounslow (London Borough of) £0.5m; Thamesdown (Borough of) £0.5m; West Yorkshire Metropolitan DC £0.75m; Northaven DC £0.5m; Tameside Metropolitan BC £0.5m; Warrington DC £0.25m; Wirral BC £1.25m; Central Scotland Water Development Board £0.5m; Chiltern DC £0.5m; Greenwich (London Borough of) £1.5m; Sheffield (City of) £2m.

Home Brewery

Trading profits of the Nottingham-based Home Brewery improved from £3.67m to £4.94m in the year to September 30 1981. Other income amounted to £1.25m compared with £1.43m.

There was a surplus of £108,000 (£179,000) on the disposal of assets. Tax for the year took £1.4m (£3.2m). The total dividend payment is increased from 6.5p to 7.5p with a final of 5.3p (4.5p).

Home Brewery is a "close" company.

CHAS. CLIFFORD AWAITS COURT

At the court meetings of all three classes of shareholders in Charles Clifford Industries, resolutions to approve the proposed scheme of arrangement were passed by the requisite majorities.

Subject to the approval of the court, it is expected that the scheme will become effective on December 21.

Silverthorne expansion

Despite a slip in the second half the Umchrome Industries subsidiary Silverthorne Group finished the year to September 30 1981 with a taxable profit of £91,000 ahead at £357,000. On a current cost basis the profit of this metal finisher and consumer goods maker soared from £53,000 to £237,000.

Midway the historic surplus had jumped from £129,000 to £237,000 but the company did not expect this level to be achieved in the second six months. Stated earnings per 10p share for the year came out at 4.43p to 7.89p after tax of £51,000 (£111,000) and a net final dividend of 1.25p lifts the total payout to 1.75p (1.5p).

Sales for the year dipped to £4.04m (£4.16m).

PHARAOH GANE

Petitions by Pharaoh Gane for a reduction in capital presented to the court on November 30 1981 were approved.

December 2	Price	Forecast
Banco Bilbao	344	-
Banco Central	340	-
Banco Exterior	310	-
Banco Hispania	325	-
Banco Ind. Car.	115	-
Banco Santander	383	-
Banco Urquijo	218	-
Banco Vazquez	355	-
Banco Zaragoza	214	-
Dragados	191	-
Espanola Zinc	83	-
Fecsa	58	-
Gai. Pinederos	60	-
Hidroal	78.7	-
Iberdrua	55.5	-
Pasados	85.7	-
Petrobrasil	50	-
Sogefia	40	-
Teléfonos	75.5	-
Union Elect.	75	-



PHOENIX ASSURANCE COMPANY LIMITED

Interim Statement

ESTIMATED RESULTS TO 30th SEPTEMBER 1981

The following are the estimated and unaudited results of the Phoenix group of companies for the nine months ended 30th September 1981 with the comparative figures for the corresponding period in 1980 and actual results for the full year 1980.

	9 months to 30.9.81	9 months to 30.9.80	Year 1980
	£m	£m	£m
Net premiums written:			
General (fire, accident, marine and aviation)	336.5	283.5	375.2
Investment income	46.8	38.0	49.8
Underwriting results:			
General	-23.2	-14.5	-20.6
Long-term	3.7	3.4	4.5
	27.3	26.9	33.7
Less expenses not charged to other accounts	1.8	1.6	1.5
Profit before taxation	25.5	25.3	32.2
Less: Taxation	10.6	9.0	12.1
Minority interests	2.1	2.4	3.3
Net profit	12.8	13.9	16.8
Earnings per share	21.2p	23.0p	27.8p

Notes: US dollar transactions are converted at the rate of \$1.50 for the 9 months to 30th September 1981 (\$2.39 for the 9 months 1980 and \$2.39 for the year 1980).

General business premium income has increased by 18.7%; investment income by 23.1%. After allowing for currency fluctuations the respective increases are approximately 8% and 16%.

In the United Kingdom account the fire and accident underwriting loss of £1.3 million compares with £5.1 million for the corresponding period of 1980 with the motor and home classes contributing significantly to the improvement.

In the United States the nine months' operating ratio for all classes was 110.0 (1980 106.7) with an underwriting loss of £7.4 million (1980 £4.0 million). The Canadian underwriting loss of £2.6 million compares with £1.0 million at 30th September 1980; rating increases have been applied but are unlikely to influence results materially in the current year.

In many of the other major territories trading conditions continue to be difficult as a result of severe competition for available business which in turn is affected by the low level of economic activity.

Despite the generally adverse underwriting climate, profits before tax at £25.5 million were marginally higher than at the same stage in 1980. The improvement in the United Kingdom account, however, resulted in a higher tax charge; this was reflected in the net profit, 8% down at £12.8 million.

NEW LONG TERM BUSINESS WORLD-WIDE

New business development continues to show an advance on the satisfactory levels achieved in 1980.

	9 months to 30.9.81	9 months to 30.9.80	Year 1980
	£m	£m	£m
Sum assured	2,279.8	1,952.0	2,734.2
Annuities per annum	16.3	19.3	28.3
Annual premiums	20.3	15.9	22.1
Single premiums	19.0	17.3	23.4

2nd December 1981

Matthew Hall International Design and Engineering Contractors

Interim Report

for the nine months to 30 September 1981

	9 months to* 30 Sept 81	30 Sept 80	Year to 31 Dec 80
	£000	£000	£000
Profit on Trading	1,998	2,192	3,011
Oil, Coal and Chemical	2,318	1,988	2,674
Mechanical and Electrical	4,316	4,180	5,685
Associated company	-	(132)	(202)
Interest receivable	3,358	2,788	3,725
Profit before Taxation	7,674	8,834	9,208
Taxation charge for the period	(2,330)	(3,597)	(406)
Profit after Taxation	5,344	3,237	8,802
Outside shareholders' interests	(2)	(3)	(4)
	5,342	3,234	8,798
Ordinary Dividends	372	338	1,457
Earnings per share	15.63p	9.45p	25.74p

*Unaudited

†Adjusted to reflect the 1 for 1 capitalisation issue in June 1981.

Note: Taxation charge has been reduced by £768,000 in respect of Advance Corporation Tax written off in 1980 now written back due to the level of adjusted UK profits subject to Corporation Tax.

Salient Points from the Interim Report to Shareholders

- Group pre-tax profit for the nine months increased by 12% in spite of the pressures of recession.
- Interim dividend declared of 1.086p—an increase of 10%.
- The established oil, gas, chemical and mining operations have satisfactorily contributed to profit despite substantial overseas development costs.
- In the UK the results of Matthew Hall Mechanical Services compare well with last year and the order book has held up satisfactorily. Its sister company in Australia has also produced good results.
- Holiday Hall, our specialist electrical and instrumentation company, continues its recovery.
- Present indications are that the Group should produce a pre-tax profit of about £10 million for the full year.

Matthew

Matthew Hall House, 101-102

WIA 1BT

NEW ISSUE December 2, 1981

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John J. Meehan Vice President for Finance and Treasurer

Allen C. Sell Director of the Fiscal Office

100 Wall Street, New York, N.Y. 10005

This announcement appears as a matter of record only



CATER ALLEN HOLDINGS PLC CATER ALLEN PLC

With effect from Monday, 7th December, 1981 the operations of CATER RYDER PLC and ALLEN HARVEY & ROSS PLC will be merged and the combined business will be conducted at:

1, KING WILLIAM STREET, LONDON, EC4N 7AU

Telephone: 01-623 2070 General
01-623 1911 Dealing Room 01-623 4731 Currencies

Telex: 888553/4

Renter Monitor Codes: Sterling—CASH Currency—CAGD

The Board of CATER ALLEN HOLDINGS PLC, the holding company (formerly Cater Ryder PLC), will be as follows:

A. J. BUCHANAN—Chairman
J. C. BACLEY—Joint Deputy Chairman
H. A. BROWNSEY
W. F. RICHARDSON
D. J. WHITE
R. E. ALLSOPP
J. R. COOPER
J. N. W. DUDLEY

*Managing

The Board of CATER ALLEN PLC, the Discount House subsidiary (formerly Allen Harvey & Ross PLC), will be as follows:

J. C. BACLEY—Chairman
A. J. BUCHANAN—Deputy Chairman
H. A. BROWNSEY
W. F. RICHARDSON
D. J. WHITE
E. G. CADRIS
J. J. W. PROSE
J. E. LILLEY
J. P. L. ROCHIE
A. R. W. LITTLETON
J. A. POUND
S. R. A. WOOD

Companies and Markets

Bank

NCC Energy
to issue
3.46m shares

NCC Energy, which has been trying to merge with Simplicity Pattern Company of the U.S. has still not reached control. It has been buying more shares in the market.

Yesterday NCC announced it would be issuing 3.46m of its own shares, "on the basis of 100p a share," to buy a further 631,000 Simplicity shares and take its stake to 30.02 per cent.

Together with the 13.5 per cent bought last week by Watsons Bond, a company controlled by Australian Mr Alan Bond, NCC is laying claim to 33.57 per cent of Simplicity. It intends to buy more shares.

Yesterday's announcement by NCC did not include details of the forecast joint venture between Mr Bond and NCC. Details had been promised by the end of last week.

Allied Irish
link-up with
Irish Shipping

Allied Irish Banks and Irish Shipping are to form a new jointly-owned company which will have interests in property, insurance and Continental ferries.

Allied Irish will subscribe 15.8m for its 25 per cent shareholding in the new company—Ocean Bank Developments—Irish Shipping, itself owned by the Irish Government, will own the other 75 per cent.

The deal gives Allied Irish an extra interest in the Insurance Corporation of Ireland, in which it recently bought 1.86m shares at 125.50p per share.

These deals, together with an option for the bank to increase its holdings in Ocean Bank Development by 30 per cent, would mean that Allied Irish could hold a maximum 34.3 per cent of Insurance Corporation of Ireland.

Allied Bank stresses that the new venture is not part of a policy of moving into ownership as practised by some continental banks. Irish Shipping is the most successful of the Irish state companies and the deal is seen as an attractive outlet for Allied's large cash holdings.

BP SELLING
VIKOMA

British Petroleum has accepted an offer from an unnamed buyer for Vikoma International, its subsidiary manufacturing pollution control equipment. Terms have still to be negotiated and last night BP would not put a price on the deal, but Vikoma, which is expecting a turnover of £2.5m this year, would still manufacture equipment under licence from BP. It planned to consolidate its manufacturing facilities in the UK and add new ones in the U.S.

Trafalgar sells
its Kier stake

BY CHRISTINE MOIR

Trafalgar House has sold its 15.1 per cent stake in French Kier, the civil engineering and construction group, apparently to Fairclough Construction.

The 7.125m shares, acquired only six months previously by Trafalgar, were placed late yesterday afternoon at 89p each, valuing the stake at £6.4m.

The market manoeuvre, which was complicated by a rash of independent selling of French Kier's shares, was carried out by De Zeeuw and Bevan, which bought the stake for Trafalgar in May, and Phillips and Drew, French Kier's brokers.

After the deal had been completed the share price lifted slightly to close unchanged at 92p.

It was a busy day for Trafalgar. Revelations that it had shelved plans to demerge

its Express Newspapers and publishing division, forced Lord Matthews, chairman of the publishing side to deny that The Express group was for sale.

At the same time Trafalgar published its formal offer document covering the agreed £4.5m bid for South Wales Argus (Holdings).

Consideration for the deal, Express Newspapers will acquire the whole of the share capital of Argus, will be satisfied by the issue of unlisted unsecured loan stock 1986 of Express. In order to reduce the expenses of the acquisition it is proposed that Argus should effect a capital reorganisation.

For the year to January 31, 1981 Argus returned pre-tax profits of £389,196 on turnover of £3,37m. Fixed assets were £240,402 and net current assets totalled £516,337.

Merrett Hlds. sees
profits of £2.8m

BY JOHN MOORE

Merrett Holdings, the company which owns the Lloyd's underwriting agency headed by Mr Stephen Merrett, has forecast that the consolidated profit before tax and extraordinary items for the year ending December 31 1981 will be "approximately £2.8m."

Profit attributable to ordinary shareholders after tax and before extraordinary items will be £2.2m. On the basis of this forecast, earnings per share will be about 6p.

The details are revealed in the document connected with the group's placing of 1.5m 10p shares at 105p each with a number of institutions and underwriting members of the Merrett syndicates. The issue represents 7.5 per cent of the issued share capital of the holding company. It has been made to "facilitate future expansion."

The forecast profit is a reduction on the profit of £3.67m declared in the previous financial year. This has arisen because expenses, including interest, are expected to be about £1.4m in 1981 compared with £350,000 in 1980. A large part of the increase, £750,000, is accounted for by interest costs on the loan to finance the purchase of Arthur Castle House and by depreciation and other costs associated with this.

Merrett Holdings expects that profits before tax and extraordinary items for the year ending December 31 1982 will be in the region of £4.4m and profit attributable to ordinary shareholders after tax and before extraordinary items will be in the region of £2.7m. On the basis of this forecast earnings per share will be about 10p.

This forecast includes profit

commission attributable to Merrett Syndicates of £4.1m. The overall results of the syndicates are expected to show an improvement over the previous year, due to a further substantial increase in investment income and capital appreciation arising from the continuing high level of interest rates in the U.S. and UK during 1981.

It is expected that this increase will be offset by a fall in underwriting profits. The profit commission receivable in 1982 will benefit from an unusually large gain on exchange made by the syndicates from foreign currency holdings which it is estimated will contribute approximately £550,000 to the forecast profit commission.

The directors of the holding company do not intend to recommend the payment of a dividend in respect of the year ending December 31 1981. Surplus cash generated during 1982 will be used to reduce borrowings, in particular the loan secured on Arthur Castle House. The directors expect the first dividend to be paid in 1983.

UNILEVER EXPANDS
IN IVORY COAST

After discussions with the authorities in the Ivory Coast the Blohorn Company of that country and Unilever have announced that subject to various formalities, Unilever will acquire a majority shareholding in the Blohorn by the purchase of shares held by existing non-Ivorian shareholders.

Blohorn is involved in the manufacture of detergents and edible fats. The consideration will not be significant in relation to the total assets of Unilever.

Tootal scheme
for Bradmill
under scrutiny

By Graeme Johnson in Sydney

THE PLAN by Tootal, one of Britain's largest textile groups, to dispose of its 49.5 per cent stake in Bradmill Industries, a major Australian textile and clothing company, has hit a snag. The National Companies and Securities Commission has decided to suspend trading in Bradmill's shares.

The NCSC (Australia's national corporate watchdog) had earlier asked the Sydney Stock Exchange to suspend trading in Bradmill, but this was ignored.

Tootal announced last week that it had agreed to sell 19.5 per cent of its Bradmill holding and other assets to Brack Australia, a local textile group. A condition of the sale was that Brack launched a takeover offer for the rest of the Bradmill shares.

The suspension of trading in Bradmill shares coincides with the NCSC decision to call a private meeting of the parties involved to discuss some of the facts relating to Brack's ASX2m (£19m) bid for the Sydney textile group.

This is seen as the first time the NCSC has exercised its wide ranging power to force companies to reveal the full circumstances surrounding a bid.

The suspension will stay in force until the NCSC has completed its hearings, or for 21 days whichever is the sooner.

The NCSC said it would be seeking more information into the ASX2m sale of Tootal's La Mode subsidiary to Brack, which included the 19.5 per cent stake in Bradmill at a price of 75 cents per share. Brack then extended the 75 cents per share offer for the rest of Tootal's holding, although Bradmill's market price was substantially above the bid.

What is questionable about the deal is the apparently generous price Brack paid Tootal for goodwill and trademarks, including the use of the Tootal name in Australia.

Mr David Tattersall, the Tootal finance director, said yesterday that he did not see the suspension as a "significant development." Tootal would be happy to co-operate in any way and give any information requested, he said.

Mr Tattersall said he saw "no problems to the deal going through." There was "nothing to hide." In a lot of ways, he welcomed the NCSC probe to clear the air.

Mr Tattersall admitted that the disparity between the bid price and the Bradmill market price looked slightly odd, but he felt that was something for Mr Joseph Brender (the chairman of Brack) to answer.

ZOOCHONIS

The trustees of a Zochonis family settlement have sold 518,519 "A" (non-voting) ordinary shares and 9,083 ordinary shares in PZ to meet taxation liabilities arising from the death of a member of the Zochonis family.

Jenks lifts bid for Elliott

Jenks and Cattell, the Wolverhampton-based manufacturer of garden tools, has completed with last week's ruling by the Takeover Panel that it must increase the terms of the bid, it announced on October 21, for builder and joiner Elliott Group of Peterborough.

In place of a five-for-six share exchange offer—initially worth 54p per Elliott share—and a cash alternative of 25p per share, Jenks and Cattell will now offer a one-for-one share exchange or 30.9p per share. Elliott's shares closed up 2p at 43p last night while Jenks and Cattell were down 3p at 60p.

Jenks and Cattell's brokers, Bone Fitzgerald, have received irrevocable undertakings to accept the revised bid from shares representing 24.2 per cent of Elliott's equity. A 4.6 per cent block is held by a Malaysian shareholder acting in concert with the company.

Mr Chris Bone, chairman of

Bone Fitzgerald, said last night that holders of an additional 1,648,000 shares (12.3 per cent) had told him of their intention to provide similar undertakings, though these had not yet been received.

The Takeover Panel required the change of terms when it discovered that shares held in concert with the bidder had been acquired at various prices up to a maximum of 39.5p each over the summer. Rule 33 of the Takeover Code precludes a bidder offering less for shares than has been paid by any concert party within the 12 months prior to the bid's announcement.

Disclosure of the summer's share transactions followed an investigation by Elliott into dealings in its shares by Malaysian interests. Prices over 23p were discovered by Greyhound Guarantee, the merchant banking and financial services subsidiary of Greyhound Corporation of the U.S., acting on

behalf of Elliott. The Takeover Panel said last night that there were "no grounds at all for thinking Jenks and Cattell had had any knowledge of the dealings at the higher prices."

Mr Michael Reeve, joint managing director of Greyhound Guarantee and a non-executive director of Elliott, said the company could not comment on the new offer until it had seen the full offer document. The industrial logic of the bid was "still less than clear, as too the financial implications."

Mr Terence Leese, managing director of Jenks and Cattell, said it was hoped to post a formal offer document before the end of the week. Reiterating that the company had made full provisions to finance the proposed acquisition in cash if necessary, he said that shareholders undertaking to accept the bid so far had agreed to take the share offer.

Benefits for Scottish economy—Royal

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

THE Royal Bank of Scotland said yesterday that its merger proposals would benefit the Scottish economy, and it warned against putting a "ring fence" around Scotland's economy.

The statement was the second defence this week of the group's hopes to merge with Standard Chartered. A report on rival bids for the Royal from Standard and the Hongkong Shanghai Banking Corporation by the Monopolies and Mergers Commission is to be handed to the Government in the next few weeks.

As reported on Tuesday, the Royal claimed that a merger with the Hongkong Bank would not be in the interests of British banking.

Yesterday's statement concentrated on the impact on Scotland of a merger. In an oblique reference to a possible recom-

mendation by the Commission to turn down the bids in the public interest, Royal said: "It is an illusion to imagine that it is possible to place a 'ring fence' around Scotland-based companies, simply on the grounds they are Scottish. The UK is a unitary economy, perhaps especially so in its financial markets, and the Scottish banks, among others, can prosper only by continuing to be in the main stream."

"Ring fencing," or other artificial constraints, "would do no service to them or the Scottish economy," it stated. Royal rejected a view by several Scottish institutions that a takeover by an outside bank would damage Edinburgh's financial community, including its investment fund management houses.

Relations with industry in Scotland, it said, would benefit through a merger offering

enhanced services. With a large sector of foreign-owned business in Scotland, a bank seeking to maintain leadership and give sufficient service to Scottish customers needed a strong international dimension, it added.

Defending a merger rather than an international expansion, the Royal explained that the establishment of an international branch network would place heavy demands on the group's financial and management resources, and building up an overseas customer base would be a slow process.

An alternative choice was finding a bank with an international base—meaning Standard Chartered—to complement the domestic base of the Royal group, while ensuring that the group retains sufficient influence to safeguard its commitment to Scotland.

Lombard
North
jumps

AN INCREASE of £33.4m to £49.8m in pre-tax profits is reported by Lombard North Central, banker and financier, for the year to September 30, 1981. The directors say the pre-tax figure is materially higher than that of any previous year in the group's history.

The improvement seen in the first half continued into the latter half, despite higher interest rates in the last quarter. New business picked up in the second half and the volume of new business transacted in the UK in the year increased modestly over 1980.

Industrial finance accounted for over 68 per cent of turnover. Much of the group's increased business again resulted from the leasing of high-cost equipment, aircraft and ships.

The group received a tax credit of £31.9m (£33.8m) for the year.

There was a transfer of £56.1m (£52.8m) to special reserve and after accounting for £12.5m (£7.5m) for the proposed ordinary dividend, retained profits amounted to £18.6m (£35m). Stated earnings per 250 share fell from 161.9p to 131.2p.

Lombard North Central is a subsidiary of National Westminster Bank.

FRENCH
"BULLDOG"

A coupon of 16 per cent was fixed yesterday on the £30m "bulldog" bond launched as a private placement for Calsonic Nationale des Autoroutes, the French motorway agency. Lead-manager Kleinwort Benson said the issue had been completed with an issue price of 297.483 pence, to offer an initial gross redemption yield of 16.43 per cent. This yield is 1.15 per cent above the basket of three gilts upon which the pricing was based.

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The Bonds have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the Bonds.

Interest is paid annually in arrears on 15th December, the first payment being made in December, 1982.

Particulars of National Westminster Finance B.V. and the Bonds are available from Exel Statistical Services Limited, and may be obtained during usual business hours up to and including 17th December, 1981 from:

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11 Old Broad Street,
London EC2A 1BS.Strass, Turnbull & Co.,
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3rd December, 1981.

Mexico heads for record \$20bn foreign borrowing

BY PETER MONTAGNON AND WILLIAM CHISLETT IN MEXICO CITY

GROSS FOREIGN borrowing by the Mexican public sector will be around \$20bn next year for the second year running despite a decline of about \$4bn in net borrowing needs, commercial bankers here estimate.

Sr David Ibarra, Mexico's Finance Minister, has already stated that the public sector's net requirement in 1982 would be \$11bn compared with a massive \$14.9bn this year.

But commercial bankers say that Mexico also has to repay about \$6bn to \$7bn in short-term foreign debt next year as well as \$3.3bn in long-term debts. "Borrowing to repay

this debt gives a total financing requirement of at least \$20bn, a figure that has thus far been played down by Mexican officials, the bankers add.

Little indication has been forthcoming so far as to how Mexico will find this money.

This year it has succeeded in meeting its needs only by very heavy short-term borrowing, often on terms extremely generous to the banks.

For next year there seems to be little doubt that margins on medium-term loans will have to be increased significantly. Already a \$500m loan package for Nafinsa, the state develop-

ment bank, is going slowly despite its margins of 4 per cent above London inter-bank offered rate, which is 3 point higher than on previous borrowings.

But despite Mexico's serious economic problems foreign bankers here still believe that the country's total needs can be met at the right price. Indeed, some are rubbing their hands in glee at what they see as an increase in profitability on Mexican business.

This year Mexico has had to raise about \$4bn to repay existing long-term debt as well as the \$14.9bn in new money.

World Bank plans loan curbs on Mexicans

By Our Mexico City Correspondent

THE WORLD BANK is trying to scale down its lending to Mexico because of the growing demands on the bank's resources from less advanced developing countries, according to Mexican Government officials.

The bank has told Mexico that it would prefer to lend solely on a co-financing basis in future so that the cost of projects it finances in Mexico is shared with commercial banks.

This would have the effect of reducing the World Bank's contribution to Mexico's development at a time when the country is badly strapped for cash. Its foreign debt of almost \$64bn now equals Brazil's.

In its last fiscal year, The World Bank lent Mexico some \$1bn from its ordinary resources mainly to finance social infrastructure projects.

But its attempt to impose a mandatory co-financing rule in Mexico seems likely to run into resistance, the officials said. Co-financings are more costly to arrange because they involve complicated legal documentation, and because the commercial bank share is priced at excessive floating rates of interest.

In addition, commercial banks which get involved in co-financing deals are not willing to match the 17- to 18-year maturity on World Bank loans.

Co-financing is seen by the World Bank as a major plank in its efforts to increase capital flows to developing countries.

Some banks have also been lukewarm to the idea because of doubts about the desirability of mandatory cross-default clauses.

But the bank has a powerful weapon to wield in Mexico's case. Pressure is growing from some industrial countries, notably the U.S., for Mexico to be declared ineligible to borrow from the World Bank at all. Like Venezuela before it, Mexico's standard of living could be deemed too high to merit such a privilege.

The bio-technology market leader has yet to make a sale or pay a dividend but, as David Lascelles reports, its optimism persists

Genentech snug in the incubator

OCTOBER 14 1980 is a day that will live at the heart of what Genentech is doing, and by common consent it leads the world commercially in the field. During its five-year existence it has either developed or worked on ways of producing interferon, insulin, the foot and mouth vaccine, and a number of other products. It is now operating a treatment for bone disease, albumin, which fortifies the blood of patients suffering from shock and trauma, and human and animal growth hormones.

Mr Swanson also told analysts this week: "It is our policy not to discuss specific research projects until we have achieved results, and not to name contractual partners until that time too. But I can assure you that we have a number of very promising products under devel-

opment. A large portion of them are being developed independently by Genentech, and you will be hearing about some of them next year."

But Genentech is impatient for the day when its first major products will be marketed. This year it spent large sums expanding its manufacturing side and hiring management people. The first sales will be taken on next year as the company gears up to market its first products, insulin and the human growth hormone.

Genentech's lead over the competition is, of course, one of its biggest assets, and Mr Swanson made it clear that Genentech intends to make the most of it. "How do we stay ahead?" he asked. "We intend to get our products to the market as quickly as possible."

But Genentech has had to recognise that even though it leads the field, it lacks the muscle to develop and market products alone. So it has set up partnerships with a group of internationally-known pharmaceutical and chemical companies to share in the development, testing and eventually marketing the products all round the world.

Genentech's contract partners include Kalbi of Sweden in the foot and mouth vaccine area, Eli Lilly of the U.S. in human insulin, Hoffmann-La Roche of Switzerland (leukocyte interferon), Daiichi Sankyo of Japan (immune interferon), Monsanto (bovine and porcine growth hormone) and International Minerals and Chemicals (foot and mouth vaccine).

In addition, Genentech has a number of other partnerships, some of which are on a non-exclusive basis. One of these is with the Ohio Chemical Company, which owns about 20 per cent of Genentech stock and has a man on the board. Fluor, he said.

engineering company, also, has a small stake and will contribute plant-building expertise. Quite how big Genentech's markets will be, no one can tell. But the company estimates that annual sales of its major products will total billions of dollars.

Until the products come to market, however, Genentech's policy is to try to break even on its finances. Wall Street analysts do not expect revenues and earnings to accelerate in any big way until 1983 at the earliest, and then through sales of insulin and growth hormones, rather than the much more glamorous, if more glamorous, interferons.

Break-even policy

Although Genentech has applied for, or secured, about 400 patents and vows to defend them staunchly, Stanford University, which made the early breakthroughs in biotechnology, actually patents to some of the most basic processes used in recombinant DNA, which is central to genetic engineering. According to Mr Swanson, Genentech is now considering whether to take out a licence under that patent and pay the university royalties.

Perhaps the biggest question hanging over Genentech's future is the availability of interferon itself, which despite its promise is extremely hard to produce and could still disappoint expectations.

Mr Swanson is not dismayed by these concerns, however. He believes that Genentech is on the way to developing a variety of pioneering, high value, medical products broad enough to ensure that its survival does not depend on a single one. "We can be a big company with or without interferon," he said.

Pennzoil shuts copper operations

BY OUR FINANCIAL STAFF

PENNZOIL, THE U.S. energy and natural resources group which through its Duval Corporation subsidiary is the fifth largest U.S. copper producer, is to shut its copper mining operations for three months.

The ceasing of copper operations, which will also affect its associated molybdenum and gold and silver production, is a result of the continued low copper price, which now stands, in real terms, at its lowest level for around 20 years.

Pennzoil said there was "no sense for us to sell copper at prices substantially below production cost" and added that

it would not sell any additional copper at present prices, although existing contracts would be honoured.

In 1980, metals mining operations of Pennzoil contributed about 17 per cent of operating income of \$815m, while oil and gas production and refining and marketing accounted for 65 per cent, with the remainder taken up by its potash and sulphur mining businesses. It produced about 120,000 tonnes of copper in 1980.

The decision to close the copper operations is the most decisive action taken by any of

the major U.S. copper producers and would reflect as well the poor prices currently being received for its output of molybdenum and gold and silver. Of its 3,000 copper workers, 2,000 will lose their jobs.

It is not the first time Pennzoil has taken such a step, as one of the mines to be shut now, Esperanza, a copper, molybdenum and gold and silver mine in Arizona, was only reopened in March 1979 after poor copper prices forced its closure 18 months earlier.

The other mines are also in Arizona, including the associated Sierra mine, south of Tucson,

Shipping advice from Wardley

By William Hall, Banking Correspondent

WARDLEY, the merchant banking arm of the Hongkong and Shanghai Banking Corporation, has set up Wardley Shipping Services to advise and finance investors wanting to enter the shipping business.

Mr Roger Hampson-Taylor, a director of Wardley, said there are many people in the Far East who have made money in such areas as property, who want to diversify into shipping, which provides potential for capital appreciation.

Rembrandt lifts earnings

BY OUR FINANCIAL STAFF

REMBRANDT, the South African liquor and tobacco group, has reported a 14.7 per cent increase in taxed income for the half-year ended September to R54.5m (\$56.7m) from R47.5m a year earlier.

Earnings per share were 161.2 cents, up from 151 cents. The interim dividend was raised to 23 cents a share from 18 cents. The company does not give revenue figures.

The group controls numerous cigarette and liquor companies in the UK and elsewhere, including Rothmans International. It also has extensive South African mining and banking interests.

Earlier this year the group, still headed by its founder Dr Anton Rupert, struck a controversial deal with Philip Morris, the world's second-largest tobacco company.

Without explanation for the move, Rembrandt sold Morris about half its holdings in Rothmans Tobacco Holdings, a UK company which had a controlling stake in Rothmans International.

The deal, valued at \$350m, was sharply criticised by some Rothmans' shareholders and R. J. Reynolds, the U.S. tobacco company that thought it was negotiating the same deal with Rembrandt.

Further fall in dollar Eurobond prices

By Alan Friedman

FOR THE third consecutive day, Eurodollar bond prices declined with losses yesterday ranging to half a point. Traders reported a lack of investor interest. But despite this, and a feeling that dealers are now holding larger inventories than are desirable, the flow of new issues continued, dampening a rising price problem.

The headlines will not be cured by the news of a planned \$600m World Bank Yankee bond issue, scheduled for next week. Morgan Stanley confirmed that a three-tranche issue is being prepared, to consist of \$200m portions ranging from five to 10 years.

Among new issues launched yesterday was a \$75m five-year offer for RCA. The issue is being managed by Merrill Lynch and the bonds will carry a coupon of 13 1/2 per cent at a price of par.

A \$75m five-year issue for Transamerica Corporation. This is a zero coupon issue, the second in two weeks. Following Nardic's \$50m offer, Morgan Guaranty is lead manager and the price has been fixed at 53 1/2 to yield 13.22 per cent. Attached to each bond are two warrants which can be subscribed for as zero coupon bonds maturing in December 1989.

A \$150m eight-year floating rate offer for ENI, the Italian state energy concern. The financing vehicle is Tradinvest Bank and Trust Company of Nassau. The notes carry a 5 1/2 per cent minimum coupon and the spread is 1 per cent above the London interbank offered rate. Lead manager is Nomura Securities.

Asip, a member of the ENI group, is also raising capital through two public issues in the Swiss franc foreign bond sector. The amount to be raised between the two, a floating rate note and a straight issue, has not been decided, but is expected to be around SwFr 65m. The floating rate note will be for 10 years. It will carry a 9 per cent minimum coupon for the first six months and 6 1/2 per cent thereafter. Indicated coupon the straight issue is 8 1/2 per cent. Manager of both issues is Soditac.

In Frankfurt, a DM 100m seven-year offer was launched by the United Mexican States (Mexico) through Deutsche Bank. The coupon is 11 per cent, significantly in excess of recent coupons in the foreign bond sector. The price is 99, suggesting a yield of 11 1/2 per cent.

A DM 100m Japanese convertible offer was also launched in this market for Konishiroku, the photographic concern. The 8 1/2-year issue carries a 6 per cent semi-annual coupon and a conversion premium of 5 per cent.

The \$200m 15-year samurai bond for the Inter-American Development Bank was priced at par by Yamai Securities yesterday with a coupon of 5.6 per cent.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday December 15.

Closing prices on December 2

U.S. DOLLAR							Change on							U.S. DOLLAR							Change on									
STRAIGHTS							STRAIGHTS							STRAIGHTS							STRAIGHTS									
Issued	Bid	Offer	Day	Week	Yield		Issued	Bid	Offer	Day	Week	Yield		Issued	Bid	Offer	Day	Week	Yield		Issued	Bid	Offer	Day	Week	Yield				
Amstar-Busch 164 88	100	102 1/2	103 1/2	0	0	15.70		Amstar-Busch 164 88	100	102 1/2	103 1/2	0	0	15.70		Amstar-Busch 164 88	100	102 1/2	103 1/2	0	0	15.70		Amstar-Busch 164 88	100	102 1/2	103 1/2	0	0	15.70
BPFS Fin. Co. 174 86	100	104 1/2	105 1/2	0	0	15.70		BPFS Fin. Co. 174 86	100	104 1/2	105 1/2	0	0	15.70		BPFS Fin. Co. 174 86	100	104 1/2	105 1/2	0	0	15.70		BPFS Fin. Co. 174 86	100	104 1/2	105 1/2	0	0	15.70
Br. Columbia Mfg. 17 97	100	104 1/2	105 1/2	0	0	15.70		Br. Columbia Mfg. 17 97	100	104 1/2	105 1/2	0	0	15.70		Br. Columbia Mfg. 17 97	100	104 1/2	105 1/2	0	0	15.70		Br. Columbia Mfg. 17 97	100	104 1/2	105 1/2	0	0	15.70
Cat. Fin. Corp. 184 86	100	104 1/2	105 1/2	0	0	15.70		Cat. Fin. Corp. 184 86	100	104 1/2	105 1/2	0	0	15.70		Cat. Fin. Corp. 184 86	100	104 1/2	105 1/2	0	0	15.70		Cat. Fin. Corp. 184 86	100	104 1/2	105 1/2	0	0	15.70
CIBC 184 91	100	104 1/2	105 1/2	0	0	15.70		CIBC 184 91	100	104 1/2	105 1/2	0	0	15.70		CIBC 184 91	100	104 1/2	105 1/2	0	0	15.70		CIBC 184 91	100	104 1/2	105 1/2	0	0	15.70
Chicoport Int. Fin. 15 86	100	104 1/2	105 1/2	0	0	15.70		Chicoport Int. Fin. 15 86	100	104 1/2	105 1/2	0	0	15.70		Chicoport Int. Fin. 15 86	100	104 1/2	105 1/2	0	0	15.70		Chicoport Int. Fin. 15 86	100	104 1/2	105 1/2	0	0	15.70
Cincinnati O. & N. 144 87	100	104 1/2	105 1/2	0	0	15.70		Cincinnati O. & N. 144 87	100	104 1/2	105 1/2	0	0	15.70		Cincinnati O. & N. 144 87	100	104 1/2	105 1/2	0	0	15.70		Cincinnati O. & N. 144 87	100	104 1/2	105 1/2	0	0	15.70
Cities Service 17 93	100	104 1/2	105 1/2	0	0	15.70		Cities Service 17 93	100	104 1/2	105 1/2	0	0	15.70		Cities Service 17 93	100	104 1/2	105 1/2	0	0	15.70		Cities Service 17 93	100	104 1/2	105 1/2	0	0	15.70
Cnn. Illinois 144 84	100	104 1/2	105 1/2	0	0	15.70		Cnn. Illinois 144 84	100	104 1/2	105 1/2	0	0	15.70		Cnn. Illinois 144 84	100	104 1/2	105 1/2	0	0	15.70		Cnn. Illinois 144 84	100	104 1/2	105 1/2	0	0	15.70
Cnn. Bathurst 171 88	100	104 1/2	105 1/2	0	0	15.70		Cnn. Bathurst 171 88	100	104 1/2	105 1/2	0	0	15.70		Cnn. Bathurst 171 88	100	104 1/2	105 1/2	0	0	15.70		Cnn. Bathurst 171 88	100	104 1/2	105 1/2	0	0	15.70
DuPont O/S 144 86	100	104 1/2	105 1/2	0	0	15.70		DuPont O/S 144 86	100	104 1/2	105 1/2	0	0	15.70		DuPont O/S 144 86	100	104 1/2	105 1/2	0	0	15.70		DuPont O/S 144 86	100	104 1/2	105 1/2	0	0	15.70
EEC 144 83	100	104 1/2	105 1/2	0	0	15.70		EEC 144 83	100	104 1/2	105 1/2	0	0	15.70		EEC 144 83	100	104 1/2	105 1/2	0	0	15.70		EEC 144 83	100	104 1/2	105 1/2	0	0	15.70
Encl. 184 91	100	104 1/2	105 1/2	0	0	15.70		Encl. 184 91	100	104 1/2	105 1/2	0	0	15.70		Encl. 184 91	100	104 1/2	105 1/2	0	0	15.70		Encl. 184 91	100	104 1/2	105 1/2	0	0	15.70
Ex. Cr. O/S Fin. 15 85	100	104 1/2	105 1/2	0	0	15.70		Ex. Cr. O/S Fin. 15 85	100	104 1/2	105 1/2	0	0	15.70		Ex. Cr. O/S Fin. 15 85	100	104 1/2	105 1/2	0	0	15.70		Ex. Cr. O/S Fin. 15 85	100	104 1/2	105 1/2	0	0	15.70
GMAC O/S Fin. 16 85	100	104 1/2	105 1/2	0	0	15.70		GMAC O/S Fin. 16 85	100	104 1/2	105 1/2	0	0	15.70		GMAC O/S Fin. 16 85	100	104 1/2	105 1/2	0	0	15.70		GMAC O/S Fin. 16 85	100	104 1/2	105 1/2	0	0	15.70
IBM World Trade 144 85	100	104 1/2	105 1/2	0	0	15.70		IBM World Trade 144 85	100	104 1/2	105 1/2	0	0	15.70		IBM World Trade 144 85	100	104 1/2	105 1/2	0	0	15.70		IBM World Trade 144 85	100	104 1/2	105 1/2	0	0	15.70
Int. Am. Dev. Bank 10 91	100	104 1/2	105 1/2	0	0	15.70		Int. Am. Dev. Bank 10 91	100	104 1/2	105 1/2	0	0	15.70		Int. Am. Dev. Bank 10 91	100	104 1/2	105 1/2	0	0	15.70		Int. Am. Dev. Bank 10 91	100	104 1/2	105 1/2	0	0	15.70
New Brunswick 17 88	100	104 1/2	105 1/2	0	0	15.70		New Brunswick 17 88	100	104 1/2	105 1/2	0	0	15.70		New Brunswick 17 88	100	104 1/2	105 1/2	0	0	15.70		New Brunswick 17 88	100	104 1/2	105 1/2	0	0	15.70
Northland 174 83	100	104 1/2	105 1/2	0	0	15.70		Northland 174 83	100	104 1/2	105 1/2	0	0	15.70		Northland 174 83	100	104 1/2	105 1/2	0	0	15.70		Northland 174 83	100	104 1/2	105 1/2	0	0	15.70
Ony Edson Fin. 174 88	100	104 1/2	105 1/2	0	0	15.70		Ony Edson Fin. 174 88	100	104 1/2	105 1/2	0	0	15.70		Ony Edson Fin. 174 88	100	104 1/2	105 1/2	0	0	15.70		Ony Edson Fin. 174 88	100	104 1/2	105 1/2	0	0	15.70
OKG 15 91	100	104 1/2	105 1/2	0	0	15.70		OKG 15 91	100	104 1/2	105 1/2	0	0	15.70		OKG 15 91	100	104 1/2	105 1/2	0	0	15.70		OKG 15 91	100	104 1/2	105 1/2	0	0	15.70
PSNH Int. Fin. 17 85	100	104 1/2	105 1/2	0	0	15.70		PSNH Int. Fin. 17 85	100	104 1/2	105 1/2	0	0	15.70		PSNH Int. Fin. 17 85	100	104 1/2	105 1/2	0	0	15.70		PSNH Int. Fin. 17 85	100	104 1/2	105 1/2	0	0	15.70
Quebec Hydro 17 81	100	104 1/2	105 1/2	0	0	15.70		Quebec Hydro 17 81	100	104 1/2	105 1/2	0	0	15.70		Quebec Hydro 17 81	100	104 1/2	105 1/2	0	0	15.70		Quebec Hydro 17 81	100	104 1/2	105 1/2	0	0	15.70
Saskatchewan 104 88	100	104 1/2	105 1/2	0	0	15.70		Saskatchewan 104 88	100	104 1/2	105 1/2	0	0	15.70		Saskatchewan 104 88	100	104 1/2	105 1/2	0	0	15.70		Saskatchewan 104 88	100	104 1/2	105 1/2	0	0	15.70
St. Lawrence 154 86	100	104 1/2	105 1/2	0	0	15.70		St. Lawrence 154 86	100	104 1/2	105 1/2	0	0	15.70		St. Lawrence 154 86	100	104 1/2	105 1/2	0	0	15.70		St. Lawrence 154 86	100	104 1/2	105 1/2	0	0	15.70
South California 144 86	100	104 1/2	105 1/2	0	0	15.70		South California 144 86	100	104 1/2	105 1/2	0	0	15.70		South California 144 86	100	104 1/2	105 1/2	0	0	15.70		South California 144 86	100	104 1/2	105 1/2	0	0	15.70
Sweet, Ex. Cred. 184 83	100	104 1/2	105 1/2	0	0	15.70		Sweet, Ex. Cred. 184 83	100	104 1/2	105 1/2	0	0	15.70		Sweet, Ex. Cred. 184 83	100	104 1/2	105 1/2	0	0	15.70		Sweet, Ex. Cred. 184 83	100	104 1/2	105 1/2	0	0	15.70
Trans Canada 174 86	100	104 1/2	105 1/2	0	0	15.70		Trans Canada 174 86	100	104 1/2	105 1/2	0	0	15.70		Trans Canada 174 86	100	104 1/2	105 1/2	0	0	15.70		Trans Canada 174 86	100	104 1/2	105 1/2	0	0	15.70
Trans Canada 168 88	100	104 1/2	105 1/2	0	0	15.70		Trans Canada 168 88	100	104 1/2	105 1/2	0	0	15.70		Trans Canada 168 88	100	104 1/2	105 1/2	0	0	15.70		Trans Canada 168 88	100	104 1/2	105 1/2	0	0	15.70
W.D. Donkey 154 86	100	104 1/2	105 1/2	0	0	15.70		W.D. Donkey 154 86	100	104 1/2	105 1/2	0	0	15.70		W.D. Donkey 154 86	100	104 1/2	105 1/2	0	0	15.70		W.D. Donkey 154 86	100	104 1/2	105 1/2	0	0	15.70
World Fargo Int. 164 84	100	104 1/2	105 1/2	0	0	15.70		World Fargo Int. 164 84	100	104 1/2	105 1/2	0	0	15.70		World Fargo Int. 164 84	100	104 1/2	105 1/2	0	0	15.70		World Fargo Int. 164 84	100	104 1/2	105 1/2	0	0	15.70
Winnipeg 17 86	100	104 1/2	105 1/2	0	0	15.70		Winnipeg 17 86	100	104 1/2	105 1/2	0	0	15.70		Winnipeg 17 86	100	104 1/2	105 1/2	0	0	15.70		Winnipeg 17 86	100	104 1/2	105 1/2	0	0	15.70
World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70		World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70		World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70		World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70
World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70		World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70		World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70		World Bank 18 88	100	104 1/2	105 1/2	0	0	15.70
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Libyan group close to taking controlling stake in Maraldi

By RUPERT CORNWELL IN ROME

NEGOTIATIONS ARE understood to be at an advanced stage for Libyan interests to take a controlling stake in the financially troubled Maraldi group, which has extensive steel and sugar interests in northern and eastern Italy.

The Libyan side is represented by the Libyan Arab Investment Company. According to bankers in Rome last night, the discussions, which have been in progress for several months, are now close to a successful conclusion.

Were the deal to go through, it would be probably the second largest direct Libyan investment in Italy, after the 9.6 per cent holding in Fiat, Italy's largest private industrial group.

There are persistent reports here that the Libyan side is prepared to put up between £400m and £500m (\$420m),

to take over Maraldi and its outstanding debts, and launch a significant new investment programme. The group has been largely run by a Government-appointed commissioner since April 1979, after it encountered severe financial difficulties.

One of the last obstacles in the way of the agreement, the refusal of the potential buyers to take responsibility for £400m (\$420m) of fines levied on Maraldi for the non-payment of social security contributions, is now believed to be virtually settled.

Last night, however, unions representing the group's workforce demanded immediate talks with Sig Giovanni Marcora, the Industry Minister, to clear up uncertainties over the future ownership of Maraldi. Strikes at the group's factories are threatened if the demand is not met.

West German Dual hi-fi group files for bankruptcy

By JONATHAN CARR IN BONN

DUAL, ONE of the best-known companies in the West German hi-fi business, has filed a petition for bankruptcy. It is the latest domestic entertainment concern to suffer a big setback to sales at the hands of Far East competitors.

The privately-owned company, whose full name is Dual Gebroeder Steidinger, said work was still continuing there yesterday. But no assurances could be given for the future.

Dual confirmed that it had been holding talks with foreign interests which might be interested in taking a stake in the company but declined to name them. However, one of these approaches is known to be Thomson-Brandt of France.

Dual's products — including record turntables, amplifiers and receivers — have long been prominent both on the European and the U.S. market.

The company, which was founded at the start of this century, is sparring with information about itself, and there is no official word on the size of its turnover — let alone of its losses. However, people in the industry estimate Dual's annual

sales at around DM 300m (\$135m). The workforce at the company's factories in the Black Forest region of south Germany has fallen from around 3,000 to under 2,000 over the last few years.

It is not clear how many jobs could be saved, even if another company stepped in. However, the Government of the local state of Baden-Wuerttemberg is clearly anxious to support a solution which would keep one of the key employers of the region in being.

Dual's case in some way parallels that of Rollei, the Brunswick-based camera company which filed for liquidation in the summer after increasingly fierce competition from Japan. Part of the Rollei production is now being taken over by United Scientific Holdings, of London.

Thomson-CSF, a member of the French Thomson electronics group, has signed an agreement with Robert Bosch, the West German group, for the joint design and development of professional video recorders for use in radio and television broadcasting. Reuter reports from Paris.

Sharp fall in output puts Valeo in the red

By Terry Dodsforth in Paris

HEAVY REORGANISATION and redundancy costs will force Valeo, the leading French motor components group, into losses of around FFr 250m (\$45m) this year.

The company said yesterday that its slump into the red, after making net consolidated profits of FFr 44m last year, was the result of the sharp decline in European vehicle production during 1980 and 1981. In France, car production fell by 9 per cent last year, and is expected to be about 12 per cent down this year, or 4 per cent lower than the European average.

Valeo's own 1981 output has declined at a somewhat lower rate of 7 per cent mainly because of the buoyancy of the replacement parts market. Nevertheless, measures to improve its competitive position have involved exceptional charges of FFr 175m in staff cuts and part-time working, along with FFr 70m for the closing down of some activities.

Turnover figures for the year are also expected to reflect the sluggish state of the market, rising only marginally to FFr 6.8bn consolidated, against FFr 6.7bn in 1980.

After what it calls its "draconian" restructuring measures, however, Valeo is forecasting a return to profit in 1982 unless there is a further deterioration in car production.

There are now strong hopes in France that recent government measures to encourage consumption should help the car market, at least during the first half of next year.

In addition, Valeo says that it is now beginning to benefit from the improved performance of SEV, its electrical components subsidiary. SEV, the dominant group in this section of the French market, has also been going through a period of reorganisation. It would be operating at around break-even point this year, the company says, except for some "exceptional" charges linked to this restructuring.

At parent company level, Valeo expects sales to be around FFr 2.2bn, a decrease of 2 per cent, while net losses will amount to around FFr 100m.

Anthony Robinson examines the complex background to a major austerity programme

Yugoslavia faces up to economic reality

YUGOSLAVIA'S FOREIGN borrowing plans have not been helped in recent months by the fact that many of the western bankers dealing with Yugoslavia also have responsibility for lending to the Comecon countries too. Deeply involved as they are with the complexities of Polish debt, re-scheduling and the growing difficulties of Romania they have been casting increasingly worried glances at the economic and financial situation of all East European borrowers.

Thus, when the former President of the Yugoslav League of Communists Mr Lazar Mojsov warned Yugoslavs last month that the country was facing an economic abyss if they did not make efforts to take "economic stabilisation" more seriously, bankers at least headed the warning.

The practical consequences became apparent last month when a Yugoslav negotiating team led by Mr Ksenko Bogoev, the outgoing governor of the National Bank of Yugoslavia, came to London for preliminary talks on a proposed \$400m euro-currency loan to complete this year's borrowing programme. The Yugoslav side made clear that they were hoping to raise the money on terms similar to that achieved on a similar syndicated loan arranged through a consortium led by Lloyds Bank International last

year, that is to say a final maturity of seven years at a rate of 11 per cent over London Interbank offered rate or 14 per cent over the U.S. prime, at the option of the lenders.

Having won these terms last year Mr Bogoev is seen by some western bankers as having wanted to end his term of office with a repeat performance. The acceptance of less favourable terms will now fall to his successor, Mr Radovan Makic. Nearly half the banks invited to meet the Yugoslav team did not even turn up for the London meeting however, and those which did made clear that Yugoslavia would have to lower its sights and be satisfied with a significantly lower amount at higher rates. This message has been taken on board.

According to Mr Dija Marjanovic, Deputy Governor of the bank, "we shall be meeting again with the banks shortly to sit down and examine what is realistic to achieve. We recognise that this will be less than last year's borrowing." Manufacturers' Bankers' Association is expected to lead the consortium. The main aim of the borrowing is to boost reserves and so reduce vulnerability to the kind of squeeze on short term debt which has affected Romania and other Comecon borrowers recently. Reserves currently stand at around \$2.9bn, Mr Marjanovic



Mr Ksenko Bogoev

said. Yugoslavia has already raised around \$1.7bn this year in financial and commercial credits. This virtually covers the expected 1981 balance of payments deficit of \$1.8bn. Financial credits already lined up amount to around \$1.7bn of the \$2bn borrowing target for this year.

But raising the remainder from commercial banks which already in most cases have substantial Yugoslav debt in their loan portfolio will require con-

siderable persuasion on the part of the Yugoslav authorities that they have the economy under control and that balance of payments targets can be adhered to.

The Yugoslav authorities themselves recognise that the lack of progress in reducing inflation, still hovering at around 35/38 per cent annually, the rise in the net foreign debt to \$16.3bn or close to \$19bn when short term debt is included, riots and repression in Kosovo, the shift in trade towards Comecon and evidence of declining competitiveness on western markets all raise legitimate questions about the economic and political management of the post-Tito period. They are after all the main concerns of the Yugoslav authorities themselves.

The fact that the cost of servicing the Yugoslav debt has risen from \$700m over the first nine months of 1980 to \$1.2bn over the same period this year is itself a powerful argument for keeping future borrowing within tight limits. But while recognising the problems, the Yugoslav authorities also point to their track record over the last three years. These have seen a reduction in the payments deficit from \$3.7bn in 1979 to \$2.3bn last year. The authorities insist that this year's deficit will still be below the \$1.8bn target, despite a disappointing first half.

Future targets of a \$500m deficit in 1982 and parity by 1983 will be strictly adhered to, they add.

Scepticism about the ability to reach this year's target has been fuelled by the first half trade returns which showed a deficit of \$3.55bn, which, if unchecked, would have given an annual trade deficit of over \$7bn compared with \$6.06bn last year. But the first half is traditionally a bad period and the deficit is likely to be much smaller over the second half.

The authorities are confident that the \$1.8bn overall balance of payments deficit target will be achieved even though this has been bought at the cost of a slowdown in economic activity, higher unemployment and, most important, a 12 per cent drop in real incomes over the last two years.

Taken together these measures reflect a continuing economic squeeze which will subordinate all other economic policies to the achievement of the balance of payments target. It will exacerbate the competition for resources between Republics, especially now that the party central committee has decided to invest a further \$3.2bn in Kosovo province over the next five years. But that is the price of "stabilisation" and the authorities seem determined to pay it. Whether bankers are convinced remains to be seen.

French discount store to form books co-operative

By DAVID WHITE IN PARIS

FNAC, the French discount store group which in the past seven years has become the country's biggest bookseller, is planning to turn its book department into a co-operative. This unusual move is aimed at countering a new law standardising book prices in France.

Under the plan, the co-operative would keep its selling prices in line with the law but would distribute rebates to its members by drawing on its annual profits. The new regulations, due to take effect next year, are designed to offset the dominant position established by stores such as FNAC, which does more than a fifth of its FFr 1.5bn (\$260m) annual turnover in books and which holds about 7 per cent of the French market.

Bookstores will in future be allowed to sell to individual customers within a limit of 5 per cent above or below publishers' set retail prices.

M. Andre Essel, FNAC's chairman, said he planned to ask shareholders' permission to transfer the book department to a co-operative — provisionally labelled UNAC. The book departments would in future be restricted to members of the co-operative.

A share of the co-operative's earnings would also be paid to FNAC, M. Essel said. Controlled by a group of consumer co-operatives, FNAC has had its shares quoted on the Paris bourse since last year.

The group staged a profit recovery during the year, with consolidated net earnings climbing 39 per cent to FFr 20.5m.

Non-life business boosts Amev

By CHARLES BATCHELOR IN AMSTERDAM

PROFITS of Amev, the Dutch insurance group, increased sharply during the first nine months of 1981. The company repeated its forecast that profits will rise by at least 15 per cent in the year as a whole, indicating a net profit of at least FFr 158m (\$65m).

Pre-tax profit rose 23 per cent in the first three-quarters to FFr 165.5m on turnover 20 per cent higher at FFr 2,77bn (\$1,14bn). At the net level profit was 26 per cent higher at FFr 114.7m.

The strongest improvement was in the non-life insurance sector, where profits rose 35 per cent to FFr 52.9m on turnover which was 16 per cent higher at FFr 880m. Profits of life business rose 23 per cent to FFr 99.6m on turnover, 17 per cent up at FFr 1,62bn.

The non-insurance division reported a 6 per cent profit fall to FFr 13m, due largely to the depressed state of the property market.

Amev has added FFr 5m to its provision for risks in its financing and project development activities. In the first nine months of last year it set aside FFr 2m to meet these risks. Turnover of non-insurance business rose 62 per cent to FFr 265m.

Net profit in the third quarter alone fell 3 per cent to FFr 35.6m compared with the same 1980 period. Excluding currency fluctuations, turnover rose 12 per cent.

Hunter Douglas, the Dutch-based aluminium products manufacturer, reports that it has incurred a net loss in the first nine months of 1981 on

turnover 15 per cent lower at \$407m, though no figure is provided. The company, which traditionally reports its results in dollars, continued to make operating losses on its non-core business. Most of the turnover fall (91 per cent) was due to a decline in other currencies against the dollar while 9 per cent was due to the lower trading volume of secondary metal trading operations in Europe.

The operating results of the group's core business in the home improvement, building and architectural products fields improved. Operations in Australasia continued to perform well. Its European business responded favourably to restructuring measures, although a recovery in North America was slowed by a renewed recession in that market.

This announcement appears as a matter of record only.

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December 1981

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Union Bank of Switzerland (Securities) Limited
Amro International Limited
Deutsche Bank Aktiengesellschaft
Salomon Brothers International
S. G. Warburg & Co. Ltd.

Morgan Stanley International
Banque Nationale de Paris
Kuwait Investment Company (S.A.K.)
Société Générale de Banque S.A.
Wood Gundy Limited

Algemene Bank Nederland N.V.
Banca del Gottardo
Bank of America International Limited
Bank of Bermuda Limited
Bank Leu International Ltd.
Banque Française du Commerce Extérieur
Banque Internationale à Luxembourg S.A.
Banque de Paris et des Pays-Bas (Suisse) S.A.
Bayerische Hypothek und Wechsel-Bank Aktiengesellschaft
Berliner Handels- und Frankfurter Bank
Chemical Bank International Group
Citicorp International Group
Compagnie de Banque et d'Investissements, CIB
Copenhagen Handelsbank
Crédit Industriel et Commercial
Crédit Lyonnais
Daiwa Bank (Capital Management) Ltd.
Deutsche Girozentrale-Deutsche Kommunalbank
Dresdner Bank Aktiengesellschaft
Gedma International Limited
Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft
Goldman Sachs International Corp.
Hamros Bank Limited
IMI International Limited
Kleinwort Benson Limited
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Lloyds Bank International Limited
Manufacturers Hanover Limited
B. Metzler seel. Sohn & Co.
Morgan Guaranty Ltd.
Nomura International Limited
Österreichische Länderbank
Schoeller & Co. Bankaktiengesellschaft
J. Henry Schroder Wagg & Co. Limited
Verband Schweizerischer Kantonalbanken
J. Vontobel & Co.
Arab Banking Corporation (ABC)
Bank of America International Limited
Bank Brussels Lambert N.V.
Bank Julius Baer International Limited
Bank Leu International Ltd.
Banque Générale du Luxembourg S.A.
Banque de Paris et des Pays-Bas
Barclays Bank Group
Baring Brothers & Co. Limited
Bayerische Landesbank Girozentrale
B.S.I. Underwriters Limited
Christians Bank og Kreditkasse
Commerzbank Aktiengesellschaft
Continental Illinois Limited
Crédit Commercial de France
Crédit Suisse First Boston Limited
Daiva Europe Limited
Dominion Securities Ames Limited
European Banking Company Limited
Genossenschaftliche Zentralbank A.G.-Vienna
Groupement des Banquiers Privés Genevois
Hill Samuel & Co. Limited
Klüber, Peabody International Limited
Kuhn Loeb & Co. Limited
Kuwah International Investment Co. s.r.l.
McLeod Young Weir International Limited
Merck, Finck & Co.
Merrill Lynch International & Co.
Morgan Grenfell & Co. Limited
The Nikko Securities Co. (Europe) Ltd.
Norddeutsche Landesbank Girozentrale
Orion Royal Bank Limited
Privatbanken A/S
Schroder, Münchmeyer, Hengst & Co.
Société Générale
Tradition International S.A.
Verbinden Westbank Aktiengesellschaft
Yamachi International (Europe) Limited

All of these securities having been sold, this announcement appears solely for purposes of information.

NEW ISSUE

November 20, 1981

\$200,000,000

Security Pacific Corporation

Zero Coupon Notes Due 1986

The First Boston Corporation

Goldman, Sachs & Co.

Merrill Lynch White Weld Capital Markets Group

Salomon Brothers Inc

Warburg Paribas Becker

Dean Witter Reynolds Inc.

Bache Halsey Stuart Shields

Bear, Stearns & Co.

Blyth Eastman Paine Webber

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

Drexel Burnham Lambert

E. F. Hutton & Company Inc.

Keefe, Bruyette & Woods, Inc.

Kidder, Peabody & Co.

Lazard Frères & Co.

L. F. Rothschild, Unterberg, Towbin

M. A. Schapiro & Co., Inc.

Shearson/American Express Inc.

Smith Barney, Harris Upham & Co.

Wertheim & Co., Inc.

Bateman Eichler, Hill Richards

The Industrial Bank of Japan
Finance Company N.V.

U.S. \$50,000,000

Guaranteed Floating Rate Notes Due 1985



In accordance with the provisions of the Reference Agency Agreement between The Industrial Bank of Japan Finance Company N.V., The Industrial Bank of Japan Limited and Citibank, N.A., dated November 28, 1978, notice is hereby given that the Rate of Interest has been fixed at 13 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, June 3, 1982, against Coupon No. 7 will be U.S.\$66.99.

December 3, 1981

By: Citibank, N.A., London, Reference Agent

CITIBANK

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on January 1, 1980: U.S. \$48.39

on November 30th 1981: U.S. \$68.08

Listed on the Amsterdam Stock Exchange

Information: Pierson, Halding & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

VONTBEL EUROBOND INDICES

PRICE INDEX	24.11.81	1.12.81	AVERAGE YIELD	24.11.81	1.12.81
DM Bonds	30.52	31.07	DM Bonds	9.885	9.882
UPL Bonds & Notes	52.67	53.34	UPL Bonds & Notes	11.251	11.189
U.S. \$ Str. Bonds	87.01	87.22	U.S. \$ Str. Bonds	13.835	13.802
Can. Dollar Bonds	85.02	85.30	Can. Dollar Bonds	15.074	15.021

Companies
and Markets

INTL. COMPANIES & FINANCE

Premier signs production deals with Iveco and Fiat

BY R. C. MURPHY IN BOMBAY

PREMIER AUTOMOBILES, one of India's few vehicle makers, has signed technical co-operation agreements with Iveco and Fiat, Iveco's Italian parent, to produce cars and trucks near Bombay.

Premier will make three, and eight-and-a-half tonne trucks with the help of Iveco, a leading European commercial vehicle maker. Government approval is needed for the deal and for the use of foreign currency to help finance the Rs.175bn (\$195m) production facilities.

The agreement with Iveco replaces one under which Premier made trucks to 20-year-old U.S. designs. These had become increasingly uncompetitive against trucks from Tata, originally made with Daimler-Benz help, and from Ashok Leyland, the BL venture.

Under the agreement with Fiat, Premier will produce Fiat 124D cars as replacements for the Premier Padmini which was based on the Fiat 1100 model.

Premier will spend Rs250m modernising its car plant. The deal envisages Fiat of Spain transferring tools and dies from the 124D model to India. Fiat will design an improved engine.

The Indian company lifted sales for the year ended June by 45 per cent to Rs1,04bn and net profits by 130 per cent to Rs804m. It paid a 15 per cent dividend, its first for several years.

The surge in profits came despite labour problems which disrupted Premier's production from April to September, 1980. Mr. Lalchand Hirachand, Premier's chairman, is expect-

ing another "promising" year. From July to October the company produced 7,833 cars and trucks compared with 16,555 for the year to June.

India's total commercial vehicle production increased 25 per cent in the year ended June to 73,129.

Premier's agreement with Fiat does not affect the Government's long-standing attempts to get foreign co-operation to build cars at the Maruti factory. Maruti was a project of Mr. Sanjay Gandhi, the Prime Minister's son, who was killed in an air crash last year. The company, which has yet to produce a car, was nationalised last year.

A number of companies, including Renault, BL and Nissan are discussing proposals with the Government.

Merger dropped after Pao withdrawal

By Kevin Rafferty in Hong Kong

THE BOARDS OF Hongkong and Kowloon Wharf and Godown Company and World International (Holdings) yesterday formally announced the withdrawal of proposals to merge the two companies into a property and shipping giant with assets of HK\$327m (U.S.\$418m).

The withdrawal followed Sir Yue-kong Pao's surprise announcement Tuesday night that he and his wife no longer supported the arrangement. At the two of them own 66 per cent of World and through World own 47 per cent of Wharf. It was obvious that the plan Sir Yue-kong devised could no longer go through.

The question now is what action the Colony's committee on takeovers and mergers will take. The committee met yesterday and was told of the action of the two boards, but it has not completed yet its discussions, an official said.

However, it is understood that Sir Yue-kong or his advisers have yet to meet the committee and in provide the "full explanation" required under Rule 12 of the new takeovers code.

Critics of the merger plan argue that he was trying to "railroad" an agreement which was not in the best interests of Wharf shareholders. The original offer and timetable was approved, however, by Mr Robert Felt, the Commissioner for Securities.

Hutchison may buy rest of Harbour

By Our Financial Staff

HUTCHISON WHAMPOA said it might make an offer for the 21.63 per cent of the equity of Harbour Engineering it does not own.

It had been discussing changing the ownership of Harbour with Franki Investments a subsidiary of Hongkong Engineering and Construction but the talks have ended without agreement.

The trading house first announced in June that it wanted to rationalise its ownership of four subsidiaries, including Harbour Engineering, which had minority shareholders.

Expansion for Tata Chemicals

By our Bombay Correspondent

TATA CHEMICALS is seeking Indian Government permission to build two fertilizer plants with a combined value of Rs6m (\$660m). The first, producing 1,350 tonnes of ammonia a day, would be located in Gujarat.

The second, producing 2,250 tonnes of urea a day, would be located in Uttar Pradesh. This would be one of two private sector and four public sector fertilizer plants in the area envisaged by the Government.

The six plants will use gas feedstock from reserves off India's west coast. A pipeline is to be built to link the field to Uttar Pradesh.

Tata Chemicals reported pre-tax profits of Rs22.9m for the year to June 30, an advance of Rs30.3m from a year earlier. Sales rose 33 per cent to Rs74.9m from Rs57.4m.

Herald rejects Bell Group takeover bid

BY GRAEME JOHNSON IN SYDNEY

THE HERALD and Weekly Times has rejected Mr Robert Holmes a Court's AS\$130m (\$U.S.150m) bid for 50 per cent of its equity. Sir Keith MacPherson, the chairman and chief executive, advised shareholders not to sell, and through the columns of the Melbourne Herald, the newspaper flagship of the group, said the group was not for sale—at any price.

Mr Holmes a Court's offer, through Bell Group, was "totally unrealistic."

However it has been suggested that Mr Holmes a Court may be able to buy the crucial 14.9 per cent stake held by John Fairfax for cash, if it were for sale. Because of a gap in securities legislation Bell might not have to extend the same offer to other holders.

John Fairfax, the Sydney media group, came to the rescue of the Herald during Mr Rupert Murdoch's News Corporation's abortive bid for the company

almost two years ago. Fairfax bought most of Mr Murdoch's holding when he opted to sell but, beset by low profits and heavy capital costs, it has been hard hit by the interest bill on loans raised for the AS\$50m spent to bail the Herald out.

The market value of the Herald shares has since fallen to AS\$36.9m and the investment represents almost half of shareholders' funds.

If Fairfax sold, it would still incur a book loss, but Mr Holmes a Court's bid of AS\$2.77 a share must look attractive, and it has been suggested that a meeting with Mr Holmes a Court to discuss his bid might take place this weekend.

AS\$150m (U.S.\$175m) hotel and retail complex is planned for the George Street, Sydney store site of Waltons-Bond, a major Australian retailer, following the purchase of a 14.9 per cent stake in the company yesterday by a Hong Kong property developer.

Carrian Investments, the publicly quoted arm of the rapidly expanding Carrian group, paid AS\$9.6m for the stake. Subject to Foreign Investment Review Board approval it will lift the stake to just under 20 per cent.

These certificates have been sold. This announcement appears as a matter of record only.

US\$ 20,000,000

DAI-ICHI KANGYO BANK LIMITED

Negotiable Floating Rate Certificates of Deposit
Due 1985

Arranged by

TRADE DEVELOPMENT BANK, LONDON BRANCH

These certificates have been sold. This announcement appears as a matter of record only.



US\$ 20,000,000

THE TAIYO KOBE BANK, LIMITED
(LONDON BRANCH)Negotiable Floating Rate Certificates of Deposit
Due 1984

Arranged by

TRADE DEVELOPMENT BANK, LONDON BRANCH

These certificates have been sold. This announcement appears as a matter of record only.

THE TOYO TRUST AND BANKING COMPANY
LIMITED

(LONDON BRANCH)

US\$ 15,000,000

Negotiable Floating Rate Certificates of Deposit
Due 1984

Arranged by

TRADE DEVELOPMENT BANK, LONDON BRANCH

These certificates have been sold. This announcement appears as a matter of record only.



US\$ 10,000,000

THE SUMITOMO TRUST AND BANKING
COMPANY LIMITEDNegotiable Floating Rate Certificates of Deposit
Due 1984

Arranged by

TRADE DEVELOPMENT BANK, LONDON BRANCH

These certificates have been sold. This announcement appears as a matter of record only.

THE SANWA BANK, LIMITED
(LONDON BRANCH)

US\$ 20,000,000

Negotiable Floating Rate Certificates of Deposit
Due 1984

Arranged by

TRADE DEVELOPMENT BANK, LONDON BRANCH

These certificates have been sold. This announcement appears as a matter of record only.



US\$ 10,000,000

THE YASUDA TRUST & BANKING CO., LTD.

Negotiable Floating Rate Certificates of Deposit
Due 1984

Arranged by

TRADE DEVELOPMENT BANK, LONDON BRANCH

U.S. \$30,000,000

The Korea Development Bank

(Incorporated in the Republic of Korea under The Korea Development Bank Act of 1953)



Floating Rate Notes due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 3rd December, 1981 to 3rd June, 1982 the Notes will carry an Interest Rate of 13 1/2% per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$66.67.

Credit Suisse First Boston Limited
Agent BankBanco Cafetero S.A.
US \$30,000,000Guaranteed Floating Rate
Certificates of Deposit due 1984For the six months
3rd December, 1981 to 3rd June, 1982

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest has been fixed at 13 1/2% per cent, per annum, and that the interest payable on the relevant interest payment date, 3rd June, 1982 against each Certificate will be US\$33,333.07.

Agent Bank
Wells Fargo Limited

SPARBANKERNAS BANK

is pleased to announce
the opening of its
Representative office
in London
at7 Birch Lane London EC3V 9BY
Telephone 238-1836/7
on Dec. 3rd 1981Representative
LARS A. LUNDQUIST

BASE LENDING RATES

A.B.N. Bank	15	Grindlays Bank	115
Allied Irish Bank	15	Guinness Mahon	15
American Express Bk	15	Hambros Bank	15
Amro Bank	15	Harris & Co. Trust	15
Bank of America	15	Hill Samuel	15
Bank of Australia	15	C. Hoare & Co.	15
Bank of Canada	15	Hongkong & Shanghai	15
Bank of China	15	Knowles & Co. Ltd.	15
Bank of India	15	Lloyds Bank	15
Bank of Japan	15	Mallinbank Limited	15
Bank of Korea	15	Edward Manson & Co.	15
Bank of New South Wales	15	Midland Bank	15
Bank of Oman	15	Samuel Montagu	15
Bank of Persia	15	Morgan Grenfell	15
Bank of Portugal	15	National Westminster	15
Bank of Saudi Arabia	15	Norwich General Trust	15
Bank of Singapore	15	P. S. Refson & Co.	15
Bank of South Africa	15	Roxburgh Guarantee	15
Bank of Swaziland	15	E. S. Schwab	15
Bank of Taiwan	15	Slavensburg Bank	15
Bank of Thailand	15	Standard Chartered	15
Bank of Tonga	15	Trustee Savings Bank	15
Bank of Trinidad & Tobago	15	TCB Ltd.	15
Bank of Victoria	15	United Bank of Kuwait	15
Bank of Western Australia	15	Whiteaway Laidlaw	15
Bank of Zambia	15	Williams & Glyn's	15
Bank of Zimbabwe	15	Winttrust Secs. Ltd.	15
Bank of the Middle East	15	Yorkshire Bank	15
Bank of the Pacific	15	Members of the Accepting Houses Committee	15
Bank of the South Pacific	15	7-day deposits 13% 1-month 12.25% Short term 12.00/12	15
Bank of the West	15	Monthly 15.50%	15
Bank of the World	15	7-day deposits on sum of £10,000 and under 12% up to £50,000 13% over £50,000 14%	15
Bank of the East	15	21-day deposits over £1,000 14% 15%	15
Bank of the South	15	Demand deposits 13%	15
Bank of the North	15	21-day deposits over £1,000 14% 15%	15
Bank of the West	15	Mortgage base rate	15

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. orders	Retail sales vol.	Retail sales val.	Unemp.	Vac.
1980							
4th qtr.	100.7	89.7	79	109.0	205.2	2,020	98
1981							
1st qtr.	99.6	88.8	87	112.7	174.4	2,304	100
2nd qtr.	99.8	88.8	91	112.2	180.7	2,307	89
3rd qtr.	99.6	89.9	91	110.4	185.2	2,627	96
March	99.9	88.7	109	111.4	175.3	2,381	97
April	98.8	88.3	90	111.4	181.6	2,452	94
May	98.2	87.6	86	110.6	177.1	2,515	92
June	98.5	89.6	87	111.3	182.7	2,552	83
July	99.5	89.6	99	109.7	185.4	2,582	92
Aug.	99.4	89.8	125	111.0	185.6	2,626	98
Sept.	99.7	90.3		110.6	184.7	2,673	97
Oct.				111.5		2,729	99
Nov.						2,764	104

OUTPUT—By market sector; consumer goods; investment goods; intermediate goods (materials and fuels); engineering output; metal manufacture; textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Inv. goods	Int. goods	Eng. output	Metal mfg.	Textiles	Housg. starts
1980							
4th qtr.	84.1	91.0	117.0	86.1	70.6	76.9	10.1
1981							
1st qtr.	84.1	87.4	117.5	83.5	75.4	75.9	10.9
2nd qtr.	84.2	87.5	118.1	84.0	79.3	75.8	14.2
3rd qtr.	84.3	88.4	119.1	85.0	79.4	76.1	11.3
March	84.0	87.0	119.0	84.0	78.0	77.0	11.2
April	84.0	88.0	117.0	84.0	76.0	76.0	12.5
May	84.0	87.0	117.0	83.0	78.0	75.0	13.8
June	84.0	88.0	120.0	85.0	84.0	77.0	16.2
July	85.0	88.0	119.0	86.0	78.0	75.0	14.5
Aug.	85.0	88.0	118.0	85.0	78.0	78.0	12.7
Sept.	84.0	89.0	120.0	86.0	78.0	75.0	16.0

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn
1980							
4th qtr.	126.6	111.8	+1,265	+2,110	+222	105.2	27.90
1981							
1st qtr.	107.9						28.34
2nd qtr.	107.9						26.73
3rd qtr.	107.9						24.28
March	121.7	114.3	+314	+750	+231	105.2	28.43
April	105.5						28.21
May	106.3						28.07
June							28.49
July							28.63
Aug.							24.57
Sept.	120.2	135.3	+15	+147	+280	100.0	23.70
Oct.	125.3	128.3	+116	+316	+89	98.9	23.32
Nov.							23.46

Trade figures for March-August not available because of Civil Service dispute.

FINANCIAL—Money supply, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (three months' growth at annual rate); credit to building societies' net inflow; credit to all seasonally adjusted. Minimum lending rate (end period).

	M1 %	M3 %	Bank adv. %	DCE £m	BS inflow	HP lending	MLR %
1980							
4th qtr.	8.5	20.2	11.2	+3,352	1,253	1,793	14
1981							
1st qtr.	8.5	20.2	11.2	+1,302	1,081	1,884	13
2nd qtr.	8.5	20.2	11.2	+1,302	1,081	1,884	13
3rd qtr.	8.5	20.2	11.2	+1,302	1,081	1,884	13
March	8.5	20.2	11.2	+1,302	1,081	1,884	13
April	8.5	20.2	11.2	+1,302	1,081	1,884	13
May	8.5	20.2	11.2	+1,302	1,081	1,884	13
June	8.5	20.2	11.2	+1,302	1,081	1,884	13
July	8.5	20.2	11.2	+1,302	1,081	1,884	13
Aug.	8.5	20.2	11.2	+1,302	1,081	1,884	13
Sept.	8.5	20.2	11.2	+1,302	1,081	1,884	13
Oct.	8.5	20.2	11.2	+1,302	1,081	1,884	13

INFLATION—Indices of earnings (Jan 1976=100); basic materials and fuels; wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1952=100); trade weighted value of sterling (1975=100).

	Earnings	Basic mths	Wholesale	RPI	Foodst	FT comdty	Strig.
1980							
4th qtr.	193.3	203.2	206.1	273.9	269.7	269.25	100.2
1981							
1st qtr.	195.3	215.5	212.3	280.4	268.7	261.56	101.8
2nd qtr.	202.1	225.5	219.4	294.0	277.0	245.07	97.2
3rd qtr.	205.3	235.9	224.1	299.1	278.2	260.53	90.6
April	199.3	221.3	218.0	292.2	274.2	258.61	99.2
May	201.6	226.1	219.2	294.1	276.7	255.14	98.3
June	205.7	235.0	221.1	295.3	280.0	245.07	95.4
July	207.4	238.0	224.1	298.3	277.3	257.64	91.2
Aug.	210.4	236.5	224.1	298.3	277.3	260.83	88.0
Sept.	211.7	237.3	225.9	301.0	278.6	259.12	88.3
Oct.		237.8	227.9	303.7	282.7	245.79	90.13
Nov.							

* Not seasonally adjusted.

APPOINTMENTS

Management changes at Gulf Oil

Mr William H. Hamilton, managing director of Gulf Oil (Great Britain) has been appointed vice-president—marketing, GULF OIL COMPANY—INTERNATIONAL. He succeeds Mr. Gunnar Forsman who has become president, Gulf Oil Company—International. Mr Hamilton has been appointed as managing director, Gulf Oil (Great Britain) by Mr David Setchell, vice-president, Gulf Oil Chemicals—Europe.

Mr Cyril English, deputy chief general manager of the NATIONWIDE BUILDING SOCIETY, has been appointed chief general manager in succession to Mr Leonard Williams who retires from executive duties on December 6. Mr Williams remains a director.

Mr D. S. Craigen will retire as a director of TRADE INDEMNITY on December 31.

Mr J. M. K. Macdonald has joined RICHARDSON WESTGARTH AND CO as company secretary.

MEERDOWEN is making the following board changes on January 1: Mr Jack Ward, a co-founder, resigns at the end of the year to become president. Mr Ian Howie, the other co-founder, relinquishes his position as joint managing director but remains executive chairman. Mr Richard Purdy becomes sole managing director, while Mr Michael O'Donnell, chief accountant, is appointed finance director. Mr Robert A. Howie, export manager, joins the board as export sales director.

Mr Michael Delahouke has been appointed managing director of WATNEYS SOUTHERN. He was commercial director of Watney Mann and Truman Breweries.

Mr Dennis Garrett will become group chairman of MATTHEW HALL AND CO following the retirement on December 31 of Sir Rupert Speer, who will remain a director in a non-executive capacity. Mr Garrett is deputy chairman and has been a director for nearly nine years.

Mr Kenneth Regan has been appointed managing director of COLE PLASTICS. Cole Group's thermoplastics compounding subsidiary.

Mr E. B. Bisset has been appointed financial director of KEEN COMPUTERS.

Mr Andrew Scobie has been appointed as general manager and actuary of FS ASSURANCE. Mr Scobie succeeds the late Mr A. J. Pfla.

DUNDONIAN has reappointed Lord Strathcona as a director. He was a director until 1979 when he joined the Government as Minister of State for Defence.

Mr T. J. Kemp has been appointed the underwriter of Lloyd's Marine Syndicate 725 in succession to Mr P. W. Higgins, who becomes chairman of

LANGTON UNDERWRITING AGENTS. Mr M. J. Langton has been appointed chairman of LESLIE LANGTON HOLDINGS.

The UNITED KINGDOM SOUTH AFRICA TRADE ASSOCIATION has appointed Sir David Scott as a vice-president. He is chairman (designate) of Ellerman Lines, and a former British Ambassador to the Republic of South Africa.

Mr M. S. Sandler has been appointed an associate director of STREETS FINANCIAL.

Mr Marshall Best has been appointed a director of CARLESS CHEMICALS. Middeburgh. He was previously marketing product manager of Hypax products (a range of oxidised waxes made by Carless Chemicals), and will continue to manage that business in addition to his responsibilities as a director.

Mr Richard Graham St John Rowlandson has been appointed a director of FINANCE AND INDUSTRIAL TRUST.

Mr Denis Haviland, a former industrialist and senior civil servant in the Ministries of Supply and Aviation, has been appointed chairman of the TECHNOLOGY AND INNOVATIONS EXCHANGE, which has been established as an international technology transfer service, bringing together inventors, entrepreneurs and, if necessary, finance.

Mr John Trapp, managing director of Associated Liver Launderettes, Liverpool, has been elected chairman of the NATIONAL ASSOCIATION OF THE LAUNDERETTE INDUSTRY.

Mr Joe Warton is retiring from the GRANADA GROUP

board and from his appointments in the Group on December 31. Mr Warton has served on the boards of most of Granada's subsidiary companies, and joined the group board in 1967, being a deputy chairman from 1968-79. He is remaining chairman of Barranquilla Investment, which Granada has a 68 per cent interest.

Mr Thomas E. Appleton has been appointed vice-president, customer support, for DE HAVILLAND AIRCRAFT.

BANK LEU, of Zurich, is on January 1 to upgrade its management committee to the status of a general management with Mr Hans Knoepfl, Dr John R. Lademann, Mr Hans Surber and Dr Hanspeter Enderlin as general managers.

Mr John D. Freeman has joined ARLABANK in Lima. Mr Freeman, who was vice-president, First National Bank of Boston, will work in the investment banking division with Mr David Hudson who has been appointed as head of this division.

Mr Graham Burgess has been appointed director and chief executive of the BRITISH EXHIBITION CONTRACTORS ASSOCIATION.

Mr Stephen R. Welch, until recently managing director of Selmirco, has joined LOGIC ENGINEERING.

BUNZL PULP AND PAPER has appointed Mr John Farago, group development director to be responsible for expansion in Australia and South-East Asia. He will be located in Melbourne.

Mr Jaeger Leuthi and Dr Fritz Laeger are to become full members of the management

committee of BANK JULIUS BAER AND CO, Zurich, on January 1. Mr Reinhard Boeckli, Mr Alessandro Cedraschi, Mr Leo Loretan and Mr Friedrich Nussbaumer will be promoted to managers.

CITY NATIONAL BANK has made the following promotions: Mr Fred P. Katzman has become vice-president and manager of systems and programming. Mr Beverly Johnson has been made assistant vice-president and payroll manager. Mrs Irene Marky has been promoted to assistant vice-president and benefits administrator.

Mr Robert E. Howells has been appointed president of NATIONAL ADVANCED SYSTEMS (EUROPE) CORPORATION, a wholly owned subsidiary of National Semiconductor Corporation. Mr Howells was director of finance and administration of National Semiconductor Europe in Munich.

Mr R. Ph. Hoegen, managing director of MAKRO SELF SERVICE WHOLESALERS, is moving to the group headquarters, SHV Holdings in Holland, where he will be chairman of SHV's Oil and Gas Division as well as a director of SHV Holdings. He will take up his new appointments from July 1982. His successor in the UK will be Mr Jan Piet Fokker who is at present managing director of Makro Spain.

Lloyds Bank

a fresh approach to international banking



Major corporations expect a superior banking service. Lloyds Bank International can provide it, because we are integrated as a commercial and merchant bank internationally.

It is this that makes us different. What's more, no bank is backed by a stronger capital structure.

In an unsettled world we know there are business risks as well as opportunities. Our skill lies in combining realistic advice on complex financial problems with the resources to implement practical solutions.

We are as reliable in handling trade finance as when assembling finance for the biggest of multinational projects. We are as much at home in our domestic markets overseas as in the international capital and money markets.

We operate in depth across five continents and

conduct business in over a hundred countries. Yet our management remains a close-knit team of professionals; and we are structured expressly to enable them to communicate freely across the globe and to our top decision makers.

It's because we are integrated that wherever you deal with us—

- You lock into a geographic network and range of services matching the best
- You tap a fund of expertise and reserve of knowledge second to none
- You secure the fast and sure response that gives you the edge

A fresh approach to international banking

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CLUFF OIL (AUSTRALIA) N.L.

NOTICE TO SHAREHOLDERS

The Directors of Cluff Oil (Australia) N.L. acting on their own opinion and on the reports of Independent Advisers do not consider the offers of Hartogen Energy Limited to acquire part of your shares to be fair and reasonable. The Directors therefore recommend that shareholders disregard the offer of Hartogen when received.

Robert W. Norman
Chairman of Directors

FT UNIT TRUST INFORMATION SERVICE

OFFSHORE & OVERSEAS FUNDS

Adly Investment
P.O. Box 6000, Zurich 1, Tel. 0041 22 549 2491

Adly Fund Management Limited
P.O. Box 73, St. Helier, Jersey, Channel Islands, JE1 1 219

Alexander Fund
27, Rue de la Gare, Luxembourg, L-1011, Tel. 25 11 11

Allen Harvey & Rose Inc. (C.I.)
1, Clarendon St., St. Helier, Jersey, Channel Islands, JE1 1 219

Alpine International Dollar Reserve
27, Rue de la Gare, Luxembourg, L-1011, Tel. 25 11 11

Arden Securities (C.I.) Ltd. (C.I.)
1, Clarendon St., St. Helier, Jersey, Channel Islands, JE1 1 219

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Companies and Markets

CURRENCIES, MONEY and GOLD

Dollar eases

The dollar tended to ease in featureless trading yesterday despite a further rise in Euro-dollar rates. U.S. domestic rates were mostly steady, however, with the market still looking for a further reduction in U.S. rates.

Sterling was unaffected by Sir Geoffrey Howe's economic statement and retained a firmish undertone against most currencies.

The Belgian franc fell to the bottom of the European Monetary System yesterday, replacing the Italian lira, as political difficulties in forming a new Government continued.

The dollar continued to ease, with the market looking for a further reduction in U.S. rates. Sterling was unaffected by Sir Geoffrey Howe's economic statement and retained a firmish undertone against most currencies.

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recovering after trading close to its divergence limit for several weeks. It has also improved against the dollar, reflecting a lower trend in U.S. interest rates and despite doubts about Germany's economic prospects.

The D-mark was slightly easier overall at yesterday's fixing in Brussels. The dollar rose to DM 2.2529 from DM 2.2154 and the Bundesbank sold a nominal \$8.65m.

The dollar was underpinned by higher Euro-dollar rates and speculation that the Bundesbank may reduce key lending rates at today's meeting of the central council.

Elsewhere sterling rose to DM 4.3380 from DM 4.3270 and the Swiss franc was higher at DM 1.3474 from DM 1.3473.

Within the EMS the Belgian franc slipped to DM 5.8880 from DM 5.9240 before BFR 100 and the French franc was easier at DM 39.5850 from DM 39.5850.

Much weaker within the EMS just recently and now the weakest member. Economic problems and continued political uncertainty have again forced the French franc to support the franc in the foreign exchange market.

The Belgian franc was sharply weaker at yesterday's fixing in Brussels. Figures released yesterday showed that the franc had spent the equivalent of BFR 50m in the last week supporting the franc.

The D-mark rose to BFR 16.99 from BFR 16.9075 and the D-mark rose to BFR 16.99 from BFR 16.9075.

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THE POUND SPOT AND FORWARD

Dec 2	Day's spread	Close	One month	% Three months	% Six months
U.S.	1.9530-1.9570	1.9550	0.48-0.50 pm	2.54	1.70-1.80 pm
Canada	2.2280-2.2320	2.2300	0.45-0.50 pm	2.54	1.70-1.80 pm
Netherlands	4.72-4.77	4.74	0.45-0.50 pm	2.54	1.70-1.80 pm
Belgium	72.40-72.50	72.45	0.45-0.50 pm	2.54	1.70-1.80 pm
Denmark	12.30-12.40	12.35	0.45-0.50 pm	2.54	1.70-1.80 pm
Ireland	12.10-12.20	12.15	0.45-0.50 pm	2.54	1.70-1.80 pm
W. Ger.	4.32-4.38	4.35	0.45-0.50 pm	2.54	1.70-1.80 pm
Portugal	128.70-129.00	128.85	0.45-0.50 pm	2.54	1.70-1.80 pm
Spain	168.70-169.00	168.85	0.45-0.50 pm	2.54	1.70-1.80 pm
Italy	222.00-223.00	222.50	0.45-0.50 pm	2.54	1.70-1.80 pm
Norway	11.07-11.17	11.12	0.45-0.50 pm	2.54	1.70-1.80 pm
France	11.07-11.17	11.12	0.45-0.50 pm	2.54	1.70-1.80 pm
Sweden	10.10-10.20	10.15	0.45-0.50 pm	2.54	1.70-1.80 pm
Japan	417.40-418.00	417.70	0.45-0.50 pm	2.54	1.70-1.80 pm
Austria	30.30-30.40	30.35	0.45-0.50 pm	2.54	1.70-1.80 pm
Switzerland	3.40-3.50	3.45	0.45-0.50 pm	2.54	1.70-1.80 pm

THE DOLLAR SPOT AND FORWARD

Dec 2	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.9530-1.9570	1.9550	0.48-0.50 pm	2.54	1.70-1.80 pm
Canada	2.2280-2.2320	2.2300	0.45-0.50 pm	2.54	1.70-1.80 pm
Netherlands	4.72-4.77	4.74	0.45-0.50 pm	2.54	1.70-1.80 pm
Belgium	72.40-72.50	72.45	0.45-0.50 pm	2.54	1.70-1.80 pm
Denmark	12.30-12.40	12.35	0.45-0.50 pm	2.54	1.70-1.80 pm
Ireland	12.10-12.20	12.15	0.45-0.50 pm	2.54	1.70-1.80 pm
W. Ger.	4.32-4.38	4.35	0.45-0.50 pm	2.54	1.70-1.80 pm
Portugal	128.70-129.00	128.85	0.45-0.50 pm	2.54	1.70-1.80 pm
Spain	168.70-169.00	168.85	0.45-0.50 pm	2.54	1.70-1.80 pm
Italy	222.00-223.00	222.50	0.45-0.50 pm	2.54	1.70-1.80 pm
Norway	11.07-11.17	11.12	0.45-0.50 pm	2.54	1.70-1.80 pm
France	11.07-11.17	11.12	0.45-0.50 pm	2.54	1.70-1.80 pm
Sweden	10.10-10.20	10.15	0.45-0.50 pm	2.54	1.70-1.80 pm
Japan	417.40-418.00	417.70	0.45-0.50 pm	2.54	1.70-1.80 pm
Austria	30.30-30.40	30.35	0.45-0.50 pm	2.54	1.70-1.80 pm
Switzerland	3.40-3.50	3.45	0.45-0.50 pm	2.54	1.70-1.80 pm

CURRENCY MOVEMENTS

Dec 2	Bank of England	Morgan Guaranty	Dec 1	Bank of England	Morgan Guaranty
Sterling	91.8	92.3	Sterling	91.8	92.3
U.S. dollar	105.5	105.5	U.S. dollar	105.5	105.5
Canadian dollar	68.5	68.5	Canadian dollar	68.5	68.5
Australian dollar	68.5	68.5	Australian dollar	68.5	68.5
Japanese yen	105.5	105.5	Japanese yen	105.5	105.5
Deutsche mark	105.5	105.5	Deutsche mark	105.5	105.5
French franc	105.5	105.5	French franc	105.5	105.5
Italian lira	105.5	105.5	Italian lira	105.5	105.5
Spanish peseta	105.5	105.5	Spanish peseta	105.5	105.5
Portuguese escudo	105.5	105.5	Portuguese escudo	105.5	105.5
Belgian franc	105.5	105.5	Belgian franc	105.5	105.5
Dutch guilder	105.5	105.5	Dutch guilder	105.5	105.5
Swiss franc	105.5	105.5	Swiss franc	105.5	105.5
Norwegian krone	105.5	105.5	Norwegian krone	105.5	105.5
Swedish krona	105.5	105.5	Swedish krona	105.5	105.5
Yuan	105.5	105.5	Yuan	105.5	105.5

OTHER CURRENCIES

Dec 2	£	Dec 1	£	Dec 2	£	Dec 1	£
Argentina peso	13.815-13.825	13.815-13.825	Argentina peso	13.815-13.825	13.815-13.825	Argentina peso	13.815-13.825
Australia dollar	13.815-13.825	13.815-13.825	Australia dollar	13.815-13.825	13.815-13.825	Australia dollar	13.815-13.825
Brazil cruzeiro	13.815-13.825	13.815-13.825	Brazil cruzeiro	13.815-13.825	13.815-13.825	Brazil cruzeiro	13.815-13.825
Canada dollar	13.815-13.825	13.815-13.825	Canada dollar	13.815-13.825	13.815-13.825	Canada dollar	13.815-13.825
Denmark	13.815-13.825	13.815-13.825	Denmark	13.815-13.825	13.815-13.825	Denmark	13.815-13.825
France	13.815-13.825	13.815-13.825	France	13.815-13.825	13.815-13.825	France	13.815-13.825
Germany	13.815-13.825	13.815-13.825	Germany	13.815-13.825	13.815-13.825	Germany	13.815-13.825
Italy	13.815-13.825	13.815-13.825	Italy	13.815-13.825	13.815-13.825	Italy	13.815-13.825
Japan	13.815-13.825	13.815-13.825	Japan	13.815-13.825	13.815-13.825	Japan	13.815-13.825
Netherlands	13.815-13.825	13.815-13.825	Netherlands	13.815-13.825	13.815-13.825	Netherlands	13.815-13.825
Norway	13.815-13.825	13.815-13.825	Norway	13.815-13.825	13.815-13.825	Norway	13.815-13.825
Sweden	13.815-13.825	13.815-13.825	Sweden	13.815-13.825	13.815-13.825	Sweden	13.815-13.825
Switzerland	13.815-13.825	13.815-13.825	Switzerland	13.815-13.825	13.815-13.825	Switzerland	13.815-13.825
U.K.	13.815-13.825	13.815-13.825	U.K.	13.815-13.825	13.815-13.825	U.K.	13.815-13.825
U.S.	13.815-13.825	13.815-13.825	U.S.	13.815-13.825	13.815-13.825	U.S.	13.815-13.825

EXCHANGE CROSS RATES

French Franc	Swiss Franc	Dutch Guild	Italian Lira	Canadian Dollar	Belgian Franc
10,928	5,740	4,740	2355	3,599	75,60
5,535	1,777	2,217	1,157	1,847	39,60
3,562	0,891	1,095	555,5	0,531	16,98
36,065	9,352	11,51	5548	2,487	176,4
10,549	5,175	4,333	2187	3,104	67,35
		1,356	659,9	0,563	21,31
2,205	0,732	1	490,4	0,465	15,83
4,701	1,485	2,059	1200	0,939	51,66
4,753	1,509	2,058	1011	1	39,01
14,85	4,715	6,440	3158	3,124	100

JOBS COLUMN

Latest rough guide to managerial salaries

BY MICHAEL DIXON

HAVE A heart, please. That appeal is addressed to anyone inclined to protest about this column's publication of United Kingdom pay indicators drawn from the three-yearly Reward survey. Two or three people usually do complain. But they are far outnumbered by those who want the indicators to the extent, in at least two dozen instances over the past fortnight of ringing up and demanding to know when the figures will be printed.

It is true that all salary surveys present a distorted picture of reality, and that the Reward exercise is no exception. But I have never pretended otherwise and provided everyone concerned recognises that the accompanying figures are no more than a sketchy guide, there is surely no harm in making them available.

The information for the survey comes from what Reward calls a balanced cross-section of 100 companies in addition to professional institutes and recruitment registers. Those wishing to know more should contact Bill Coudrey at 1 Mill Street, Stone, Staffs, ST15 8BA; telephone 0785 814554.

The latest, autumn statistics covered a total of 11,389 senior, middle and junior white-collar workers. But only the bottom line of my table refers to this total sample.

The rest is concerned solely

Most senior manager below rank of director in each function	Lower quartile		Median		Upper quartile		% change on medians over past year	
	Basic salary	Total money rewards	Basic salary	Total money rewards	Basic salary	Total money rewards	Basic	Total
Civil/structural engineering	11,081	11,081	13,750	13,750	20,000	20,000	+19.4	+19.4
Company secretarial	10,000	11,000	13,415	13,415	17,000	17,000	+11.8	+8.5
Personnel	11,000	11,126	12,340	12,489	15,000	15,125	+23.4	+26.4
Project engineering	10,500	10,746	12,326	12,480	15,750	15,750	+22.3	+21.2
Production	10,548	10,600	12,110	12,353	14,700	14,850	+10.1	+12.3
Accounts	10,440	10,495	12,025	12,312	14,724	15,000	+9.3	+11.9
Marketing	10,000	10,000	12,000	12,211	13,500	14,500	+21.8	+18.3
Sales	10,000	10,500	11,667	12,042	13,750	14,795	+16.7	+14.7
Administration	9,600	9,600	11,640	12,000	15,000	15,000	+25.5	+28.0
Data systems	10,200	10,200	12,000	12,000	13,236	13,350	+15.4	+20.0
Research and development	9,720	10,000	11,325	11,714	13,800	14,500	+16.0	+18.2
Electronic engineering	10,000	10,000	11,171	11,500	12,150	12,345	+29.5	+27.7
PR and advertising	9,000	9,180	11,000	11,090	13,824	14,318	+10.0	+10.9
Metalurgy	9,500	9,500	10,745	11,003	13,400	13,400	+7.5	+4.8
Electrical engineering	9,300	9,765	10,467	11,700	12,800	13,000	+10.4	+15.9
Management services	9,351	9,400	10,459	10,770	14,025	14,435	+6.6	+6.1
Chemistry	8,554	9,200	10,430	10,443	13,250	13,250	+15.9	+15.1
Purchasing	8,800	8,850	10,400	10,585	12,500	12,600	+22.0	+20.4
Distribution	8,844	8,956	10,275	10,389	13,000	13,000	+2.8	+3.9
Mechanical engineering	9,300	9,300	10,250	11,000	12,800	12,885	+10.8	+16.4
Cost and works accounting	8,987	9,000	10,230	10,250	11,554	11,900	+12.8	+9.5
Physics	8,500	8,500	10,002	10,030	12,000	12,000	+17.7	+18.0
Quality assurance	8,500	8,500	9,927	10,193	12,100	12,200	+19.5	+19.9
Computer operations	8,425	9,000	9,914	10,200	11,300	11,772	+7.2	+7.4
Drawing office	8,289	8,289	9,437	9,487	10,797	10,797	+11.0	+11.6
Servicing	7,600	7,750	8,646	9,000	10,000	11,100	+15.3	+11.7
Estimating	8,250	8,251	8,870	9,370	10,100	10,148	+18.3	+24.9
Total—all ranks and functions	7,000	7,150	8,400	8,900	10,800	11,700	+13.8	+13.5

with the most senior managers below directorial rank in 27 functions of industrial and commercial companies. Against each of these 27 categories there appear three pairs of money figures, followed by one pair of percentage figures.

In each pair of money figures the first represents salary net of any commission or bonus paid in cash, and the second the total rewards received in money.

The left-hand pair refers to the lower-quartile executive—the person who would be

placed a quarter of the way up from the bottom in a ranking of all the people of the relevant managerial rank and function. The middle pair of money figures refers to the median executive who would be half-way in the ranking. The

next pair represents the upper-quartile manager a quarter of the way down.

The percentage figures show the change first in the basic salary and then in the total cash rewards of the median manager in each category since the survey for autumn 1980.

But Reward says that these annual rises conceal a definite slowing of the rate of increase within the past year. From November to February the survey showed an overall rise in earnings of 5.6 per cent; the corresponding figure fell to 3.4 per cent during March-June, and in July-October was down to 1 per cent.

As always, readers are recommended to make certain adjustments to the table's figures before using them even as a rough guide. If the company concerned employs no more than 250 people, a 3.25 per cent subtraction is needed. For concerns with 251 to 2,000 employees 7.25 per cent should be added, and for bigger groups an 18.25 per cent increase is recommended.

Regional variations on the overall median were as follows: London higher by 11.4 per cent, Scotland by 2.9, South-East England by 2.6, and East Anglia by 2.3; West Midlands lower by 2.1 per cent, North-west England by 2.3, South-west by 3.3, East Midlands by 3.6, Yorkshire and Humberside by 4.9, Wales by 5.3, and North

England by 7.2 per cent.

Industrial variations were: food, drink and tobacco higher by 11.2 per cent, construction by 10.5, and chemicals by 7.2; miscellaneous manufacturing lower by 1.2 per cent, mechanical and electrical engineering each by 4.1, and distributive trades by 7 per cent.

Two sought.

DAVID JOHNSON, who hunts heads from his encampment in Nantwich, is seeking two people. Since he may not name either, employer, he promises that any applicant who so asks will not be identified to the company concerned without further notice.

The first job is in North Wales with a fine-chemicals, pharmaceuticals and cosmetics group which wants a qualified accountant experienced in all aspects of financial management as its financial controller-cum-company secretary. Salary around £15,000 with car among other benefits.

The second is in London for a successful fleet-sales executive with a national group of motor-vehicle distributors. Salary of £15,000 with, initially, a guaranteed £3,000 bonus, and perks including car. Inquiries to Mr Johnson at REP Consultants, 14 Barker Street, Nantwich, Cheshire CW5 5SY; tel. 0270 626528.

Financial Controller

to £17,500 + car

This is a rare opportunity to join a recently-formed £15m turnover subsidiary of a major U.K. group as Controller with the added challenge of setting up the initial systems and procedures. The company is engaged in energy management, building services and the control of construction projects. Specific experience and qualities required include:-

- Age indicator 30-35
- Accounting Qualification
- Industrial/Commercial Experience
- Strong Business Awareness

Proven success in this position will lead to a Board appointment within 18 months.

The position will be based in Basingstoke, Hants and full relocation expenses are available where appropriate. Interested applicants should contact Nigel Hopkins, FCA quoting Ref: 819 at Michael Page Partnership, High Holborn House, 49/51 Bedford Row, London, WC1V 6RL, Tel. No. 01-405 0442.



Michael Page Partnership
Recruitment Consultants
London Birmingham Manchester

WEST MIDLANDS ENTERPRISE BOARD

CHIEF EXECUTIVE—Circa £20,000

The West Midlands County Council is committed to launching major new initiatives to promote economic development and employment within its area. Responsibility for the implementation of a major part of the Council's initiatives will rest with a West Midlands Enterprise Board. The Council now intends to appoint the Chief Executive of the Board.

The Enterprise Board will be accountable to the Economic Development Committee of the Council. The Board's main role will be to identify and evaluate industrial projects, within the context of a regional plan, and to make finance available from public and private sources. The Board will be looking for long-term growth opportunities and it will be closely involved with firms where finance is provided. The Board will have available resources from public funds and from pension funds. The Chief Executive will have the day-to-day responsibility for the management of the Board's investments.

The person appointed will have proven managerial ability in the industrial or financial sectors. The successful applicant will also be able to combine this ability with a new and broad approach to investment and a commitment to increase real employment opportunities in the West Midlands. The appointment will initially be for a fixed term of three years. Remuneration: The package of salary and negotiable benefits will be commensurate with the task and the salary component will be around £20,000.

Further details and an application form (returnable by 21st December, 1981) are obtainable from:

The County Personnel Officer
West Midlands County Council
County Hall, 1 Lancaster Circus
Queensway Birmingham B4 7DJ
Tel: (021)-300 7824

Assistant Group Tax Manager

ACA, ATII or similar

£12,000-£12,500+car
6 month review

We are acting for a major UK public company with diverse interests spanning a broad range of service and property activities. The tax affairs of the group are controlled by a small head office team.

This opportunity encompasses all aspects of taxation in a varied commercial environment. There will be involvement in tax planning for expansion and disposals as well as computations.

Candidates should be qualified, and will either have taxation experience or possess an interest in the field with the intellectual qualities to make a strong contribution in the short term.

Please write in confidence, quoting reference no. 1759/L, to N. Halsey, 165 Queen Victoria Street, London EC4V 3PD.

Peat, Marwick, Mitchell & Co.
Executive Selection Division

Foreign Exchange Trader

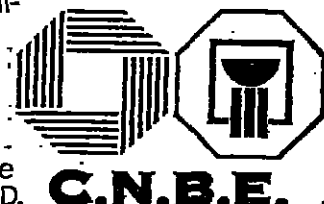
The Chase National Bank (Egypt) an affiliate of the Chase Manhattan Bank, N.A. has a first class opportunity for an experienced FX trader to undertake establishing and managing a foreign exchange trading capability as part of its rapidly expanding international banking strategy.

The Chase National Bank (Egypt) is headquartered in Cairo with offices in Alexandria and Port Said and is one of Egypt's top tier banks.

The position we are looking to fill reports directly to the Manager Treasury and Administration and requires a self-starter with at least three to five years trading experience and the ability and desire to immediately assume Head Trader responsibilities. Fluency in Arabic, although not essential, would be an asset.

This position could represent an excellent career step within the FX function for the right candidate and will carry a very competitive compensation package commensurate with his qualifications and experience.

Please respond in strictest confidence with a comprehensive cv including salary history to: Vincent Labbate, VP Manager, Human Resources, Middle East Area Office, The Chase Manhattan Bank, N.A. Woolgate House, Coleman Street, London EC2P 2HD.



CHIEF ACCOUNTANT

SURREY UP TO £13,000 NEGOTIABLE + CAR

Our client is a vigorous, rapidly expanding electronics company with a range of products to ensure its growth and profitability. They require a young Chief Accountant reporting directly to the Financial Director. The responsibilities include:

- day-to-day running of the accounting function
 - production of monthly and annual accounts
 - occasional overseas travel
 - preparation of annual plan and longer term forecasting
 - development of a budgetary control and cash flow system
 - development and computerisation of accounting systems
- Candidates must be qualified accountants and have some industrial experience; preferably in a medium sized company. Some computer and costing experience is desirable. This is a key appointment within a developing group. Salary is negotiable up to £13,000 + car and there are other fringe benefits.

Please send a comprehensive career résumé, including salary history, quoting ref. 2038 to W. L. Tait.

Touche Ross & Co. Management Consultants

Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.
A member of the Management Consultants Association.

Tokyo~ Representative Merchant Bank

We seek a 28/35 year old banker to set up and develop a representative office in Japan for our client, a major British merchant bank which already has very substantial connections and ambitions in the Pacific Basin.

You may already be working in the Far East but alternatively you could have three to four years' experience on the Japanese/Far Eastern desk of an Accepting House or other major international bank based in London. A knowledge of and sympathy for Japanese aspirations and ambitions is key and ideally you will have a working knowledge of the Japanese language. Initially you will work in London to familiarise yourself with the bank. After six months you will move to Tokyo.

It is essential that you are both a generalist and a self-starter as the initial appointment—for three years—will be to develop and extend existing connections. This appointment should lead to further promotion within the bank which regards its International Department as a major development area.

A generous remuneration package is offered and will be in line with the person's experience level and future potential.

Please contact, in the first instance, Colin Barry at Overton Shirley and Barry (Management Consultants), 2nd Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley
and Barry



Managing Director CONSTRUCTION

London

c. £30,000

Our client is a major United Kingdom construction company engaged in civil engineering and building. Turnover is about £50m., and there is an impressive expansion and profit record.

We seek the successor to the present Managing Director, who will shortly retire.

You should have a substantial record of success in the construction industry at general management level with profit responsibility. Your task will be to lead the company into continued profitable expansion both at home and overseas. Age probably early forties to mid-fifties.

The salary indicator is £30,000 p.a., with appropriate fringe benefits including relocation expenses.

Please write stating age, current salary and how you meet our Client's requirements, quoting reference number MDJ/4158/FT on both envelope and letter. Men and women are invited to apply. No information will be disclosed to our client without permission.

Urwick Orr & Partners Limited

Management and Selection Consultants

Baylis House
Stoke Poges Lane
Slough SL1 3PF

Banking Personnel

SENIOR F.X. DEALER

Age: 30+ to £18,500

Trade your proven capacity for dealing profitably in a wide range of major currencies, for the No. 2 position in the dealing team of a well-known U.S. Bank, in addition to a good track record spanning at least 7 years you should possess an equable, mature disposition!

For further details of the above vacancies please contact MARK STEVENS (General Manager) or TREVOR WILLIAMS.

OUR NAME IS YOUR GUARANTEE OF CONFIDENTIALITY

41/42 London Wall, London EC2, Telephone: 01-588 0781

FOREIGN EXCHANGE DEALER

City
This small but expanding branch of an international bank wish to appoint an additional foreign exchange dealer. The bank are active in local currencies and are now anxious to expand into the sterling and dollar markets. With this in mind it is expected that the appointee would at present be employed in an American European bank. Prospects for promotion to Chief Dealer are excellent.

DEPOSIT DEALER

City
Salary Neg c £16,000
Due to expansion of business a European bank wishes to appoint an additional trader to their Treasury team. The position calls for a sound knowledge of treasury and deposit markets and candidates should be familiar with all usual money market instruments. A knowledge of FX arbitrage would be advantageous. The bank offers an excellent opportunity for all round involvement of the appointee who will work closely with the Treasury Manager.

SYNDICATIONS

City
An international bank well respected in the Middle East, seeks a syndications specialist to be based in Bahrain. A high degree of expertise in the handling of large syndicated loans is required. Have gained experience with an institution recognized to be a specialist in this field. Salary & excellent benefits lead to an interesting package.

LEE HOUSE, LONDON WALL, LONDON EC2Y 5AS.
TELEPHONE: 01-606 6771.

ROBERT HALF

Accountancy & Financial personnel specialists

WANTED: SLIGHTLY USED EXECUTIVES

If you are an able, experienced executive or professional person, yet somehow are not making the most of your potential, perhaps you need a new approach to your career.

To learn how slightly used executives have profitably renewed their careers, telephone for a free, confidential appointment with a consultant, or send in your cv.

CHUSID

The Professionals in Career Counselling

London: 01-580 6771, 35-37 Tisbury St. W.1.
Manchester: 061-228 0069 Stanley Building, Piccadilly, M2.

A CALL TO SCHOOL LEAVERS OF 1981

Have you thought of becoming a News Journalist? Would you be good at finding out news and reporting it? Do you like to write about the events of life and serious public issues? If you are, you should be a News Journalist. It is a very exciting job. You will be able to go to all sorts of places, see and hear things that most people never do. You will be able to write about the events of the day and the people who are making the news. You will be able to see and hear things that most people never do. You will be able to write about the events of the day and the people who are making the news. You will be able to see and hear things that most people never do. You will be able to write about the events of the day and the people who are making the news.

THE NATIONAL COUNCIL FOR THE TRAINING OF JOURNALISTS
Cotton House, Newhall Street,
Birmingham, B3 7AB.
Further details are available in
the book 'The News Journalist' and
from the National Council for the Training of Journalists.

Successful

growing medium sized investment management house wishes to expand by using an established fund manager preferably with own clientele.

Write: Box 47990, Financial Times
10 Cannon Street, EC4P 4BY

Management Accountant**up to £12,500 (inc.)**

We are responsible for the UK manufacture of Glaxo Pharmaceuticals and their sale in this country.

An opportunity has arisen in the management accounting team at the Company's Head Office in Greenford which should interest candidates seeking involvement in the provision and interpretation of financial information for senior management. The work involves all aspects of management reporting, including the preparation and co-ordination of budgets, capital expenditure appraisals and long-term plans. Applications are invited from individuals of

proven ability who can demonstrate a successful career to date. The position is likely to be filled by a graduate chartered accountant with a good professional background.

In addition to a competitive salary the Company offers excellent conditions of employment including a profit sharing scheme and non-contributory pension scheme.

Please write for an application form to Miss V. A. Waters, Site Personnel Manager, Glaxo Operations UK Ltd., Greenford Road, Greenford, Middlesex or call 01-422 3434, ext: 2325, quoting ref: B.203.

Glaxo Operations UK LIMITED**Arbuthnot Latham****Corporate Finance**

Arbuthnot Latham & Co., Limited is seeking to recruit two people to join its Corporate Finance Department.

Candidates, preferably graduates, should be qualified as accountants or lawyers or hold an appropriate business qualification. Persons with previous corporate finance experience will be given immediate seniority within the Department.

Arbuthnot Latham offers the opportunity to the right people for early responsibility and the successful candidates will work as part of a team on a wide variety of UK and international corporate finance problems and assignments.

Candidates interested in a challenging career should write with a detailed curriculum vitae to:-

C. J. M. Parker,
Arbuthnot Latham & Co., Limited,
37 Queen Street, London EC4R 1BY.

**Financial Controller****to £17,000 + car****City**

The position reports to the Financial Director and carries full responsibility for the day-to-day operations of the function. In addition, there is the need to make a substantial personal contribution to extending the existing systems which process the business operations and provide management information.

The Company provides specialist insurance services, is privately owned and highly successful.

Ideally, candidates will be in their late 20's, with a good honours

degree and/or M.B.A. and an A.C.A. or A.C.M.A. At least two years' commercial experience and evidence of significant achievements will be sought.

Remuneration will be up to £17,000 plus car with other valuable benefits. Career prospects stem from the Company's plan for rapid growth.

Please write giving details of work experience, qualifications, age and salary progression to Ian Bowers quoting client reference 5701.

Roland Orr
Management Consultants
35 Piccadilly, London W1V 9PB

Optics and Bioscientific Precision Engineering Group . . .**FINANCIAL DIRECTOR****Watford****£15.-£17,000 p.a. + car, etc.**

Our client, a leader in its field, manufactures a range of optical, mechanical, electronic, and bioscientific products which are marketed to research and standards laboratories and institutes of higher learning throughout the world. The group is part of a small U.S. corporation.

Reporting to the Managing Director, the appointee will exercise full control over the group's finances, with particular emphasis on asset management, performance reporting, production accounting control, financial planning and systems development. Routine accounting functions will be under the management of a Controller.

Candidates will be qualified accountants, in their early to mid 30's with a record of success leading to line management in a smaller manufacturing/engineering environment. Exposure to costing, systems development and U.S. reporting is highly desirable.

Written applications containing career details and a contact telephone number should be forwarded, in confidence, to Anthony J. Forsyth, B.Sc., at our London address, quoting reference number 9489.

410 Strand FREEPOST London WC2R 0BR.

Tel: 01-836 9501.

26 West Nile Street FREEPOST Glasgow G1 2BR.

Tel: 041-226 3101.

3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744.

DOUGLAS LLAMBIAS
Douglas Llambras Associates Limited
Accountancy & Management
Recruitment Consultants

**FINANCIAL ANALYST****CRAIGAVON, NORTHERN IRELAND****From £10,000**

Our client, a manufacturing company within the engineering sector, is a major subsidiary of a substantial international corporation.

The person appointed will report to the Controller and will be responsible for the following areas:

The comprehensive reporting of manufacturing performance on a regular monthly basis and in relation to special projects;

The implementation and maintenance of reporting systems necessary to guide plant management in evaluating performance and making operating decisions;

The co-ordination of Annual Plant Capital Budgets, including assisting in their preparation;

A wide range of other activities in the areas of management performance reviews, monthly forecasts, capital expenditure analysis and other special projects.

The successful applicant will not necessarily be qualified but relevant industrial experience is essential.

Initial salary will be negotiated from £10,000 per annum, depending on experience.

Normal fringe benefits will be provided.

Applications should be sent to Mr. Henry Saville, at 1/3 Donegall Square South, Belfast BT1 5LL, quoting reference number 29/1942. All replies will be forwarded direct to our client unless a list of restricted companies is sent in a covering letter.

Peat, Marwick, Mitchell & Co
Management Consultants
1/3 Donegall Square South
Belfast BT1 5LL

CORPORATE PLANNING MANAGER**LONDON**

Pandrol International Ltd., the London-based parent of a worldwide group of operating companies engaged in the manufacture and supply of railway track equipment and the provision of track services, must fill the above post as a result of internal promotion.

The Group is developing and diversifying its interests in track-related business. Informed and systematic planning is vital to the achievement of our long-term objectives.

Responsibilities of the job include:

Monitoring the internal and external environments affecting Group operations through an established planning system, capable of development;

Identification, analysis and evaluation of new investment opportunities in conjunction with Group Company functional heads;

Supervision of the preparation of budgets and forecasts developed from and integrated with Group control and planning systems.

The Corporate Planning Manager reports to the Group Financial Director and should be a graduate in Business Studies, or a qualified accountant with at least five years' broad-based experience in industry, banking and finance, or stockbroking. Original thinking and the ability to communicate effectively at all levels are attributes sought.

An attractive remuneration package will be offered.

Candidates age 28-40 should apply in writing to:

The Financial Director
PANDROL INTERNATIONAL LIMITED
9, Holborn, London EC1 2NE

Manager**FINANCE SERVICES****Slough****£12,000 Plus**

Slough Estates Limited seeks an ambitious banker or treasury assistant to become a key member of its financial executive, with particular responsibility within the treasury function for the raising, control and utilisation of funds internationally. The Company has an impressive growth record in the development and management of industrial/commercial property in major centres of the world.

Candidates, probably in their early thirties, will for preference be AIB, ACIS, ACT, MBA or hold an appropriate accounting qualification. However, formal qualifications are secondary to a comprehensive understanding and knowledge of banking and security markets acquired in a joint stock, merchant bank, or the treasury function in industry.

The starting salary will be around £12,000 plus other exceptional benefits which materially increase the total remuneration package.

For a full job description candidates should write giving details of education and career history to:

Roy Miller - Personnel Manager
Slough Estates Limited
234 Bath Road
SLOUGH, SL1 4EE

EXECUTIVE APPOINTMENTS

Top level executives on the move use Europe's most effective Career Planning and Executive Placement service. Our access to unadvertised vacancies, dynamic marketing, and knowledge of the employment market ensures success. Only Comnaught offers a success-related fee structure to executives of proven competence.

Contact us for a confidential assessment meeting.

Comnaught

73 Grosvenor Street, LONDON W1 - 01-493 8501

Financial Analyst**London**

The Chase Manhattan Bank N.A., a leading international bank with a world-wide presence, is currently seeking a Financial Analyst for its European Area Office based in the City of London.

The position, created due to an internal promotion, carries responsibility for analysing the financial performance of our European branches and businesses, including asset and liability management analysis and the evaluation of new projects and programs.

Ideally you will be in your mid-twenties, hold a degree and/or accountancy qualification and preferably have a minimum of three years' experience in a financial environment using sophisticated computer based MIS systems and timesharing databases. You will also be self-motivated, capable of working under pressure and able to communicate effectively at all levels.

A highly competitive salary will be supported by the wide range of benefits you would normally expect from a major international bank.

Please write with a comprehensive C.V. to Janice Grant, Chase Manhattan Bank N.A., Woolgate House, Coleman Street, London EC2P 2HD.

CHASE**Young Solicitors****USE YOUR PROFESSIONAL ADVANTAGE***Theodore Goddard & Co.*

Because of the demands of the City for constructive, efficient legal advice, the Commercial/Company Department of this established City practice continues its expansion. It now seeks the services of two highly talented solicitors.

The Department advises on Stock Exchange and other City transactions, take-overs, mergers, joint ventures, intellectual property, international commercial contracts and UK/EEC competition law.

Interested? The contact man, Ian L. Duff, MBE, the advisor to the firm at Cripps, Sears & Associates, Suite 500, 25/26 High Holborn, London WC1V 6LS. Tel: 01-484 5701.

This position is open to both men and women.

Cripps, Sears**FINANCIAL CONTROLLER****NOTTINGHAM****Around £14,000 plus Granada!**

The Pork Farms Group, one of the leaders in the meat products industry, has an outstanding record of growth and profitability. This success is based upon an absolute commitment to quality and an aggressive programme of capital expenditure. One major new factory was opened last year, and two more are due for completion by mid 1982.

The vacancy is in Pork Farms, the main operating division of the Group, employing some 1,300 people. It produces a wide range of pork pies, hot pies, and associated products, sold both through a van sales operation and its own shops. The Financial Controller is responsible for all the financial and accounting functions and has a staff of around 50 people.

Ideal candidates (male or female) will be qualified accountants, probably graduates aged around 35 and with significant experience in a manufacturing environment. This is not a backroom accounting job; it therefore requires a high level of

intellectual, personal and management skills. Equally important is the ability to contribute as part of the senior management team through a wide commercial involvement. Since a priority will be the further development of accounting and management information systems using an ICL System 34, experience in this area also is essential.

The salary package is as indicated, together with BUPA, relocation assistance where appropriate, and contributory pension plus life insurance schemes. Career prospects are very real, either with the Pork Farms Group or in other parts of the parent company, Northern Foods.

Please write with details of age, experience, qualifications and present salary to:-

Personnel Manager
Pork Farms Group
Queens Drive
Nottingham NG2 1LU.

**Top Executives****Our clients find better opportunities. Are you interested?**

If your talents are being wasted, or your ambitions thwarted, we can help. Our highly skilled career management counsellors have all been engaged in a Top Management role. They understand your problems. After evaluating your true potential through discussion and analysis, they work with you through all stages of the job search until you find that better opportunity that is just right for you. Most of these better opportunities are never advertised.

We have an acknowledged standing in the employment market and an outstanding track record of success. That's why we're confident that after a preliminary discussion you will appreciate why we are able to offer the special sort of help that you need. So why not ring us today.

MINSTER EXECUTIVE LTD. 26 Bolton Street, London W1Y 8BB. Tel: 01-483 1309/1085

Managing Director

Automotive

Midlands to £25,000+bonus+car

The opportunity to take operational control with profit responsibility for a successful component plant is rare. Equally rare will be those few capable of matching the rigorously tight specification for the job.

A record of exceptional and continuously progressive achievement within the automotive/component industry is mandatory and whilst seeking an all-rounder there is a particular emphasis on manufacturing experience.

There is an upper age limit of 40 and applicants must have a domestic background which permits total mobility, both now and in the future.

If you are interested and feel you match the requirements, please telephone or write to us as soon as possible quoting ref B2106.

Peter Nurse
Monaco House, Bristol Street
Birmingham B5 7AS
Tel: 021-622 4841

**Mason
& Nurse**
Selection & Search

European Marketing Officers

Cash Management Products

The Chase Manhattan Bank N.A., one of the leading American banks with a world wide presence, controls large volumes of international business from its European Headquarters based in the City of London.

As part of our overall corporate strategy we are currently looking for young professionals to execute a marketing and support plan for cash management products in Europe.

As either a manager or a team member based in London, Frankfurt or perhaps another European country, you will be working closely with key financial officers and corporate cash managers of multinational companies. To achieve this you will need to be an excellent communicator capable of dealing with people at a senior level. For some positions a second major European language will be essential, and for others, a distinct advantage.

Ideally you will be in your mid to late twenties, educated to degree level with at least two years' experience in cash management in either a corporate, financial or computer time-sharing environment.

In addition to an excellent salary commensurate with your experience we offer the wide range of fringe benefits you would normally expect from a major international bank.

Please write with full details of your career to Janice Grant, Senior Personnel Officer, Chase Manhattan Bank N.A., Woolgate House, Coleman St., London EC2.



CHASE

Operations Management Opportunities

As a result of planned expansion, this major American International Bank is seeking several Operations Management Trainees for a career which offers excellent development and growth potential to young men or women with a proven track record in International Banking Operations and management.

Amongst those who would have the likely qualifications are graduates with a subsequent AIB or similar professional accomplishment. Candidates are likely to have had several years' operational experience either in the U.K. or abroad in a major bank.

The positions on offer range from being London based to those which may

lead to opportunities to work on overseas assignments for both short and long terms.

The successful applicants will be aged 24-29 and will receive an attractive basic salary commensurate with experience together with a first class benefits package.

If you are seeking a challenging career with good prospects of promotion and possess leadership qualities linked to drive and ambition, apply in writing giving full details of age, education, experience, current remuneration, stating how you consider you meet the job criteria to:

Malcolm Frost, Manager - Personnel, Recruitment, Training and Development, Manufacturers Hanover Trust Company, 1 Gerry Raffles Square, London, E15 1XG.



**MANUFACTURERS HANOVER
TRUST COMPANY**

FINANCIAL CONTROLLER

City from £12,000

The Royal Masonic Institution for Girls is a registered charity, with offices near Holborn, and is responsible, *inter alia*, for its own private boarding school in Rickmansworth, in addition to the care of some 400 girls at educational establishments throughout the country. They now wish to strengthen their management by recruiting a financial controller.

The successful candidate will be responsible to the Secretary for day-to-day control of all accounting in both the charity and the school, monitoring and controlling all expenditure, financial planning and cash management, and data processing. Though based in London, the post will involve regular visits to the school.

Applicants must be qualified accountants, aged ideally 35-45, with the maturity and experience necessary to make a positive contribution to the control of the finances of this sizeable operation. The salary is negotiable from £12,000 p.a. and there are good progression prospects in the medium term.

Applicants, male or female, should write in complete confidence giving full details of previous experience and current salary, quoting reference S1709, to J. W. Hills at:

Annan Impey Morrish,
Management Consultants,
40/43 Chancery Lane,
London WC2A 1JJ.

A.I.M.

Retail Motor Trading Group Managing Director

c. £20,000

A major Midlands based company operating in the retail motor trade, with an annual turnover of around £40m., invites applications for the above appointment. The company is well established and is part of a group. The position calls for initiative and drive in the application of sound business practices and in the laying down of a basis for growth.

Candidates must have proven general management success in retail motor trading and be able to take on additional responsibilities in due course. The age range is in the mid-thirties to mid-forties.

There is an interesting benefits package including relocation assistance.

Would candidates, male or female, please send their curriculum vitae, in confidence, to Norman McLean at the address below.

HPL Management Consultants Ltd.,
City Wall House, 32 Eastwood Avenue,
Glasgow, G41 3NS.
Telephone: 041-632 6257

CHIEF ACCOUNTANT

East Midlands area c.£11,000+bonus+car

This is a senior and challenging position created by internal promotion and with a wholly owned successful subsidiary of a diverse UK Group. Reporting to the Managing Director you will accept total responsibility for the Accounts department (12 staff), prepare monthly operating statements to strict pre-established deadlines and generally ensure that this company is financially on target to meet growth potential. Candidates must be Qualified Accountants (ACMA, ACA, ACCA) with a manufacturing/construction orientated background. You should be ambitious to succeed within the Group and be prepared to work within a technically challenging environment.

For an early local interview please write or telephone Brian R. Daniels, Senior Consultant, Dunlop & Badenoch, Executive Recruitment Consultants, quoting ref. 81/255/PT.

Dunlop & Badenoch
"Putting people
into business"

Head Office, Riverside Centre, Oriel Road,
Bristol, G1 2NU. Tel: (0852) 743618



Butlin's Newly Qualified Accountant

London W.1

£ Negotiable Salary

Butlin's is the largest holiday company in Europe with a current group turnover of £100 million.

Their UK and European operations are marketed under the names of Butlin's and Freshfields and include numerous holiday centres, several hotels, motor cruisers on the Broads, Thames and Canal Du Midi, tents and caravan centres at sites in the UK and France and a trailer park in the USA.

This is a newly created position and involves assisting in the co-ordination and monitoring of group operating budgets, cash flow estimates and forecasts, annual accounts and the development of computer based information systems.

Probably in your 20's a newly qualified ACA or ACCA, you will possess the flexibility of approach and the strength of personality to communicate effectively with all levels of management.

The appointment within this dynamic and expanding group offers excellent career prospects.

To apply please telephone M. J. R. Chapman or write to him quoting Ref: 5513.



**Lloyd Chapman
Associates**

125, New Bond Street, London W1Y 0HR 01-498 7761

AIRCRAFT FINANCE

based in London

c. £15,000

This opportunity is in the recently created Industry Services area of Merchant Banking Division, London. Responsibility will be for marketing and developing this activity worldwide in a fast growing and challenging environment, reporting to the Manager, Aircraft Finance.

Applications are invited from candidates in their late twenties or early thirties with at least five years' post-qualification international banking experience. Previous involvement in the aviation industry and asset finance would be an advantage.

Salary is negotiable depending on experience. Generous fringe benefits include advantageous house and other loan facilities, free lunches and a non-contributory pension scheme.

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The location is Central London, salary is competitive and other initial benefits include a car and parking facilities during working hours.

Initial selection will be carried out by the advisors to the Company and you are invited to send me your CV, ask for an application form if you prefer, or call me with any queries you may have. Ian L. Duff, MBA, Senior Consultant, Cripps, Sears & Associates (Personnel Consultants), Burns House, 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5701 (24 hours).

This position is open to both men and women.

Cripps, Sears

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Consultants will be involved in user liaison, in the preparation of feasibility studies, functional specifications, etc., and in decision making. Applicants must demonstrate the ability to communicate at all levels in both spoken and written forms and to solve problems quickly and effectively. DP experience must be extensive and include non-technical work on financial applications. Ideally: Eurosecurities, Commodities or Banking.

These positions will be of interest to applicants currently earning between £12,000 pa and £15,000 pa.

Please send a CV to John Stout,
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Merrill Lynch

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The Group Personnel Manager,
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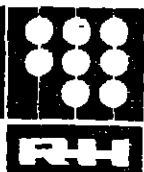
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Suitably qualified candidates will be aged 28-32 and be prepared to travel approximately 60% both in the UK and overseas.

LEE HOUSE, LONDON WALL, LONDON EC2Y 5AS.
TELEPHONE: 01-606 6771.

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Accountancy & Financial personnel specialists

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Credit Analyst c.£11,000
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A senior loans administrator is required by an international bank. The ideal candidate will be aged late 20's and have had at least 3 years relevant experience in the administration of Eurocurrency loans.

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A city based bank requires an experienced officer, aged 25/33, with a sound background in export finance, confirming house credits and finance and have had some marketing experience.

Loans Officer c.£9,500
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For an initial talk, in the strictest of confidence, about these or many other positions in the financial services industry, please contact Anthony Jones or Stephen Emberton.

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37 to 40, with a proven track record in analysing and recommending precious metal markets for expanding commodity fund management team.

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Kennedy Stephens
Commodity Recruitment Consultants
44 Carter Lane, London EC4V 01-236 7307

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The department has expanded its activities considerably over the last three years, and now requires additional personnel to provide marketing services to clients. The vacancies are for executives with two or more years' experience in the long and/or short gilt markets. Relevant experience would be in fund management, stockbroking, or some related field.

The positions are located in London. A fully competitive salary will be offered plus profit-related bonus and additional fringe benefits.

Please apply to: T. Grimes, BSc, FIA,
Wood, Mackenzie & Co., 62/3 Threadneedle Street,
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The ability to present successfully his/her findings to the firm's institutional clients will be important.

The successful applicant is likely to be experienced in institutional investment or financial journalism or come directly from the oil industry. An exceptional new graduate with a geological background would also be considered.

Remuneration will be based on qualifications and experience and will consist of a basic salary plus participation in the firm's profits.

Applications which will be treated in strict confidence should be sent with a c.v. to: The Managing Partner, Fielding, Newson-Smith & Co., 31, Gresham Street, London, EC2V 7DX.

Fielding, Newson-Smith & Co.

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International Appointments

GHANA FORESTRY COMMISSION

VACANCY FOR THE POST OF CHIEF EXECUTIVE, GHANA TIMBER MARKETING BOARD

Applications are invited from suitably qualified persons for the post of Chief Executive of the Ghana Timber Marketing Board, a division of the Ghana Forestry Commission, based in Takoradi.

Qualification

Candidates must not be less than 40 years of age, must be graduates of a recognised university with at least 10 years' experience in a high commercial or administrative position in a large organisation.

Duties

The Chief Executive of the Ghana Timber Marketing Board is one of the topmost positions in the Ghana Forestry Commission and carries with it the ex-officio membership of the Ghana Forestry Commission. It therefore calls for a man of high integrity, as well as high administrative, commercial and moral capabilities. This challenging job offers a very wide scope for the display of originality, initiative and drive in organisation. The Chief Executive is expected to offer advice to the Ghana Forestry Commission and the Ghana Government in the formulation of policy for the marketing of the forestry products. More specifically, the duties entail the planning and direction of the organisation, charged with the control, regulation and assistance to the timber industry as stipulated in the Ghana Forestry Commission Act, 1980 (Act 405).

Remuneration

Salary, allowances and other fringe benefits are very generous and subject to negotiation.

Method of Application

Applications (4 copies) incorporating the full curriculum vitae of applicants and naming two referees should be addressed to:-

The Chief Administrator
GHANA FORESTRY COMMISSION
Private Mail Bag, Ministry Branch Post Office, Accra
not later than 5th January, 1982. Only copies of certificates and testimonials should be attached.



Merzario FINANCIAL CONTROLLER

The group is one of the largest international transport and forwarding companies in Italy, based in Milan with subsidiaries all over the country and abroad.

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Such a position could be interesting for candidates with an experience of cost accounting or auditing who wish to increase their professional skills and/or responsibilities as well as for candidates with an already similar position in small- or middle-sized companies.

Work location is Jeddah.

The salary is negotiable and will reflect the attributes of the successful candidate. Fringe benefits which include company car and housing are fully competitive.

Confidential applications with full details should be submitted to:
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Major french bank with a leading position in project financing requires an experienced executive aged 30-35 to develop new activities within its International Project Finance Division.

Depending on experience the candidate will develop or participate to the development of a new sector, contact worldwide customers, appraise, set up and syndicate all financing arrangements.

The candidate will have a five year experience in project financing preferably in mining and/or industrial projects and a basic knowledge of french. The successful applicant will have excellent career opportunities in this major international banking group.

Please write in confidence with full personal career and salary details under reference TD 254 AF to E.T.A.P. 4 rue Massenet 75116 PARIS which will transmit.



SALES MANAGER BAGHDAD

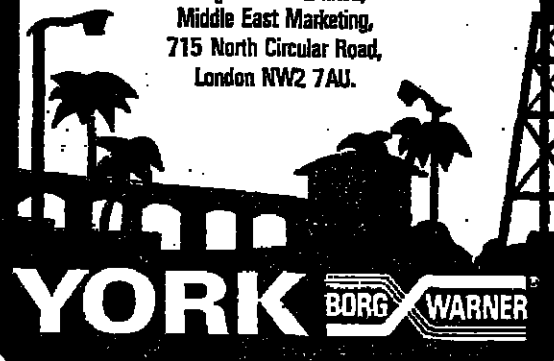
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The appointments will initially be made at single status, but there are opportunities after a qualifying period for family status. Every opportunity will be offered to achieve a successful long term future with the Company, coupled with excellent financial rewards.

Contact: TONY STAPLES

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Charles Barker
RECRUITMENT ADVERTISING SERVICES

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Advisor— Investment Department

The World Bank, an international organization, is seeking an Advisor for its Investment Department at its headquarters in Washington, D.C. The Department manages the Bank's international multibillion dollar-equivalent portfolio of bonds, Treasury Bills, and Certificates of Deposit in a wide variety of currencies. The Advisor's responsibilities will include managing part of the portfolio, maintaining liaison with several money market centers throughout the world, and participating in overall investment strategy decisions. The Advisor is also expected to contribute to the design and implementation of funding and hedging operations in the short term and forward markets.

REQUIREMENTS:

- MBA or equivalent degree in economics or finance.
- Experience in fixed-income portfolio management, trading experience in foreign exchange, and arbitrage among currencies and instruments, and/or short-term liability management.
- Strong background in finance and mathematics.

The Bank offers a competitive salary and benefits package. Please send a detailed resume, quoting Reference No. 2-2-UKG0302 to:



The World Bank

Recruitment Division
1818 H Street, N.W.
Washington, D.C. 20433, U.S.A.

Financial Control

Brussels

A major multi-national group seeks a qualified accountant preferably with professional experience and aged 25-30. The main elements of the job are to monitor the operating results of subsidiaries in Africa and the Middle East and to provide hands-on support to local financial staff. Substantial travel particularly to West Africa is involved. Compensation package c. £20,000.

Write with full personal and career details, including a contact telephone number to the address below, quoting ref: W4019-FT on the envelope. Your application will be forwarded to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. Initial interviews will be conducted by the client.

PA Advertising

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01-637 7604

ACCOUNTANT FOR THE FAR EAST

We have been requested by an audit client to seek a qualified accountant for Thailand.

The successful candidate is likely to be 30 to 35 years of age, preferably unmarried, with some commercial or banking experience. Fitness for a tropical climate is essential as well as the ability to fit into an environment of mixed nationalities.

Our client is a very old-established German trading firm with subsidiary companies in a dozen or more countries, using English as its second language. Salary is negotiable, around US\$1,500-1,700 a month, plus US\$1,000 a month housing allowance, air tax-free, plus a car. Cost of living in Thailand is low. Annual home leave with fares paid; admission to non-contributory pension scheme after settling-in period.

The job involves supervision of a local bookkeeper, preparation and up-dating of cash flow and cost forecasts, devising improvements in control and accounting methods, relieving the (English-speaking) management of as much administrative detail as possible, negotiating extensive banking facilities, and generally looking after the parent firm's interests in the country.

Applications, with full details, may be sent to
Box A7691, Financial Times, 10 Cannon Street, EC4P 4BY
stating in particular when available, and giving
telephone number if possible.

All applications will be acknowledged. Initial interviews will be held in London; short-listed applicants will be invited to Germany for final selection.

FINANCIAL CONTROLLER

Seawheel is a market leader in the UK/Europe container transportation industry and is part of a substantial British industrial group.

We are looking for a commercially orientated qualified accountant with strong managerial capabilities to take charge of the complete accounting function both for the UK company and its Continental subsidiaries. The successful candidate will report direct to the board and will form part of a young and highly profit-motivated management team. It is expected that successful performance would lead to a board appointment within two years.

The salary is negotiable and in line with the importance and seniority of the position. Benefits include company car, free BUPA membership and contributory pension scheme. Generous assistance is available if required for relocation to this pleasant part of East Anglia.

Please send a comprehensive career résumé
including salary history to

The Managing Director,
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JOHANNESBURG

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Mr A. R. Lowndes A.F.C., F.C.I.I.
REINSURANCE UNION LTD
8th Floor, Block 'B', Plantation House
5/8 Mincing Lane, London EC3M 2DX

A dynamic, fast expanding multinational group, with operations in four continents, wishes to interview candidates for the position of

OIL REFINERY MANAGER

The successful applicant should:

- hold a university degree in chemical engineering and salary history to;
- hold a degree in business administration (preferably, but not necessarily)
- have at least 15 years of experience in administrative, financial and technical management of U.S. and/or UK multinational oil company refineries
- report to the managing director of the oil division
- be prepared to be based in the Caribbean area and to travel

Please apply with a full curriculum vitae in English and salary history to:

CIPHER 518-118366 to PUBLICITAS
ZURICH, SWITZERLAND

All applications will be acknowledged and treated in strict confidence. Applications not complying with our requirements will not be considered

Companies and Markets

Support for Singapore tea auction

By our Singapore Correspondent

SINGAPORE'S FIRST international tea auction held yesterday met with enthusiastic response.

Some 3,500 chests of north Indian tea were auctioned at prices between \$1.56 to \$3.61 a kilo. The bulk of the buying came from the UK, Australia, the U.S. and West Africa, with small quantities going to Singapore buyers.

There were ten buyers at the auction. About 50 per cent of the tea offered went to Lipton (Far East) and 30 per cent to European Tea and Commodities. Mr D. G. S. Marshall of Lipton (Far East) disclosed that the next auction will be held on December 15. He also expects tea from other origins to feature in auctions early next year.

The auction is conducted by founder members of the Tea Auction Association of Singapore—currently being registered—whose founder members are: Brooke Bond, Lipton, Singapore, Commodity Factors (Singapore), European Tea and Commodities, Harrison and Crossfield, Lipton (Far East), M. Jumabhai, NG Choon Seng, Straits Tea Trading Co. and two tea broking concerns, Geo. White and J. Thomas.

Singapore is the second international tea auction centre in the world after London which launched its tea auction in 1838.

English land value drift continues

By our Commodities Staff

THE SLIGHT downward trend in English land prices is continuing, according to figures published by the Ministry of Agriculture yesterday.

The average price of vacant possession land—changing hands in the three months ended October actually rose by 23.3 to \$2,968 a hectare but the weighted average, which allows for regional and size group variations, was down to \$2,926 a hectare from \$2,954 in the July-September quarter.

The figures were based on 299 reported sales covering 14,856 hectares.

EEC farm price proposals delayed

By Larry Klinger in Brussels

THE LACK of agreement by the EEC member-states on guidelines for revamping the Common Agriculture Policy (CAP) has forced the European Commission to postpone drawing up proposals for new guaranteed farm prices for the coming year.

The annual springtime price-fixing by the EEC's Agriculture Ministers sets to a large extent the way in which the costly business of subsidising EEC agriculture will be conducted, and yesterday's Commission decision is bound to increase fears that the proposed CAP reform will come too late to make an immediate impact on agricultural arrangements and spending for 1982.

The Commission yesterday was set to receive a first report from Mr. Poul Dalsager, the Commissioner responsible for agriculture, but decided it had no choice but to postpone the

entire price-fixing process in view of the failure last week of the London summit meeting to agree new guidelines.

The EEC's ten Foreign Ministers are to meet in special session late this month to tackle the four outstanding issues of dairy policy, support levels for Mediterranean-area producers, growth limits on total agricultural spending and, finally, the effects on the overall EEC budget deficit.

Commission officials said they were confident that if the Foreign Ministers reach agreement, they could approve new price proposals ahead of the agriculture ministers' first 1982 council meeting in January. The Commission's original timetable called for its proposals to be agreed by December 18.

However, it was still unclear yesterday whether enough common ground could be found among the ten member States

to enable the Foreign Ministers to meet productively.

The fear then would be that the Commission would be forced to proceed on the basis of its own guidelines, in which case the outstanding issues might once again have to go before the next summit meeting in March, only days before the April price-fixing deadline.

Meanwhile, Mr. Dalsager and his top officials yesterday cancelled three days of talks in Madrid following Tuesday night's reshuffle of the Spanish Government which included the appointment of a new Agriculture Minister, Sr. Jose Luis Alvarez.

Mr. Dalsager, who was to have discussed the whole range of agricultural questions arising from the planned enlargement of the EEC to include Spain and Portugal, is now expected to visit Madrid late next month or early in February.

New move in cane dispute

By Larry Klinger in Brussels

THE EUROPEAN Commission yesterday approved new proposals designed to end the protracted sugar price dispute between the European Community and the African, Caribbean and Pacific Ocean (ACP) countries grouped under the EEC's special Lomé trade and aid arrangements.

The Commission's move comes only one day after the EEC ambassadors in Brussels from the 60 ACP states called for a special "last resort" joint council meeting of ACP-EEC ministers if the Community's 10 Foreign Ministers did not improve the sugar price offer at their meeting next week.

The Commission is proposing that the offer of a 7.5 per cent for the 1.3m tonnes of ACP cane sugar allowed to be exported annually to the EEC be increased to a backdated 8.5 per cent, the same as that awarded last April to European beet growers and the minimum demand of the Third World producers.

The Commission is also proposing that Tate and Lyle, the British refiner that takes virtually all of the ACP imports, be exempted from the Com-

munity's storage levy and aid scheme.

This proposal had been produced informally to the EEC Council of Agriculture Ministers last month but was immediately opposed by France and West Germany as contrary to the principle that the EEC's internal marketing arrangements be self-financing.

The Commission, however, believes it has come up with an arrangement that will satisfy the entire Council and still help to maintain Tate and Lyle's profit margins, which was Britain's declared aim when it refused to approve an 8.5 per cent offer.

The Council of Ministers at Britain's insistence, has consistently refused to increase the original offer, which the ACP states have attacked as an attempted "fait accompli" without due regard to the negotiation process laid down by the Lomé Convention.

Sugar figures were declined on the London market yesterday after a slight higher-than-expected level of export authorisations was announced, following the weekly export tender in Brussels. The March position ended the year \$2,325 down at \$184.85 a tonne.

Plan boosts cocoa prices

By our Commodities Staff

NEWS OF a concerted producer plan to boost cocoa prices helped to lift futures values on the London market yesterday.

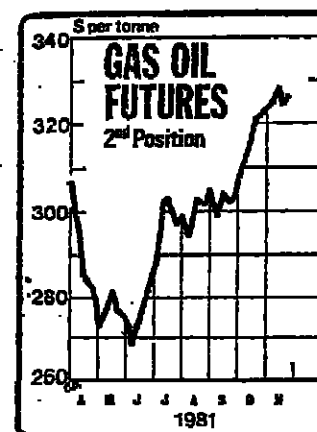
Members of the Cocoa Producers' Alliance (CPA) meeting in Douala, Cameroon, are reported to have agreed to stockpile 60,000 tonnes of 1982-83 new crop cocoa, to try and raise an extra \$40m for the International Cocoa Organisation (ICCO) buffer stock fund, and to seek the tripling of the one cent a pound export levy paid to the ICCO.

These moves would be, in addition to ICCO plans to raise its buffer stock to 100,000 tonnes with the purchase of a further 36,000 tonnes using money remaining in its original fund. If agreement can be reached on deferred payment purchases this figure could be raised as high as 50,000 tonnes. The London market yesterday also saw a slight higher-than-expected level of export authorisations was announced, following the weekly export tender in Brussels. The March position ended the year \$2,325 down at \$184.85 a tonne.

MARKET PROFILE: GAS OIL FUTURES

An energetic youngster

By Roy Hodson



IF EVER there was an enterprise cunningly designed to fill a gap it is the London gas oil futures market, which began trading last April and is now turning over about £15m a day.

The oil business grew up as a trade between a select few oil producers and a number of operators at the distribution end of the trade who handled the many fractions of the oil barrel, from light distillates through the petrochemical feedstocks to heavy fuel oil.

A futures market in crude oil has often been contemplated, but just as often dismissed as impracticable because the trade is in large lots (tanker loads of perhaps 250,000 tonnes apiece), because a very small number of principals are involved, and because crude oil varies greatly in quality.

The concept of a heating oil (gas oil) futures market was first tried out in New York three years ago. Although trading there has been more or less constant since, the American business, it has worked well and is now handling the buying and selling of more than 650,000 tonnes a day.

The London Commodity Exchange, which runs most of the non-metal futures markets in London, also became interested in the oil business. It came to a

similar conclusion that, if a futures market in oil was to be made, it must be in the most easily identifiable of the oil products rather than crude oil. Again gas oil was chosen.

The London gas oil futures market under the aegis of the International Petroleum Exchange of London (itself part of the London Commodity Exchange Company) started trading in April.

The London market has not looked back since. As a bonus it has become established as an international market in a way that the New York market with its close gearing to the North American continent could not hope to be.

The London gas oil market is expanding for two reasons: it is fulfilling a real need for a futures market relating to oil products and its practitioners are successfully convincing the main-stream of the oil trade that the market can be useful. Trade has already reached a level of around 1,000 gas oil lots (of 100 tonnes each) daily on 9-month forward contracts. The traders in the market are confident that they will be handling some 5,000 lots a day within the next two years.

The beauty of gas oil is that it is a widely-used oil product representing about one-quarter of the total barrel of crude oil, and it is easily identifiable. The grades of gas oil vary less than the other cuts of the barrel. Although the inevitable fluctuations in oil products quality worried dealers in London at the outset of trading they now conclude that it is quite one. We are trading a more exact commodity than most other commodity markets.

The precision with which gas oil can be identified is already affecting the development of the London market. No more

than 5 per cent of the futures deals done come to fruition as physical trading. The market is essentially a futures market to provide an insurance for oil traders involved in other physical deals. But the deals that do come through to actual delivery have been working smoothly using the mechanism of approved tankage facilities for gas oil in Rotterdam, Amsterdam, and Antwerp.

The purpose of the oil futures market is to take some of the risk out of trading in oil products. The single gas oil contract that has now been traded actively on the floor of the exchange (which is in the Commodity Exchange building, Mark Lane, London) for seven months has proved stronger and more flexible than its backers had expected. Clearly it will be a vehicle for more sophisticated levels of oil products futures trading.

Within the last month traders have started hedging their positions on the London gas oil futures market for lots of up to 20,000 tonnes cargoes. The market, having proved it can work, is moving into a bigger league. Optimists among the traders expect that within two years it will be hedging complete crude oil cargoes expressed in terms of gas oil.

European zinc producer quotation cut

By John Edwards, Commodities Editor

DIFFERENT CUTS in the European zinc producer price from its present level of \$1,000 a tonne were announced yesterday. West German smelters had decided to first reduce its quoted price by \$80 to \$920 a tonne, but later the big Canadian producer, Noranda, put its price down by only \$50 to \$950 a tonne.

The reductions followed the move by Asarco to lower its U.S. selling price for zinc by 2 cents, which effectively undermined the European quotation and provided additional confirmation that zinc supplies are more than adequate at present with demand remaining very weak.

The European producer price was raised in July to \$1,000—the third increase since April when it was \$825.

The increases, however, were the result of a world shortage of concentrates, which has been aggravated in Europe by the strike at Tara Mines in Ireland since July. But the higher prices for zinc have inevitably reduced consumption still further and the continued recession in the U.S. has added the final straw.

Ironically it was reported yesterday that unions at Tara had rejected the latest company offer and the mine now faces closure. As a result, zinc prices on the London Metal Exchange have been held steady at \$950 a tonne, although Cominco of Canada announced a cut of 4c to 31c a lb in its U.S. lead selling price.

Further reductions by other producers are expected.

Nickel futures were also higher. Entores, the UK company, said it was not issuing its monthly nickel price, normally due on the first of the month, until its parent company, Le Nickel, decides its new world price levels. Last week International Nickel cut its world price from \$3.50 to \$3.29 a lb and its sterling quotation for December was reduced by \$508.5 to \$3,678.69 a tonne.

Tin trading was much quieter yesterday. Conditions remained nervous, however. While the cash price held steady in line with a sharp rise in the Penang market overnight, the three months quotation closed \$82.5 down at \$8,117.5 a tonne and fell to \$8,060 in late kerb dealing.

BRITISH COMMODITY MARKETS

BASE METALS

BASE METALS prices generally gained ground on the London Metal Exchange, with a single exception of Tin, where forward metal fell, steadily throughout the day to close at \$2,900. Copper was boosted by news of production cutbacks, and rose to \$292, last closed at \$292. Zinc at \$242, Aluminium at \$502 and Nickel at \$2,750.

COPPER Official: 3 months 292.00, 6 months 292.00, 12 months 292.00. Higher grade 292.00, 3 months 292.00, 6 months 292.00, 12 months 292.00.

ZINC Official: 3 months 242.00, 6 months 242.00, 12 months 242.00. Higher grade 242.00, 3 months 242.00, 6 months 242.00, 12 months 242.00.

ALUMINIUM Official: 3 months 502.00, 6 months 502.00, 12 months 502.00. Higher grade 502.00, 3 months 502.00, 6 months 502.00, 12 months 502.00.

NICKEL Official: 3 months 2,750.00, 6 months 2,750.00, 12 months 2,750.00. Higher grade 2,750.00, 3 months 2,750.00, 6 months 2,750.00, 12 months 2,750.00.

TIN Official: 3 months 2,900.00, 6 months 2,900.00, 12 months 2,900.00. Higher grade 2,900.00, 3 months 2,900.00, 6 months 2,900.00, 12 months 2,900.00.

SILVER Official: 3 months 118.00, 6 months 118.00, 12 months 118.00. Higher grade 118.00, 3 months 118.00, 6 months 118.00, 12 months 118.00.

GOLD Official: 3 months 360.00, 6 months 360.00, 12 months 360.00. Higher grade 360.00, 3 months 360.00, 6 months 360.00, 12 months 360.00.

PLATINUM Official: 3 months 1,100.00, 6 months 1,100.00, 12 months 1,100.00. Higher grade 1,100.00, 3 months 1,100.00, 6 months 1,100.00, 12 months 1,100.00.

PALLADIUM Official: 3 months 400.00, 6 months 400.00, 12 months 400.00. Higher grade 400.00, 3 months 400.00, 6 months 400.00, 12 months 400.00.

RHODIUM Official: 3 months 1,200.00, 6 months 1,200.00, 12 months 1,200.00. Higher grade 1,200.00, 3 months 1,200.00, 6 months 1,200.00, 12 months 1,200.00.

IRIDIUM Official: 3 months 1,500.00, 6 months 1,500.00, 12 months 1,500.00. Higher grade 1,500.00, 3 months 1,500.00, 6 months 1,500.00, 12 months 1,500.00.

OSMIUM Official: 3 months 1,300.00, 6 months 1,300.00, 12 months 1,300.00. Higher grade 1,300.00, 3 months 1,300.00, 6 months 1,300.00, 12 months 1,300.00.

COBALT Official: 3 months 1,100.00, 6 months 1,100.00, 12 months 1,100.00. Higher grade 1,100.00, 3 months 1,100.00, 6 months 1,100.00, 12 months 1,100.00.

MANGANESE Official: 3 months 1,000.00, 6 months 1,000.00, 12 months 1,000.00. Higher grade 1,000.00, 3 months 1,000.00, 6 months 1,000.00, 12 months 1,000.00.

VANADIUM Official: 3 months 1,200.00, 6 months 1,200.00, 12 months 1,200.00. Higher grade 1,200.00, 3 months 1,200.00, 6 months 1,200.00, 12 months 1,200.00.

TUNGSTEN Official: 3 months 1,500.00, 6 months 1,500.00, 12 months 1,500.00. Higher grade 1,500.00, 3 months 1,500.00, 6 months 1,500.00, 12 months 1,500.00.

MOLYBDENUM Official: 3 months 1,300.00, 6 months 1,300.00, 12 months 1,300.00. Higher grade 1,300.00, 3 months 1,300.00, 6 months 1,300.00, 12 months 1,300.00.

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LEAD Official: 3 months 210.00, 6 months 210.00, 12 months 210.00. Higher grade 210.00, 3 months 210.00, 6 months 210.00, 12 months 210.00.

SILVER Official: 3 months 118.00, 6 months 118.00, 12 months 118.00. Higher grade 118.00, 3 months 118.00, 6 months 118.00, 12 months 118.00.

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COPPER Official: 3 months 292.00, 6 months 292.00, 12 months 292.00. Higher grade 292.00, 3 months 292.00, 6 months 292.00, 12 months 292.00.

ZINC Official: 3 months 242.00, 6 months 242.00, 12 months 242.00. Higher grade 242.00, 3 months 242.00, 6 months 242.00, 12 months 242.00.

ALUMINIUM Official: 3 months 502.00, 6 months 502.00, 12 months 502.00. Higher grade 502.00, 3 months 502.00, 6 months 502.00, 12 months 502.00.

NICKEL Official: 3 months 2,750.00, 6 months 2,750.00, 12 months 2,750.00. Higher grade 2,750.00, 3 months 2,750.00, 6 months 2,750.00, 12 months 2,750.00.

TIN Official: 3 months 2,900.00, 6 months 2,900.00, 12 months 2,900.00. Higher grade 2,900.00, 3 months 2,900.00, 6 months 2,900.00, 12 months 2,900.00.

months 2,100, 10, 20, 30, 40, 50, 60, 70, 80, 90, 100, 110, 120, 130, 140, 150, 160, 170, 180, 190, 200, 210, 220, 230, 240, 250, 260, 270, 280, 290, 300, 310, 320, 330, 340, 350, 360, 370, 380, 390, 400, 410, 420, 430, 440, 450, 460, 470, 480, 490, 500, 510, 520, 530, 540, 550, 560, 570, 580, 590, 600, 610, 620, 630, 640, 650, 660, 670, 680, 690, 700, 710, 720, 730, 740, 750, 760, 770, 780, 790, 800, 810, 820, 830, 840, 850, 860, 870, 880, 890, 900, 910, 920, 930, 940, 950, 960, 970, 980, 990, 1,000.

LEAD Official: 3 months 210.00, 6 months 210.00, 12 months 210.00. Higher grade 210.00, 3 months 210.00, 6 months 210.00, 12 months 210.00.

SILVER Official: 3 months 118.00, 6 months 118.00, 12 months 118.00. Higher grade 118.00, 3 months 118.00, 6 months 118.00, 12 months 118.00.

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ZINC Official: 3 months 242.00, 6 months 242.00, 12 months 242.00. Higher grade 242.00, 3 months 242.00, 6 months 242.0

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Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

Abbey Life Assurance Co. Ltd.		
1-3 St. Paul's Churchyard, E.C.4.		00
Equity Fund	163.4	51.0
Equity Acc.	26.9	7.9
Property Fd.	209.9	64.2
Property Acc.	20.0	6.2
Conservative Fd.	241.0	74.5
Conservative Acc.	17.7	5.7
Money Fund	159.1	47.8
Prop. Fd. Ser. 4	20.3	6.1
Mon. Fd. Ser. 4	27.3	8.0
Cons. Fd. Ser. 4	244.6	72.7
Money Fd. Ser. 4	144.4	42.1
Fixed Int. Ser. 4	104.6	31.2
High Inc. Fd. Ser. 4	100.9	29.7
Life Insurance	288.9	84.3
Pension Schemes	171.2	49.3
Pension Managed	24.1	7.0
Pension Self-Inv.	29.5	8.7
Pension Equity Fd.	29.5	8.7
Pension Fixed Int.	26.6	7.8

INSURANCE—Continued**PROPERTY—Continued****INVESTMENT TRUSTS-Cont.**

OIL AND GAS—Continued

[illegible][illegible]

Low	High	Stock	Price	Chg.	Vol.	7/14	7/15	7/16
229	164	Laing Properties	193	+	140	1.9	3.0	2.5
230	164	Land Towers	212	+	12	1.2	2.7	1.8
231	164	Land Towers	212	+	12	1.2	2.7	1.8
232	164	Land Towers	212	+	12	1.2	2.7	1.8
233	164	Land Towers	212	+	12	1.2	2.7	1.8
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401	164	Land Towers	212	+	12	1.2	2.7	1.8
402	164	Land Towers	21					

133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
Stock	Price	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.	+	-	Stk.	Pr.</																																																																																																																																																																																																																																																																																																																																																																																										

	Low	Stock	Price	±	High	Low	High	Low	High
25	42	Brit. Petroleum	338	+2	340	2.9	2.9	6.5	6.5
26	42	Dt. 8% P. 10	125	—	125	5.6	5.6	15.4	15.4
27	42	Brunswick Oil Co.	125	—	125	—	—	—	—
28	42	Calumet & Hecla	125	—	125	—	—	—	—
29	42	Canadian Pac.	125	—	125	—	—	—	—
30	42	Canadian Pac. 2d	125	—	125	—	—	—	—
31	42	Canadian Pac. 3d	125	—	125	—	—	—	—
32	42	Canadian Pac. 4th	125	—	125	—	—	—	—
33	42	Canadian Pac. 5th	125	—	125	—	—	—	—
34	42	Canadian Pac. 6th	125	—	125	—	—	—	—
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36	42	Canadian Pac. 8th	125	—	125	—	—	—	—
37	42	Canadian Pac. 9th	125	—	125	—	—	—	—
38	42	Canadian Pac. 10th	125	—	125	—	—	—	—
39	42	Canadian Pac. 11th	125	—	125	—	—	—	—
40	42	Canadian Pac. 12th	125	—	125	—	—	—	—
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42	42	Canadian Pac. 14th	125	—	125	—	—	—	—
43	42	Canadian Pac. 15th	125	—	125	—	—	—	—
44	42	Canadian Pac. 16th	125	—	125	—	—	—	—
45	42	Canadian Pac. 17th	125	—	125	—	—	—	—
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47	42	Canadian Pac. 19th	125	—	125	—	—	—	—
48	42	Canadian Pac. 20th	125	—	125	—	—	—	—
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51	42	Canadian Pac. 23rd	125	—	125	—	—	—	—
52	42	Canadian Pac. 24th	125	—	125	—	—	—	—
53	42	Canadian Pac. 25th	125	—	125	—	—	—	—
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59	42	Canadian Pac. 31st	125	—	125	—	—	—	—
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63	42	Canadian Pac. 35th	125	—	125	—	—	—	—
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65	42	Canadian Pac. 37th	125	—	125	—	—	—	—
66	42	Canadian Pac. 38th	125	—	125	—	—	—	—
67	42	Canadian Pac. 39th	125	—	125	—	—	—	—
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83	42	Canadian Pac. 55th	125	—	125	—	—	—	—
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99	42	Canadian Pac. 71st	125	—	125	—	—	—	—
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108	42	Canadian Pac. 80th	125	—	125	—	—	—	—
109	42	Canadian Pac. 81st	125	—	125	—	—	—	—
110	42	Canadian Pac. 82nd	125	—	125	—	—	—	—
111	42	Canadian Pac. 83rd	125	—	125	—	—	—	—
112	42	Canadian Pac. 84th	125	—	125	—	—	—	—
113	42	Canadian Pac. 85th	125	—	125	—	—	—	—
114	42	Canadian Pac. 86th	125	—	125	—	—	—	—
115	42	Canadian Pac. 87th	125	—	125	—	—	—	—
116	42	Canadian Pac. 88th	125	—	125	—	—	—	—
117	42	Canadian Pac. 89th	125	—	125	—	—	—	—
118	42	Canadian Pac. 90th	125	—	125	—	—	—	—
119	42	Canadian Pac. 91st	125	—	125	—	—	—	—
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121	42	Canadian Pac. 93rd	125	—	125	—	—	—	—
122	42	Canadian Pac. 94th	125	—	125	—	—	—	—
123	42	Canadian Pac. 95th	125	—	125	—	—	—	—
124	42	Canadian Pac. 96th	125	—	125	—	—	—	—
125	42	Canadian Pac. 97th	125	—	125	—	—	—	—
126	42	Canadian Pac. 98th	125	—	125	—	—	—	—
127	42	Canadian Pac. 99th	125	—	125	—	—	—	—
128	42	Canadian Pac. 100th	125	—	125	—	—	—	—
129	42	Canadian Pac. 101st	125	—	125	—	—	—	—
130	42	Canadian Pac. 102nd	125	—	125	—	—	—	—
131	42	Canadian Pac. 103rd	125	—	125	—	—	—	—
132	42	Canadian Pac. 104th	125	—	125	—	—	—	—
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138	42	Canadian Pac. 110th	125	—	125	—	—	—	—
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141	42	Canadian Pac. 113th	125	—	125	—	—	—	—
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157	42	Canadian Pac. 129th	125	—	125	—	—	—	—
158	42	Canadian Pac. 130th	125	—	125	—	—	—	—
159	42	Canadian Pac. 131st	125	—	125	—	—	—	—
160	42	Canadian Pac. 132nd	125	—	125	—	—	—	—
161	42	Canadian Pac. 133rd	125	—	125	—	—	—	—
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173	42	Canadian Pac. 145th	125	—	125	—	—	—	—
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175	42	Canadian Pac. 147th	125	—	125	—	—	—	—
176	42	Canadian Pac. 148th	125	—	125	—	—	—	—
177	42	Canadian Pac. 149th	125	—	125	—	—	—	—
178	42	Canadian Pac. 150th	125	—	125	—	—	—	—
179	42	Canadian Pac. 151st	125	—	125	—	—	—	—
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181	42	Canadian Pac. 153rd	125	—	125	—	—	—	—
182	42	Canadian Pac. 154th	125	—	125	—	—	—	—
183	42	Canadian Pac. 155th	125	—	125	—	—	—	—
184	42	Canadian Pac. 156th	125	—	125	—	—	—	—
185	42								

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EEC offers U.S. curb on steel sales

BY GILES MERRITT IN BRUSSELS

THE EUROPEAN Community has offered to negotiate with Washington an "orderly marketing arrangement" for EEC steel exports to the United States.

The plan, which could lead to a reduction of about 1.5m tonnes in the 5m tonnes which the EEC exports annually to the U.S. at present, was put secretly to the U.S. government last month by European Commission officials.

Details emerged yesterday as the Commission announced that top-level talks on transatlantic trade problems will be held in Brussels on December 11.

Mr Malcolm Baldrige, U.S. Commerce Secretary, Mr Bill Brock, Special Trade Represent-

tative, and Mr John Block, Agriculture Secretary, will meet Viscount Edmond Davignon, the EEC Industry Commissioner, Herr Wilhelm Haferkamp, the External Relations Commissioner.

The agenda will cover industrial and agricultural trade difficulties.

On the same day M Gaston Thore, the Commission President will meet Mr Alexander Haig, the U.S. Secretary of State.

It is understood that the difficulties surrounding the EEC's surging steel exports to the U.S. will dominate the talks.

EEC officials privately concede that subsidies granted by

several member States are worth about \$50 (£25.55) a tonne on steel products selling in the U.S. market at between \$420 and \$550 a tonne. They accept that a political settlement is required to avert U.S. tariffs.

European Commission officials believe that while the December 11 meeting is not likely to produce an agreement, their proposal to restrain exports may be accepted early next year.

U.S. officials in Brussels, however, point out that an orderly marketing arrangement may be incompatible with American anti-trust laws.

The hurdle may not be

insurmountable. Japanese and South Korean electronics producers have each in the past applied similar arrangements to exports to the U.S. Other routes accommodating EEC steel exports seem to be blocked. Use of the U.S. "trigger price" mechanism appears to be ruled out because EEC steel exporting offsets of U.S. companies and others are believed to be circumventing the scheme. Under this, the U.S. sets a "trigger price" for different types of steel, and any imports landing at less than this level are supposed automatically to attract a surcharge.

British Steel cuts losses, Page 8

Merrett pioneers placing at Lloyd's

BY JOHN MOORE

A PRIVATE £1.6m share placing by Merrett Holdings, which owns one of the most powerful underwriting agency companies at Lloyd's of London, yesterday signalled a major commercial upheaval in the Lloyd's insurance community.

Merrett Holdings, headed by Mr Stephen Merrett, an influential Lloyd's underwriter, is placing 1.5m shares (representing 7.5 per cent of its total equity) at 105p per share with a variety of institutions, such as pension funds and investment trusts. It is also offering the shares to its employees and members of Lloyd's whose affairs are looked after by the group.

It is the first placing of its kind at Lloyd's. The Merrett organisation says its long-term plans could include seeking a Stock Exchange listing for the group's equity.

Merrett is a large independent underwriting agency. Most other underwriting agencies at Lloyd's are owned by Lloyd's insurance brokers. Parliament has ruled that brokers should sell their shareholding links with underwriting agency management companies because of possible conflicts of interest.

Mr Merrett said yesterday his scheme could provide an answer for underwriting agencies seeking capital after they are sold off from their parent broking companies. Agencies owned by the brokers rely at present on capital support from their broking parents.

A new financial sector could be created on the stock market in the future with publicly quoted underwriting agency companies.

Merrett is using the capital raised to facilitate future expansion. Mr Merrett said the group had no formal plans to take over underwriting agencies which the brokers are to sell.

"The brokers will be needing to find buyers of these agencies," he said. "It may be that those who run the agencies or other potential buyers will be interested in partnership with a management company like ours, establishing joint ventures."

In this way, management expertise and capital could be provided to newly independent agency companies.

Lloyd's by-election update, Page 8

Tanker

month. This was widely rejected in shop-floor votes.

However, when BP drivers voted to accept the revised offer after two polls, Texaco shop stewards agreed to postpone strike action and await the results of more ballots at Shell and Esso.

Yesterday's decision not to strike is likely to undermine attempts by smaller companies to win an 11 per cent settlement. About 80 drivers at Chevron are on strike in support of the claim, and Total drivers began an overtime ban last week.

Mr Ashwell said strikes at the smaller companies were unlikely to go on. "Obviously the consequences of today are going to have an effect, but they will have to make up their minds for themselves in the light of the circumstances," he said.

German

Continued from Page 1

last autumn, the number of, mainly elderly, West Germans and West Berliners crossing into the East has fallen by 40 per cent.

It is considered possible that East Berlin may reduce this currency requirement for the aged and for young Westerners if the economic issues can be resolved.

In January last year a planned meeting between the German leaders was called off.

The financial implications of the management shortcomings, not specified in the letter to shareholders, came to light only recently.

The chief executive of the machine-tool division, brought in from another part of the group to carry out reorganisation a couple of years ago, left in the summer.

More management changes seem likely in the coming months.

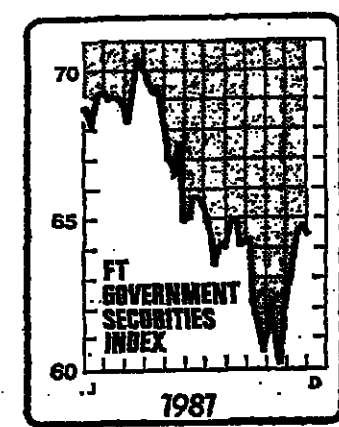
Mr Mayhew-Sanders will make an interim report in late January with a profits forecast for the year to March 31.

Details Page 24

THE LEX COLUMN

Money policy in the dark

Index rose 0.2 to 531.0



As far as it goes, yesterday's statement by the Chancellor sketches out a reasonably encouraging framework for the gilt-edged market, and perhaps for equities too. The Government is still reasonably confident that its PSBR target of £104bn for the 1981-82 will be achieved, and there is a possibility of some reduction in the level of the medium-term financial strategy—in 1982-83.

The outcome, however, is bound to be sensitive to the degree of buoyancy in the economy over the next year or more. Here, the Treasury is taking a moderately optimistic line, not only in respect of the domestic UK economy, but also of the level of world trade. Such projections must be highly uncertain at a time when the U.S. economy, in particular, is suffering a sharp retrenchment.

Moreover, the Chancellor was ostentatiously silent on the subject of monetary policy, where it looks suspiciously as though the authorities have not yet made up their minds on how they can get themselves out of the sterling M3 hook. Next Tuesday's preliminary data for banking November may have more relevance for short-term interest rates than yesterday's pronouncement. Meanwhile there is no indication of how any overshoot this year will be tackled.

There is certainly no hint that attempts at clawing back excess money growth will be made next year, given that the Treasury's forecasts are constructed on the assumption that sterling M3 will grow at a rate towards the top end of the 5 to 9 per cent range laid down in the medium-term framework.

As ever, the Government's economic balance remains a very delicate one. Unless the economy shows some signs of recovery, the political pressures will continue to mount. But unless activity remains comparatively sluggish, it will be impossible to impose the real wage cuts in the public sector which are implied by the 4 per cent cash target at a time when inflation is still running at around 10 per cent.

John Brown

Only weeks after its £25m rights issue was stranded by the equity market fall, John Brown has had to face the exquisite embarrassment of putting out a statement so bullish that brokers' forecasts of profits in the year to March have tumbled from around £19m to £12m—against £14m pre-tax in 1980-81.

The new American management of the UK machine tools division has discovered un-

pleasant surprises when going through the books—errors of judgment had apparently been "observed" in the internal accounts for several months. At the same time demand for some products of this division has collapsed on both sides of the Atlantic, and the trailer business, which had been holding up relatively well until recently, has begun to under-shoot its budget by some margin.

All this overshadows the deployment of \$44m of cash (a 70 per cent premium to asset values) into the U.S. machine tool company Olofson, which Brown believes will help solve the structural problems of its machinery division. Brown's dividend is presumably safe but any increase even next year is looking unlikely and the 94 per cent yield at last night's share price of 64p, down 14p, may not be enough. The company's experience of patches of steeply falling demand places a question mark over some other engineering, stocks. Finally the well-timed sale of 5m shares—3.8 per cent of the company—earlier this week cries out for Stock Exchange investigation.

Even a very cautious statement at the annual meeting failed to prepare the market for yesterday's grim interim figures. Pre-tax profits have fallen 35 per cent to £22.9m during the six months to September and the shares closed 20p lower at 27p. After a heavy overseas tax charge, only the book profit on asset sales in Canada spared the com-

pany any attributable loss of around £10m. The picture in the UK, where Pilkington lost £15m before reorganisation costs, is even worse than at the bottom of the last cycle six years ago. Fibreglass output is running at about 55 per cent of capacity, float glass is little better and the closure of a Triplex factory last year has failed to stem the losses in safety glass. Cash is pouring out of the domestic business and there is little prospect of an early recovery in demand.

Licence income and the overseas operations are sheltering the UK losses but they still look more exposed a year from now. Licence revenues are hitting their peak and the Flachglas acquisition, in for a full six months, is grappling with a German economy that has still to hit bottom. It probably contributed about £5m in the first half, after deducting interest on the cash element of the purchase, but trading profits are still well below last year's level. The other overseas companies have all done well, with the exception of Scandinavia, and the stronger pound has helped to the tune of about £5m overall.

The UK will look a lot better in the second half, thanks to lower reorganisation costs and the seasonal demand pattern, and the final dividend will surely be maintained. But that may not be enough to hold the shares on a yield as low as 5.5 per cent.

Ferranti

Ferranti pre-tax profits have jumped by 47 per cent to £24m in the first half, but the underlying improvement is mirrored more accurately at the trading level, where there has been an 18 per cent gain. It looks as if the company can rely on this kind of underlying profits growth for the next three or four years. By 1985, however, the Tornado programme is likely to have peaked and the navy cuts will be coming into effect.

Pilkington

Growth at the Scottish Group has been running at about 20 per cent in the latest half, while Computer Systems is showing a more modest rise of 12 per cent. Pre-tax profits may approach £23m for the year, against £18.1m, but by the time of the announcement, the focus of interest will be the imminent termination of the restrictive covenant on half the shares. Yesterday the price rose 3p to 58p to produce a prospective yield of 1.9 per cent.

No help to business, says Beckett as state sector budget tightens

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

LEADERS OF INDUSTRY were far from enthusiastic last night about the Chancellor's package.

Several nationalised industries will have to trim investment programmes because of external financing limits for 1982-83 set yesterday, and this will hit the hopes of many private-sector companies that they would gain orders from and expansion of public-sector projects.

Precise investment programmes for individual nationalised industries have yet to be set and agreed by the Treasury.

But their broad shape is determined by yesterday's financing limits, and the chairman of several industries last night generally expected to have to make some cuts.

British Telecom was the only

State industry to be openly pleased about the announcement.

Sir Terence Beckett, director-general of the Confederation of British Industry, summed up the general reaction of both private and public sectors when he said the measures were "certainly no help to business."

The TUC said the measures amounted to a "disgraceful package from a discredited Government."

As expected, the Chancellor did not announce the cut in the National Insurance Surcharge which the CBI has been campaigning for in recent weeks. Instead he introduced bank charges for national insurance contributions which the CBI said would cost industry £200m a year.

Business rates might rise by another £400m, said the CBI,

local authorities managed to cut their spending.

The Association of British Chambers of Commerce complained about the impact of the measures on industrial costs.

Mr Walter Goldsmith, director-general of the Institute of Directors and an outspoken supporter of the Government's policies, warned that yesterday was the "last time" the Chancellor would be able to "get away with increasing the effective tax burden on industry and the general public."

Overall, the package is likely to increase the impatience of industrialists with the Government's policies.

The Chancellor claimed yesterday that he had allowed the nationalised industries to increase their financing limits by £1.3bn above previous estimates for 1982-83.

But the industries' chairman are likely to argue that the net impact will be a cut of between £150m and £600m compared with this year.

British Telecom's welcome for its limits stemmed from a belief that after many months of lobbying the Government has shown that it accepts the corporations need for an expanding capital investment programme.

But its £340m limit for 1982-83 is considerably less than the £500m external financing requirement which British Telecom says it needs to fund its capital investment programme.

Christian Tyler writes: The TUC said the measures would take £1.60 a week from people on average earnings.

"Hitting the poorest hardest is the name of the Chancellor's game," it said.

Markets little affected by Howe's package

BY OUR BANKING CORRESPONDENT

THE CHANCELLOR'S economic statement had little visible impact on the financial markets in late dealing yesterday. The pound's effective exchange rate was unchanged, although the gilt-edged and equity markets were marginally firmer.

The City felt that the package was much as anticipated, the only surprises being the omission, particularly the absence of any comment on Government money supply targets and what the authorities planned to do about overshooting.

In the money markets, where the seven-day interbank rate—one of the key influences on bank base rates—fell by ½ of one per cent to 15½ per cent,

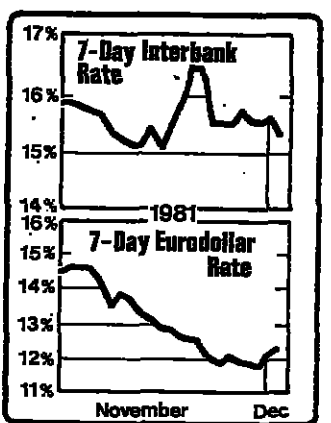
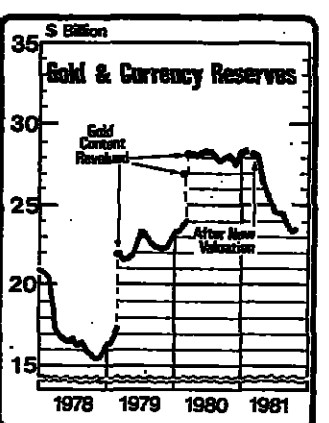
its lowest level for over three weeks, dealers noted the Chancellor's comment that his statement intended to "increase the prospects for a reduction in interest rates."

With attention focused on the Chancellor's statement, financial markets took little notice of Britain's gold and foreign exchange reserves for November, which showed the first increase for many months.

UK reserves rose by \$147m (£75m) to £23.46bn in November, and the underlying increase, after allowing for repayments of public sector borrowing, was \$354m (£130m). This is the first increase in the underlying reserves since the spring.

In November, the pound rose strongly against the dollar from \$1.86 to \$1.95 and it is felt that official intervention in the market to stem the rise in the sterling rate was partially the cause for the higher official reserves.

In foreign exchange markets the pound closed higher in London at \$1.9530 against



Wednesday night's \$1.9475, but the trade-weighted index of its value against a basket of other currencies, as measured by the Bank of England, was unchanged at 91.8. The dollar was marginally weaker against other currencies despite another ½ of a per cent rise in three-month Eurodollar rates.

The authorities continued to ensure that there was sufficient liquidity and the Bank of England once again supplied more funds than the forecast shortage.

Prospects for an early cut in bank base rates are ruled out. But the markets are dependent on a further weakening in the shorter UK money rates and these are being affected by the slightly firmer trend in U.S. interest rates.

In addition, next week's UK banking statistics will provide an important clue to the underlying trend in monetary aggregates.

Money markets, Page 32

Weather

UK TODAY

CLOUDY with a few clear periods.

London, S. England, E. Anglia, E. Midlands

Cloudy with drizzle near coasts and light to moderate wind. Max 55 (48F)

Wales, S.W. England, W. Midlands

Cloudy with hill fog and drizzle

N. England, S.W. Scotland, N. Ireland

Cloudy with hill fog and drizzle becoming more persistent. Wind fresh to strong.

Outlook: Cloudy with some rain.

WORLDWIDE

	Y'day	Today	Y'day	Today
	°C	°F	°C	°F
Algeria	15	57	14	54
Algiers	15	57	14	54
Amman	15	57	14	54
Athens	15	57	14	54
Bahrein	15	57	14	54
Barcelona	15	57	14	54
Beirut	15	57	14	54
Belfast	15	57	14	54
Bombay	15	57	14	54
Buenos Aires	15	57	14	54
Calcutta	15	57	14	54
Cairo	15	57	14	54
Cardiff	15	57	14	54
Cebu	15	57	14	54
Colon	15	57	14	54
Dublin	15	57	14	54
Edinburgh	15	57	14	54
Freetown	15	57	14	54
Glasgow	15	57	14	54
Hong Kong	15	57	14	54
Imbros	15	57	14	54
Jersey	15	57	14	54
London	15	57	14	54
Lyons	15	57	14	54
Madrid	15	57	14	54
Manila	15	57	14	54
Moscow	15	57	14	54
New York	15	57	14	54
Osaka	15	57	14	54
Paris	15	57	14	54
Rangoon	15	57	14	54
Reykjavik	15	57	14	54
Rome	15	57	14	54
Singapore	15	57	14	54
Sofia	15	57	14	54
Tokyo	15	57	14	54
Vienna	15	57	14	54
Warsaw	15	57	14	54
Zurich	15	57	14	54

C-Cloudy, F-Fair, R-Rain, S-Sunny, Sn-Snow, ? Noon GMT temperatures.

Public spending Continued from Page 1

The Chancellor made a point of saying that employers' National Insurance contributions would be exempted from any increase next year.

The Treasury forecast also assumes that tax thresholds will be raised in line with inflation. The biggest concessions which the Treasury appears to have made in its recent battle with spending Ministers are an extra provision of £1.35bn for local authorities' current spending and an increase of £500m for the defence budget.

These are added to the £1.3bn increase in nationalised industries' external finance limits and the £200m for employment

and training, which were probably less fiercely resisted.

Sir Geoffrey told the House: "Local authorities are likely to overspend substantially this year. We recognise that it would not be practicable to eliminate this overspend in a single year."

The £1.35bn increase would give local authorities a "reasonable" target to aim at but would still oblige them to make "substantial economies."

The Treasury is expecting imports to surge a substantial 8.5 per cent next year, against a rather more modest increase in imports of 2.5 per cent. The balance of payments surplus on the current account is expected

to fall to £3bn compared with the £6bn outturn expected for this year.

Consumers' spending is expected to show no increase at all, but fixed investment is forecast to increase by 2.5 per cent.

Although Sir Geoffrey did not mention any plans to recast the Government's monetary targets, the Treasury forecast assumes that interest rates will be determined by "a number of factors which include all the monetary aggregates and the exchange rate."

This confirms a significant shift of emphasis since the Government came to office.

John Brown division will lose £4m

BY HAZEL DUFFY AND CHRISTINE MOIR

THE JOHN BROWN engineering group has suffered "serious management shortcomings" in its machine-tool division which, combined with a dramatic worsening of market conditions, will lead to the division's having £4m loss in this financial year, it said yesterday.

Mr John Mayhew-Sanders, chairman and chief executive, warns in a letter to shareholders that these events, and the state of the UK and U.S. economies, mean that this year's profit will not match last year's £14.2m before tax.

The letter, which contrasts with his fairly optimistic

statement in July when the annual report and accounts were published, comes two days after many John Brown shares, 3.8 per cent of the equity, were placed by the stockbrokers James Capel.

The placement is expected to lead to an immediate Stock Exchange inquiry.

Yesterday's announcement came only three months after a £24m rights issue for the company, when Mr Mayhew-Sanders said that "trading performance and profitability" had shown "a most encouraging resilience."

He admitted yesterday that the proximity of his letter to

the rights issue was "causing considerable concern and embarrassment to myself and my fellow directors."

John Brown's machine-tool interests have been a source of problems for some time. There has been a concerted effort to rationalise several subsidiary companies and plants into two major concerns, Wickman and Webster and Bennett, both at Coventry.

The reorganisation did not bring the planned returns. This summer the machine-tool interests were regrouped into a division centred on John Brown's manufacturing interests in the U.S.

The financial implications of the management shortcomings, not specified in the letter to shareholders, came to light only recently.

The chief executive of the machine-tool division, brought in from another part of the group to carry out reorganisation a couple of years ago, left in the summer.

More management changes seem likely in the coming months.

Mr Mayhew-Sanders will make an interim report in late January with a profits forecast for the year to March 31.

Details Page 24

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